



**BOARD OF TRUSTEES
May 12, 2015**

Minutes

A meeting of the Board of Trustees of the University of Delaware was held on May 12, 2015, in the Multi-purpose Rooms of Trabant Student Center. The meeting began at 3 p.m.

TRUSTEES PRESENT:

A. Gilchrist Sparks III, Chair; Tony Allen; James C. Borel; Carol Ammon; Michelle Barineau; I.G. Burton III; Mariah Calagione; Allison B. Castellanos; William B. Chandler III; John R. Cochran; Joan F. Coker; Bill DiMondi; Chai Gadde; Stuart M. Grant; Patrick T. Harker; Teri Quinn Gray; Dennis E. Klima; Michael Lynch;; Donald J. Puglisi; Christopher H. Schell; Everett C. Toomey; H. Wesley Towers Jr.; P. Coleman Townsend Jr.; Sherman L. Townsend; Mary Jane Willis

Trustee *Emeritus* Bobby Fischer was also in attendance.

TRUSTEES EXCUSED:

Tom Burns; Howard Cosgrove; Michael Geltzeiler; Terri Kelly; Jack Markell; Carey McDaniel; Kenneth C. Whitney

APPROVED BY MOTION MADE AND SECONDED:

The minutes of the December 9, 2014 meeting of the Board

RESOLUTIONS:

The following resolutions were approved by the Board of Trustees:

1. **RESOLVED**, that the Board of Trustees hereby ratifies the action taken by the Executive Committee to appoint Dr. Nancy Targett as Acting President of the University of Delaware, effective July 1, 2015.
2. **RESOLVED**, that the Board of Trustees hereby ratifies the action taken by the Executive Committee to appoint the 2015 Presidential Search Committee with co-chairs Terri Kelly and Donald Puglisi.
3. **RESOLVED**, that the University Administration is authorized to proceed with the South Academy Street Residence Hall.

4. **RESOLVED**, that, effective fall 2016, the University dining plan rates will be increased an average of 2.5 percent.
5. **RESOLVED**, that, effective fall 2015, the rate for University traditional residence hall rooms will be increased by an average of 2.25 percent.
6. **RESOLVED**, that, effective fall 2015, the student Comprehensive fee for full-time students shall be decreased to \$299 per semester and that the \$50 per semester fee for part-time students and the \$50 fee per winter and summer sessions for all students shall remain the same.
7. **RESOLVED**, that, effective fall 2015, the Student Health Services fee shall remain at \$227 per semester and that the fees for Summer Session (\$88) and Winter Session (\$66) shall remain the same.
8. **RESOLVED**, that, effective fall 2015, the University Student Centers fee shall remain at \$119 per semester.
9. **RESOLVED**, that the Graduate Student Recreation Fee shall remain unchanged for Fall 2015.
10. **RESOLVED**, to engage KPMG to audit the University's Consolidated Financial Statements, Code of Maryland Regulations Report, NCAA Report, A-133 Single Audit, and State of Delaware Appropriations Report, in accordance with the terms and conditions and for the fees stipulated above for a Total Maximum Fees (as outlined with the Audit Visiting Committee on April 14, 2015) for FY 2015, FY 2016, and FY 2017, respectively.
11. **RESOLVED**, that the changes to the Manager Guidelines in the Statement of Endowment Fund IP&O, as outlined with the Finance Committee upon recommendation by the Investment Visiting Committee, are hereby approved.
12. **WHEREAS**, prudence suggests that endowment policy consider the preservation of endowed principal along with spending needs of the University; and

WHEREAS, the University endowment spending policy guideline provides for an annual distribution in the range of 4.0 - 5.0% of the endowment pooled portfolio average market value over the twelve trailing quarters through December of the year prior to the new fiscal year;

NOW, THEREFORE BE IT RESOLVED, that the pooled portfolio Endowment Funds distribute \$3.90 per unit in Fiscal Year 2016 which

represents 4.30% of the endowment pooled portfolio average market value over the twelve trailing quarters through December 31, 2014.

13. **WHEREAS**, it has been determined that the accounts of the three organizations are uncollectible, (identified in Appendix A of the Finance Committee Executive Session Meeting Booklet);

NOW, THEREFORE, BE IT RESOLVED, that the write-offs of these accounts in the total of \$853,379 be, and hereby is, approved.

14. **WHEREAS**, the University of Delaware has a new dining hall and residence facility under construction on Academy Street as part of the East Campus Residence Hall complex;

WHEREAS, the facility is expected to be completed with occupancy for Fall 2015;

WHEREAS, the Building Naming Task Force and the President have endorsed the recommendation to name this building in honor of an historic Delaware figure who was an active participant in the birth of this nation; and

WHEREAS, the Chairman of the Trustee Committee on Public Affairs and Advancement also has endorsed this recommendation;

NOW, THEREFORE, BE IT RESOLVED, that the Academy Street Dining and Residence Halls shall be named for **Caesar Rodney** (1728-1784), the Delaware statesman and signer of the Declaration of Independence, continuing the tradition of having a campus residence hall named in his honor. The facility, to be named the Rodney Complex, will include the Rodney Dining Hall and Rodney A, Rodney B and Rodney C Residence Halls.

15. **RESOLVED**, to recognize the personnel actions (faculty *emeriti* and promotions and tenure) presented in the April 15, 2015 meeting booklet of the Trustee Committee on Academic Affairs.

16. **WHEREAS**, the Department of Entomology and Wildlife Ecology, in consultation with the Dean of the College of Agriculture and Natural Resources, has recommended the elimination of the major in Ecology; and

WHEREAS, all courses necessary to complete an Ecology degree will continue to be offered, which shall assure the completion of the major for currently enrolled students; and

WHEREAS, the Faculty Senate recommends that the Ecology major be disestablished effective September 1, 2015;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees grants its approval to disestablish the Ecology major effective September 1, 2015.

17. **WHEREAS**, the Medical Scholars Program in the College of Arts & Sciences has promoted the humanities and social sciences aspect of medicine since 1993 in its affiliation with the Sidney Kimmel School of Medicine at Thomas Jefferson University; and

WHEREAS, the University of Delaware's Medical Scholars program has supported a longstanding "early conditional acceptance baccalaureate/MD 4+4 program" with Jefferson University; and

WHEREAS, several University of Delaware students pursue Dental School Admission annually; and

WHEREAS, the State of Delaware does not have a Dental Education Program; and

WHEREAS, the Delaware Institute for Dental Education & Research (DIDER) promotes and provides support for Delaware residents to attend the Temple University Maurice H. Kornberg School of Dentistry; and

WHEREAS, it is deemed appropriate to establish a similar humanities based early assurance program with the Temple University Maurice H. Kornberg School of Dentistry; and

WHEREAS, academic core prerequisites and co-curricular expectations for both medical and dental schools are identical; and

WHEREAS, the Faculty Senate approves the Medical Scholars program be changed to the Medical/Dental Scholars Program offering a BALS MDSP, effective January 1, 2015;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees grants its approval to the name of the Medical Scholars program be changed to the Medical/Dental Scholars Program offering a BALS MDSP, effective January 1, 2015.

18. **WHEREAS**, the national trend is for programs housing the MA in Speech Language Pathology to be named Departments of Communication Sciences and Disorders; and

WHEREAS, a name change will provide consistency in the branding with other leading departments in the country and reflect the scientific base of the profession and the broad scope of practice of the profession; and

WHEREAS, the Office of the Provost and University Budget have affirmed that the speech-language pathology program and proposed changes to the curriculum will be resource neutral with respect to other colleges; and

WHEREAS, the Faculty Senate approves a name change for the Program in Speech-Language Pathology to the Program in Communication Sciences and Disorders, effective July 1, 2015;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees grants its approval to the name change for the Program in Speech-Language Pathology to the Program in Communication Sciences and Disorders, effective July 1, 2015.

19. **BE IT RESOLVED**, that the following individuals are hereby approved to receive UD Honorary Degrees during the 2015 Commencement ceremony on May 30, 2015: Morton Collins, Jeffrey D. Sachs, Ruth J. Simmons, and Jewel Walker; and

BE IT FURTHER RESOLVED, that these four individuals, along with David G. DeWalt UD '86 (Honorary Degree previously approved), will comprise UD's Honorary Degree Class of 2015.

20. **RESOLVED**, that the University of Delaware Residency Policy shall be amended to include the required language pursuant to the passage of the Veterans Access, Choice and Accountability Act of 2014, effective July 1, 2015.

21. **RESOLVED**, that the Board of Trustees approves the University's 2015 Strategic Plan "Delaware Will Shine - A Blueprint for a Pre-Eminent Learner-Centered Research University."

22. **RESOLVED**, that the Board of Trustees hereby ratifies the action taken by the Executive Committee to appoint Dr. Franklin Newton as Acting Vice President and Acting Chief of Staff of the University of Delaware, effective July 1, 2015.

23. **WHEREAS**, the following donors have generously given to the University of Delaware; and

(details as contained in the listing provided in the Spring 2015 PA&A Committee meeting booklet and detailed in the listing included at the conclusion of this Consent Agenda)

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of these donors.

24. **RESOLVED**, that authorization be, and hereby is, given to the President of the University to confer degrees on May 30, 2015, on such students as shall have completed by that time all the requirements pertaining to such degrees.
25. **WHEREAS**, the Board of Trustees wishes to acknowledge and celebrate faculty excellence, and to enter into the formal Board record such acknowledgement;

NOW, THEREFORE, BE IT RESOLVED, that the Board of Trustees congratulates each of the individuals listed below in the following categories:

Named Professorships

Name	Title and Department
Emily Hauenstein	Unidel Katherine Esterly Chair in Health Sciences
Jean-Phillippe Laurenceau	Blue & Gold Professor

Faculty Emeriti

Name	Title	Department
Carol Manning	Professor Emerita	Behavioral Health & Nutrition
Stuart Pittel	Professor Emeritus	Physics & Astronomy
Leslie Skeen	Professor Emeritus	Psychological & Brain Sciences
Susan Strasser	Richards Chair Emerita of American History	History
Douglass Taber	Professor Emeritus	Chemistry & Biochemistry
Peter Weil	Professor Emeritus	Anthropology
Ray Wolters	Thomas Muncy Keith Professor Emeritus	History

Promotion from Associate Professor to Professor, effective September 1, 2015 (all were granted tenure previously):

Name	Department
Deborah Allen	Biological Sciences
Constantin Bacuta	Mathematical Sciences
Svilen Bobev	Chemistry & Biochemistry
Huantian Cao	Fashion & Apparel Studies
Andrea Everard	Accounting & Management Information Systems
Benjamin Fluery-Steiner	Sociology
Nancy Getchell	Kinesiology & Applied Physiology
Jaehee Jung	Fashion & Apparel Studies
Jonathan Justice	School of Public Policy & Administration
Jung-Youn Lee	Plant & Soil Sciences
Kent Messer	Applied Economics & Statistics
Anna Papafragou	Psychological & Brain Sciences
Christopher Roberts	Chemical & Biomolecular Engineering
Heidi Sarver	Music
Julian Yates	English
Neal Zondlo	Chemistry & Biochemistry
Jingyi Yu	Computer & Information Sciences

Promotion from Associate Professor to Professor, without tenure, effective September 1, 2015

Name	Department
David Teague	Associate in Arts

Promotion from Assistant Professor to Associate Professor, with tenure, effective September 1, 2015

Name	Department
James Anderson	Music
Christina Archer	School of Marine Science & Policy
Siobhan Carroll	English
Clara Chan	Geological Sciences
Michelle Cirillo	Mathematical Sciences
John D'Arcy	Accounting & Management Information Systems
Emily Davis	English
Joseph DeRanieri	Nursing
Philip Duker	Music
Hui Fang	Electrical & Computer Engineering
Elizabeth Farley-Ripple	School of Education
Adam Fleischhacker	Business Administration
Philip Jones	Political Science & International Relations
Shannon Lennon-Edwards	Behavioral Health & Nutrition
Adrienne Lucas	Economics
Stephanie Kerschbaum	English
Ikram Masmoudi	Foreign Language & Literatures
Barret Michalec	Sociology
Chad Nicholson	Music
Rhonda Prisby	Kinesiology & Applied Physiology
Joel Rosenthal	Chemistry & Biochemistry
Regina Sims	Nursing
Blake Smith	Music
Katalin Tacs-Haynes	Business Administration
Erik Thostenson	Mechanical Engineering
Don Watson	Chemistry & Biochemistry
Randall Wisser	Plant & Soil Sciences
Changquining Wu	Animal & Food Sciences

Promotion to Associate Professor without tenure, effective September 1, 2015

Name	Department
Ryan Beveridge	Psychological & Brain Sciences
Christine Cucciarre	English
Asima Saad Maura	Foreign Language & Literatures
Brian Peasnall	Associate in Arts

Associate Professors to receive tenure, effective September 1, 2015

Name	Department
Henry May	School of Education
Susanne Morton	Physical Therapy
George Tsakumis	Accounting & Management Information Systems

Promotion to Assistant Professor without tenure, effective September 1, 2015

Name	Department
Sandy Baker	Behavioral Health & Nutrition
Ellen Monk	Accounting & Management Information Sciences

26. **WHEREAS**, Dr. Patrick T. Harker in 2007 was named the 26th President of the University of Delaware, and

WHEREAS, Dr. Harker has held that post for eight years during which he put the University on a Path to Prominence, and

WHEREAS, Dr. Harker acquired and developed the 272-acre former Chrysler plant into the Science, Technology, and Advanced Research (STAR) Campus, and

WHEREAS, Dr. Harker oversaw major campus construction including the 194,000-square-foot Interdisciplinary Science and Engineering Laboratory (ISE Lab), and

WHEREAS, Dr. Harker created a partnership with the region's leading health care providers to form the Delaware Health Sciences Alliance, and

WHEREAS, Dr. Harker's focus on diversity led to recruiting the largest and most diverse entering undergraduate class in the University's history in Fall 2014, and

WHEREAS, Dr. Harker has announced that he will become CEO of the Federal Bank of Philadelphia, effective July 1, 2015; and

WHEREAS, the faculty of the Department of Civil and Environmental Engineering has voted to confer upon Dr. Harker the title of Distinguished Professor *Emeritus* of Civil and Environmental Engineering; and

WHEREAS, the Provost has also approved the conferral of the title of Distinguished Professor *Emeritus* of Civil and Environmental Engineering as an honor to Dr. Harker; and

WHEREAS, the Board of Trustees wishes to express its deep appreciation and admiration to Dr. Harker for his leadership, dedication and vision during his tenure as the 26th President of the University of Delaware,

NOW, THEREFORE, BE IT RESOLVED, that the Board of Trustees of the University of Delaware hereby honors Patrick T. Harker by conferring upon him the title of President *Emeritus* and Distinguished Professor *Emeritus* of Civil and Environmental Engineering, with all the rights and privileges thereto appertaining.

27. **WHEREAS**, President Patrick T. Harker will complete his tenure as the 26th President of the University of Delaware on June 30, 2015; and

WHEREAS, during the tenure of President Harker, the University completed construction of the Interdisciplinary Science and Engineering Laboratory (ISE Lab), the first new laboratory building on campus in nearly twenty years; and

WHEREAS, the ISE Lab is a hub of teaching and research on campus that brings together students and faculty from various disciplines to teach, learn and conduct research in a collaborative environment; and

WHEREAS, President Harker supported excellence in undergraduate, graduate and professional education and encouraged fresh and innovative methods of teaching, as exemplified by the problem-based learning classroom space in ISE Lab; and

WHEREAS, President Harker's commitment to elevating the University's reputation as a premier research and graduate university is reflected in ISE Lab's state-of-the-art research facilities; and

WHEREAS, under President Harker's leadership more than \$43 million was raised in private support to augment the University's capital budget;

NOW, THEREFORE, BE IT RESOLVED, that the Interdisciplinary Science and Engineering Laboratory shall be named in honor of the Patrick T. Harker, 26th President of the University of Delaware, as the **Patrick T. Harker Interdisciplinary Science and Engineering Laboratory** or **Harker Laboratory**.

Whereas these donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
Unidel Foundation, Inc. (FP)	\$8,952,600.00	University Wide; Engineering; Agriculture and Natural Resources; Health Sciences; Arts and Sciences; Earth, Ocean and Environment; Education and Human Development; Business and Economics	Unidel 80L E. Du Pont Memorial Scholars; Sustaining and Enhancing Excellence in Soft Materials Research, Education and Service through Core Infrastructure Development; Nanofabrication Teaching Laboratory, Packaging and Device Characterization; Equipment for New Speech-Language Pathology Program; eCALC Virtualization; Virtual Microscopy in Collaborative Teaching, Research and Outreach; Intercollegiate Teaching and Research in Genetics and Genomics; Strengthening Graduate Education in Art Conservation; Late Night Weekend Programming Series; Equipment for Rapid Prototyping and Data Fusion Technology; Development of a Patient Experience Academy and Hospitality Healthcare Curricula and Student Program; Start-up Funds for Exoplanet Formation; Equipment for the R/V Joanne Daiber; UD Scholars Program to Promote Student Success and Retention; Enhancement of Library
Estate of Dr. Charles J. Harrington (FR)	\$2,264,846.07	University Wide	Unrestricted Gifts
Anonymous (AA; AF)	\$1,000,000.00	University Wide	Anonymous Scholarship
Anonymous (AA; AF)	\$1,000,000.00	University Wide	Anonymous Scholarship
Longwood Gardens, Inc. (CP)	\$733,000.00	Agriculture and Natural Resources	Longwood Graduate Program
Collegiate Housing Foundation - DE (FP)	\$530,035.96	University Wide	Unrestricted Gifts
Dr. Ruth R. Flexman ('93/EHD) and Dr. Edmund A. Flexman (PP)	\$500,000.00	University Wide	The Ruth and Edmund Flexman Endowment to support the Osher Institute of Lifelong Learning

Whereas these donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
Anonymous (CP)	\$500,000.00	University Wide	kNOw Violence - Anonymous Support
Bernard van Leer Foundation (CP)	\$500,000.00	University Wide	kNOw Violence - Bernard van Leer Foundation
The Oak Foundation U.S.A. (CF)	\$500,000.00	University Wide	kNOw Violence - Oak Foundation
Anonymous (AA; FR)	\$456,918.75	Education and Human Development	Lydia C. Dunlap Graduate Tuition Scholarship
Mr. Mark J. Mayr (PP) and Mrs. Sharon R. Mayr (PP)	\$400,000.00	Health Sciences	Rose Louese Mayr '14 Memorial Scholarship
The Andrew W. Mellon Foundation (FP)	\$338,000.00	Arts and Sciences	The Andrew W. Mellon Foundation - Library and Archives Training
Dr. Joan H. Digby ('65/AS) and Mr. John M. Digby (FR)	\$250,000.00	Morris Library	Joan Weiss Digby and John M. Digby Fund; Joan Weiss Digby and John M. Digby Current-Use Fund; University Library for the Special Collections Department
Choptank Foundation (FP)	\$300,000.00	Arts and Sciences	The Andrew W. Mellon Foundation - Winterthur Art Conservation Graduate Student Stipend Support
Stockman Family Foundation Trust (FF)	\$280,000.00	Arts and Sciences	The Andrew W. Mellon Foundation - Winterthur Art Conservation Graduate Student Stipend Support; Department of Art Conservation
Mrs. Barbara A. Flynn ('67/HS) and Mr. John H. Flynn IV (FR)	\$200,000.00	Health Sciences	Barbara A. Kopystecki Flynn Scholarship Bequest; Department of Medical Laboratory Sciences for Lab Equipment; Department of Medical Laboratory Sciences
Anonymous (AA; AF)	\$250,000.00	Morris Library; Arts and Sciences	Dr. Ronald Milton Finch Endowment for the Delmarva Special Collection; Elizabeth Dorothy Carlisle Finch Chair in the Department of History
Permobil, Inc. (CP)	\$216,000.00	Health Sciences	Permobil - Professor Galloway Research
Aramark (CP)	\$180,000.00	Business and Economics	Food Service Laboratory

Whereas these donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
3M Company (CP)	\$150,000.00	Engineering	3M Support for Gillespie and Dietzel Research; Industry-University Consortium at the Center for Composite Materials
Mr. William C. Allen ('72/AS) and Mr. W. Cannon Spotswood (FR)	\$135,000.00	Arts and Sciences	Allen & Spotswood CGA 2014 in support of History; Allen & Spotswood CGA 2014 in support of the Winterthur Program in American Material Culture; Allen & Spotswood CGA 2014 in support of the Center for Historic Architecture & Design; Allen & Spotswood CGA 2014 in support of Art History
Dr. William J. Stegeman (FR)	\$120,000.00	Arts and Sciences	Serafin Quartet in Residence
Camille & Henry Dreyfus Foundation (FP)	\$120,000.00	Arts and Sciences	The Camille and Henry Dreyfus Foundation Post Doctoral Program in Environmental Chemistry
SEI Giving Fund (OO)	\$100,000.00	Earth, Ocean and Environment; Arts and Sciences; University Wide	The Patricia and Charles Robertson Fund for the Seashore Mallow Biodiesel Project; John C. Wriston, Jr., Memorial Lectureship; University of Delaware Initiative Fund
Dr. Sherry L. Wenger ('77/AS)	\$101,500.00	Arts and Sciences; University Wide	Dr. Ronald H. Wenger Memorial Scholarship; Golden Pig Fund - Master Player Concert Series; Lori's Hands; Resident Ensemble Players
Mr. R. Peter Mercer ('63/BE) and Mrs. Jane R. Mercer (FR)	\$100,000.00	Health Sciences	First Step Innovation Fund
Welfare Foundation, Inc. (FP)	\$100,000.00	Health Sciences	College of Health Sciences Development on the STAR Campus

OPENING:

Chairman Sparks convened the meeting at 3 p.m. and welcomed all those in attendance. He extended a special welcome to Bill DiMondi and Chai Gadde, two new trustees recently appointed by Governor Markell.

Mr. Sparks requested a moment of silence in remembrance of friends of the University who had recently passed away. He then called on Ms. McDaniel for the attendance report.

On a motion made and seconded, the minutes of the Board's meeting of December 9, 2014 were approved as presented in the Meeting Booklet.

REPORT ON ADMISSIONS AND ENROLLMENT MANAGEMENT:

Chris Lucier, vice president for enrollment management, presented a look at the 4,000-plus students projected to arrive on campus this fall as members of the Class of 2019. He noted that the Class of 2019 is expected to include 1,225 students from the First State and 2939 nonresidents, with the diversity of the entering class consistent with fall 2014.

Mr. Lucier noted a significant increase in the quality of the freshman class based on SAT scores and grade point averages. The average SAT is 14 points higher than last year and 35 points higher than two years ago, with the average GPA up from 3.62 to 3.68. Additionally, enrollment in UD's Honors Program is also over the target, with 632 deposits and a forecast of approximately 620 students against a target of 525 students.

In addition, 400 students have made deposits for UD's award-winning Associate in Arts Program, up from 284 in 2014 and slightly above 2012 and 2013.

Mr. Lucier added that two new programs launched in the 2014-15 academic year to diversify sources of new student enrollment also were successful. The World Scholars Program, where matriculated students will spend their first semester at John Cabot University in Rome and then return to Newark, will enroll 39 students, including 14 from Delaware. The Delaware in DC Program, where students admitted to the spring semester have an opportunity to spend their first semester at American University in Washington, D.C., will enroll 50 students.

While the University's market positioning in terms of admissions is strengthening, Mr. Lucier cautioned against becoming complacent in the overall current enrollment environment. He noted that efforts must continue to provide an exceptional experience in and out of the classroom that leads to opportunities for UD's students to get great jobs or enroll in superb graduate programs.

REPORTS OF THE PRESIDENT AND PROVOST:

In his final address to the trustees, Dr. Harker thanked members of the campus community for their contributions to UD's continued success as a leading academic and research institution. He also lauded UD faculty and staff members and students for their wisdom, experience, hard work and enthusiasm. In thanking members of the UD family -- including alumni and friends -- for their encouragement, Dr. Harker also noted that serving as president of UD has been a privilege and the highlight of his career. Dr. Harker also recalled notable achievements during his tenure, including the creation of the first strategic plan, the Path to Prominence, launched in 2008, the construction of the Interdisciplinary Science and Engineering Laboratory and the acquisition of the 272-acre Science, Technology and Advanced Research (STAR) Campus. In closing, Dr. Harker expressed his appreciation to all who had supported his administration and aided in the accomplishments he had outlined. He concluded by expressing his confidence in UD to meet future challenges. Dr. Harker's presentation was greeted with enthusiastic applause and a standing ovation by those assembled.

For the Provost's Report, Dr. Grasso lauded Dr. Harker for his leadership, vision and support of the Delaware Will Shine strategic plan. He noted that a new strategic plan has been a major objective since he arrived on campus nearly two years ago. Dr. Grasso said that the process was to be open and inclusive, relying on the strengths and character of the University campus resources and the good people of the local and regional community. He described the new strategic plan as being without any prescribed time horizon, saying that the plan epitomizes the aspirations and the values of the UD community. He added that the plan is a framework for how we will build our community and invest in our future, relentlessly pursuing excellence as we tackle the grand challenges and the great debates of our times.

SPECIAL PRESENTATIONS:

Dr. James Jones, Professor of Psychology and Director of the University's Center for the Study of Diversity, discussed scholarship that drives diversity practice. Dr. Jones noted that the most significant diversity challenges for UD are to increase admission and graduation of more diverse groups of students and to prepare all students to participate effectively in a more diverse society.

Sharelle Law, graduate assistant and doctoral candidate in the Department of Human Development and Family Studies, and Alexis Wiggins, undergraduate researcher and senior in the Department of Psychological and Brain Sciences, also shared their experiences working in the Center for the Study of Diversity.

Dr. Charlie Riordan, Deputy Provost for Research and Scholarship, outlined the results of the Delaware Will Shine strategic planning initiative.

He noted that the process included approximately 100 working group members, and numerous meetings with constituent groups on-and-off-campus. An interactive website and blog, concept papers and draft documents, and the inception of the Thought Leadership speaker series, were also part of the comprehensive process.

Dr. Riordan said that furthering UD's reputation as a pre-eminent learner-centered research university calls for a commitment to emphasize learning, scholarship and engagement. Addressing grand challenges includes educating the global citizen, advancing cultural understanding and creative expression, bridging opportunity divides, building a sustainable economy, advancing health and wellness, innovating energy and environmental solutions and ensuring safety and security.

Dr. Riordan also noted that advancing the University will be achieved through five strategic initiatives, which include building a welcoming and collaborative campus community, innovative education design, multidisciplinary research and scholarship, campus safety and wellness, and community engagement.

TRUSTEE COMMITTEE ON ACADEMIC AFFAIRS:

Mr. Borel presented the report on the Committee's meeting of April 15, 2015. Highlights included:

- A report on undergraduate admissions;
- A report on the English Language Institute;
- A report on premedical and health professions programs;
- A review of faculty and professional personnel actions;
- Presentation of three academic program resolutions.

TRUSTEE COMMITTEE ON STUDENT LIFE AND ATHLETICS:

Dr. Allen reported on the Committee's meeting of April 13, 2015. Highlights included reports in several areas:

- Detailed updates from student life departments;
- An update on facilities, real estate and auxiliary services as they relate to student life;
- Review and approval of rates and fees for 2015-16;
- An update on intercollegiate athletics and recreation services.

TRUSTEE COMMITTEE ON GROUNDS & BUILDINGS:

On behalf of Mr. Burns, Mr. Sherman Townsend reported on the Committee's meeting of April 13, 2015:

- Constructions projects in progress;
- Projects in Planning and Design;
- STAR Campus Master Plan.

TRUSTEE COMMITTEE ON FINANCE:

On behalf of Mr. Cosgrove, Dr. Puglisi reported on the Committee's meeting of April 14, 2015. Highlights included:

- An update on the Fall 2015 enrollment;
- An update on the 2015 bond issuance;
- A review of the upcoming Pinnacle/Genesis merger;
- A report on the recent meeting of the Investment Visiting Committee, and overview of the endowment portfolio's status and performance, as well as a request to approve changes to the manager guidelines in the IP&O;
- A presentation on the endowment rate spending recommendation for FY2016;
- A review of Accounts Receivables Delinquencies, and recommendations on write-offs for uncollectible accounts.

TRUSTEE COMMITTEE ON PUBLIC AFFAIRS AND ADVANCEMENT:

Mr. Cochran reported on the Committee's meeting of April 15, 2015. Highlights included:

- A special presentation by Dean Nancy Targett on initiatives and fundraising activities in the College of Earth, Ocean and Environment;
- A report on local, State and Federal government relations;
- A report on the activities and recent achievements of the Office of Communications and Marketing;
- A report and update on Development and Alumni Relations as well as a review of events sponsored by the Office of Development and Alumni Relations.

TRUSTEE/FACULTY COMMITTEE ON HONORARY DEGREES AND AWARDS:

Mr. Coleman Townsend reported on the Committee's meeting of April 16, 2015. Highlights included:

- Approval of four individuals for the Honorary Degree Class of 2015: Morton J. Collins, Jeffrey D. Sachs, Ruth J. Simmons, Jewel H. Walker; Mr. Townsend noted that David G. DeWalt (previously

approved) will complete the Honorary Degree Class of 2015 and will be the keynote speaker at the Spring Commencement on May 30, 2015.

- The Committee also began the development of the Honorary Degree Class of 2016 with two individuals identified for definite inclusion in the group, and additional individuals identified for consideration.

SOUTHERN DELAWARE ADHOC COMMITTEE:

Mr. Sherman Townsend reported on the Committee's meeting of April 27, 2015. Highlights included:

- A comprehensive report from Mr. Lucier and Dr. Grasso on UD's Commitment to Delawareans and the Associate in Arts program;
- The recent renovations to Lasher Lab and the importance of this facility;
- A discussion of the UD nursing program and outreach in Sussex County, and how changes in the nursing profession in the future could mean changes to how degree programs are structured;
- An overview of activities and capital projects on the Lewes campus, including upcoming renovations at Cannon Lab;
- An overview of the findings of the Simpson-Scarborough Study.

NOMINATING COMMITTEE:

On behalf of Ms. Kelly, Mr. Burton presented the report of the Nominating Committee. The Committee recommended the election of Terence M. Murphy for a six-year term and Nathaniel Rosel for a two-year term as Recent Graduate Trustee. On a motion made and seconded, the Board approved the recommendations as presented.

Additionally, Mr. Burton presented the slate of officers recommended for 2015-16 (those individuals were excused for the presentation of the report and the vote): John R. Cochran, Chair; William B. Chandler III, Vice Chair; Terri L. Kelly, Vice Chair; and Mary Jane Willis, Secretary-Treasurer. Following presentation of the slate, on a motion made and seconded, the Board approved the Officers for 2015-16, as recommended.

EXECUTIVE COMMITTEE:

Mr. Sparks noted that the Committee met on April 29, 2015, had reviewed all the reports of the Standing Committees, and had approved all resolutions as recommended, and as contained in the Consent Agenda.

CONSENT AGENDA:

Mr. Sparks then called for approval of the resolutions presented in the Consent Agenda. On a motion made and seconded, all resolutions were approved unanimously.

Mr. Sparks noted that several additional resolutions were provided for each of the trustees. On a motion made and seconded, the Board approved the resolution recognizing faculty personnel actions.

CHAIRMAN'S REMARKS AND SPECIAL RECOGNITIONS:

Board Chairman A. Gilchrist Sparks III noted at the conclusion of the meeting that, by sheer coincidence, Dr. Harker's term as president and his term as board chair will both end on June 30. As his term as Board Chair comes to a close, Mr. Sparks shared his perspective on several issues, including the challenges that UD will face in meeting the challenges of the electronic age and delivery of content. Mr. Sparks added that he hopes the faculty and next president will be able to work together to address this challenge in a nimble way that positions UD as a leader, not a follower.

Mr. Sparks also noted the increasing public concern with the rising cost of education, and recognized UD's efforts to reduce the percentage of increases in tuition and fees and to contain costs without sacrificing the things that make the University special.

In regards to diversity, Mr. Sparks said that notwithstanding all that has been done, much remains to be done in this critical area if UD is to remain relevant in the years to come.

Mr. Sparks expressed appreciation to his fellow trustees for their support over the years he has served as Chair.

Mr. Sparks then introduced a video tribute to Dr. Harker, after which he invited Dr. and Mrs. Harker to join him at the podium. He then read into the record the two resolutions to honor Dr. Harker: one naming him as President *Emeritus* and Distinguished Professor *Emeritus* of Civil and Environmental Engineering and one naming the ISE Lab in his honor. On a motion made and seconded, the two resolutions were approved as presented.

Mr. Sparks also expressed appreciation to Mrs. Harker "for her willingness over the years to pull herself away from her own career to attend and add luster to countless UD functions." The Board and assembled audience greeted the Harkers with enthusiastic applause and a standing ovation. In closing Mr. Sparks noted that "President Harker has challenged us to look to and understand the future of higher education, and to look well beyond our borders in cultivating our success in meeting that future."

ADJOURNMENT:

With no further business, the meeting was adjourned at approximately
4:45 p.m.

Respectfully submitted:

A handwritten signature in black ink, appearing to read "Jeffrey W. Garland". The signature is fluid and cursive, with a long, sweeping tail that extends to the right.

Jeffrey W. Garland
Vice President and University Secretary