



# **BOARD of TRUSTEES**

## **MEETING BOOKLET**

May 17, 2016  
3:00 p.m.  
Multi-purpose Rooms  
Trabant University Center



<b>BOARD OF TRUSTEES</b>
John R. Cochran, Chair
Tony Allen
Carol A. Ammon
James C. Borel
Thomas J. Burns
Irwin G. Burton III
Mariah D. Calagione
Allison Burris Castellanos
William B. Chandler III, Vice Chair
Joan F. Coker
Howard E. Cosgrove
William J. DiMondi
Chaitanya R. Gadde
Michael S. Geltzeiler
Stuart M. Grant
Teri Quinn Gray
Terri L. Kelly, Vice Chair
Michael K. Lynch
Jack Markell
Carey McDaniel
Terence M. Murphy
Claudia Peña Porretti
Donald J. Puglisi
Nathaniel Rosal
A. Gilchrist Sparks III
Nancy M. Targett, Acting President
Sherman L. Townsend
Kenneth C. Whitney
Mary Jane Willis, Secretary/Treasurer

<b>TRUSTEES <i>EMERITI</i></b>
Robert A. Fischer Jr.
Robert W. Gore
Sally H. Higgins



**BOARD of TRUSTEES**  
**May 17, 2016**  
**3 p.m.**  
**Multi-Purpose Rooms**  
**Trabant Student Center**

**AGENDA**

- I. CALL TO ORDER
  - II. ATTENDANCE REPORT
  - III. APPROVAL OF THE MINUTES: DECEMBER 8, 2015
  - IV. REPORT ON ADMISSIONS/ENROLLMENT MANAGEMENT
  - V. REPORTS OF THE PRESIDENT AND THE PROVOST
  - VI. SPECIAL PRESENTATION: Dr. Cole Galloway
  - VII. REPORTS AND RECOMMENDATIONS OF THE STANDING COMMITTEES
    - A. Student Life & Athletics
    - B. Grounds & Buildings
    - C. Honorary Degrees & Awards
    - D. Public Affairs and Advancement
    - E. Academic Affairs
    - F. Finance
    - G. Nominating
    - H. Executive
  - VIII. CONSENT AGENDA
  - IX. ADDITIONAL RESOLUTIONS FOR BOARD APPROVAL
  - X. CHAIRMAN'S REMARKS
  - XI. ADJOURNMENT
- APPENDIX: Recommended Revisions to Article 3 of the UD Bylaws



**BOARD OF TRUSTEES**  
**December 8, 2015**

**Minutes**

A meeting of the Board of Trustees of the University of Delaware was held on December 8, 2015, in the Multi-purpose Rooms of Trabant Student Center. The meeting began at 3 p.m.

**TRUSTEES PRESENT:**

John R. Cochran, Chair; Tony Allen; James C. Borel; Tom Burns; I.G. Burton III; Mariah Calagione; Allison B. Castellanos; Joan F. Coker; Howard Cosgrove; Bill DiMondi; Chai Gadde; Michael Geltzeiler; Stuart M. Grant; Terri Kelly; Michael Lynch; Carey McDaniel; Terry Murphy; Claudia Peña Porretti; Donald J. Puglisi; Christopher H. Schell; A. Gilchrist Sparks III; Nancy M. Targett; Sherman L. Townsend; Mary Jane Willis

Trustee *Emeritus* Bobby Fischer was also in attendance.

**TRUSTEES EXCUSED:**

Carol Ammon; William B. Chandler III; Teri Quinn Gray; Jack Markell; Nathaniel Rosal; P. Coleman Townsend Jr.; Kenneth C. Whitney

**APPROVED BY MOTION MADE AND SECONDED:**

The minutes of the May 12, 2015 and November 18, 2015 meetings of the Board

**RESOLUTIONS:**

The following resolutions were approved by the Board of Trustees:

1. **RESOLVED**, that the University Administration is authorized to proceed with the Christiana Tower Site Work Improvements and Tunnel Repair, the Colburn Laboratory Water Infiltration Repairs and Roof Replacement, and the Perkins to Public Safety Steam and Condensate Piping Installation.
2. **WHEREAS**, the following donors have generously given to the University of Delaware; and

*(details as contained in the listing provided in the Fall 2015 meeting booklet and detailed in the listing included at the conclusion of these minutes)*

**NOW, THEREFORE BE IT RESOLVED**, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of these donors.

3. **RESOLVED**, to recognize the personnel actions (new tenurable appointments, *emeritus* appointments, and appointments to named professorships) presented in the October 16, 2015 meeting booklet of the Trustee Committee on Academic Affairs.
4. **RESOLVED**, by the Executive Committee as follows:

**RESOLVED**, that any two of the following: President of the University, Executive Vice President and University Treasurer, Vice President for Finance **and Deputy Treasurer**, Vice President and University Secretary, Assistant Vice President for Finance, **University Finance**, ~~Assistant Vice President for Treasury Services~~, **Assistant Vice President, Analysis and Operations** and Chief Investment Officer are authorized on behalf of the University of Delaware to open and close bank, brokerage, custody, trust, safekeeping, or other accounts on behalf of the University of Delaware, subject to the bylaws of the University of Delaware and resolutions of the Board of Trustees, and to enter into agreements governing the administration of such accounts upon such terms and conditions as such officers shall deem to be requisite and proper, said agreement to provide, among other things, the manner in which such securities and/or property so deposited and the income therefrom may be held, withdrawn and/or disposed of, and shall designate the employees of the University who shall give directions with respect to such securities, property and/or income and any other matters or things reasonably pertinent to the deposit of such securities and/or property.

Any two of the above named officers of the University, subject to the bylaws of the University of Delaware, the resolutions of the Board of Trustees and the laws of the State of Delaware, hereby are authorized on behalf of the University to do the following:

1. To establish checking accounts with international banks, such accounts to contain only sufficient funds to meet program needs and to designate individual employees single signature authority on such accounts where appropriate and with adequate controls.
2. To establish petty cash accounts in banks, such accounts to contain only sufficient funds to meet program needs and to

designate individual officers or employees signature authority on such accounts where appropriate and with adequate controls.

3. To open escrow accounts, pledge collateral, procure letters of credit or other surety instruments.
4. To issue instructions, written or oral, for deposits, withdrawals, or transfer of funds or securities to or from University accounts by electronic means, including, but not limited to, wire transfers, EFT, and lockboxes, or to designate to other individual officers and employees, with adequate controls, the power to take such actions whenever appropriate.
5. To open accounts in any publicly traded mutual fund in the name of the University of Delaware, for the purpose of accepting and holding gifts.
6. To instruct or permit any bank or brokerage firm holding any property of the University of Delaware to register said property in the name of such bank or firm's nominee.
7. To instruct or permit any bank or brokerage firm holding any property of the University of Delaware to deposit or arrange for the deposit of such property at Depository Trust Company or any other securities depository or clearing corporation, and to hold such property on behalf of the University of Delaware at any correspondent branch of said bank or firm. Such property may be registered in the depository, bank or firm's nominee name.

**BE IT FURTHER RESOLVED**, all and any resolutions previously adopted which are in conflict with this resolution be, and hereby are, revoked or amended to resolve such conflict.

**5. RESOLVED**, by the Executive Committee as follows:

**RESOLVED**, that any two of the following: President of the University, Executive Vice President and University Treasurer, Vice President for Finance **and Deputy Treasurer**, Vice President and University Secretary, Assistant Vice President for Finance, **University Finance**, ~~Assistant Vice President for Treasury Services~~, **Assistant Vice President, Analysis and Operations** and Chief Investment Officer (subject to the bylaws of the University, the resolutions of the Board of Trustees and the laws of the State of Delaware, and the investment

decisions of the Investment Visiting Committee of the Board of Trustees), hereby are authorized on behalf of the University of Delaware to:

1. Open Accounts. To open accounts in any brokerage or publicly traded mutual fund in the name of the University of Delaware, for the purpose of accepting and holding gifts, or to carry out investment decisions approved by the Board of Trustees Committee on Finance.
2. Security Authority. To purchase, sell, transfer and endorse for sale or transfer any and all securities of the corporation, and to delegate to other individual officers and employees the power to take such actions as deemed appropriate and with adequate controls.
3. Investment Authority. To execute the policies of the Board of Trustees, the Board's Committee on Finance, and the Board's Investment Visiting Committee:
  - a. By investing the University's monies, including the endowment, in hedge funds,
  - b. By entering into interest rate exchange agreements, including agreements such as basis swaps, swaptions, and
  - c. By the purchase and sale of other derivative products, all upon such terms and conditions as such officers shall deem requisite, proper and in the best interest of the University.
  - d. Such officers may delegate to other officers and employees the power to take the foregoing actions whenever appropriate.
4. Authority to Take Other Appropriate Action. The President, Executive Vice President and University Treasurer, Vice President for Finance **and Deputy Treasurer**, Vice President and University Secretary, Assistant Vice President for Finance, **University Finance**, ~~Assistant Vice President for Treasury Services~~, **Assistant Vice President, Analysis and Operations** and Chief Investment Officer of the University are hereby authorized to take actions to execute and deliver any agreements, certificates or other documents to accomplish the purposes of this Resolution.
5. Effective Date. This resolution shall be effective upon its adoption.

**BE IT FURTHER RESOLVED**, all and any resolutions previously adopted which are in conflict with this resolution be, and hereby are, revoked or amended to resolve such conflict.

6. **WHEREAS**, it has been determined that the accounts of the three organizations are uncollectible, (\$60,000 from a state agency related to invoices dated March 2010; \$21,743 from a state agency related to invoices dated prior to January 2011; and \$25,125 from a federal agency related to invoices dated prior to February 2009);

**NOW, THEREFORE, BE IT RESOLVED**, that the write-offs of these accounts in the total of \$106,868 be, and hereby is, approved.

**NOW, THEREFORE, BE IT RESOLVED**, that the write-offs of these accounts in the total of \$106,868 be, and hereby is, approved.

7. **WHEREAS**, Wells Fargo is the trustee under the will of Edward C. Davis, and

**WHEREAS**, the will provides that Trust income shall be paid to the University of Delaware "for scholarships for students in the School of Civil Engineering at the University of Delaware, or for such other purposes as the University shall, in writing, represent to the Trustee at the time of any such payment or payments that it needs for some specific purpose in advancing the efficiency of the School of Civil Engineering are greater than its needs for scholarships in that school."

8. **NOW, THEREFORE, BE IT RESOLVED**, that the President of the University be, and hereby is, directed to certify in writing to Wells Fargo that the University needs an estimated amount of \$180,000 for undergraduate scholarships during FY 2017, and that the University's need for the balance of the Trust income for FY 2017 for fellowships for graduate students, for facilities renewal, and for faculty support of named professorships in the Department of Civil Engineering is greater than the University's need for additional undergraduate scholarships in that Department, and further,

**BE IT RESOLVED**, to request the Trustee to pay the income from the Trust to the University for such support.

9. **WHEREAS**, The University has received \$677,051 from the Edward C. Brown Trust,



**NOW, THEREFORE, BE IT RESOLVED**, that the Edward C. Brown Family Fund be established as a Fund Functioning as Endowment, with the income to be used for scholarships and fellowships for agriculture students in the College of Agriculture and Natural Resources in memory of the Edward C. Brown Family.

10. **WHEREAS**, P. Coleman Townsend Jr. has for 18 years served as a member of the University of Delaware Board of Trustees, having been elected to the Board in 1997; and

**WHEREAS**, Mr. Townsend has provided dedicated leadership and guidance in his role as Chair of the Trustee/Faculty Committee on Honorary Degrees & Awards; and

**WHEREAS**, during his Trustee service, Mr. Townsend has faithfully served in his capacity as a member of the Trustee Committee on Academic Affairs and the Executive Committee; and

**WHEREAS**, Mr. Townsend has provided thoughtful counsel and perspective to the deliberations of the Board of Trustees;

**NOW, THEREFORE, BE IT RESOLVED**, that the Trustee service of P. Coleman Townsend Jr. is hereby acknowledged, with gratitude, by the members of the Board of Trustees of the University of Delaware.

11. **WHEREAS**, the Board of Trustees wishes to acknowledge and celebrate faculty excellence, and to enter such acknowledgement into the formal record of Board proceedings;

**NOW, THEREFORE, BE IT RESOLVED**, that the Board of Trustees congratulates each of the individuals as listed (*see list at conclusion of these minutes*).

12. **WHEREAS**, Scott R. Douglass has enjoyed a distinguished eight-year tenure as the University's Executive Vice President and University Treasurer; and

**WHEREAS**, Mr. Douglass' strong leadership has had a broad spectrum impact across the campus – including facilities, information technology, finance, human resources, campus safety and economic innovation, and

**WHEREAS**, during his tenure, Mr. Douglass has served as the chief financial and administrative officer managing an operating budget of approximately \$1 billion, leading an extended team of approximately

1,000 staff, and overseeing a cash and endowment portfolio of approximately \$1.7 billion; and

**WHEREAS**, under Mr. Douglass' direction, the University's physical plant has been significantly expanded and improved with the acquisition of the 272-acre Science, Technology, and Advanced Research (STAR) Campus, and major campus construction projects including the Independence Residence Hall Complex, the new Visitors Center, the Wind Turbine at the Hugh R. Sharp Campus in Lewes, the new UD – Barnes & Noble Bookstore on Main Street, the Life Sciences Research Facility, the Harker Interdisciplinary Science and Engineering Laboratory; the East Campus Residence Hall Complex; the Rodney Residence and Dining Complex, and the JP Morgan Chase addition to Purnell Hall; and

**WHEREAS**, under Mr. Douglass' direction, significant renovations have also been completed to strengthen UD's existing facilities, including Alison Hall, Perkins Student Center, Carpenter Sports Building, Lasher Laboratory, the Bob Carpenter Center, the Grant Soccer Stadium and the Bob Hannah Baseball Stadium; and

**WHEREAS**, the Board of Trustees recognizes and appreciates that at the heart of Mr. Douglass' focused and purposeful efforts to serve UD have been his deep commitment and loyalty to this University, his Alma Mater;

**SO NOW, THEREFORE, BE IT RESOLVED**, that the Board of Trustees of the University of Delaware hereby expresses its deep appreciation, admiration, and respect to Scott R. Douglass for his dedication as Executive Vice President and University Treasurer, and

**BE IT FURTHER RESOLVED**, that the Board of Trustees does hereby extend sincere congratulations to Mr. Douglass and wishes him every success in his new role as Vice Chancellor for Finance and Administration at North Carolina State University.

\*\*\*\*\*

**OPENING:**

Chairman Cochran convened the meeting at 3 p.m. and welcomed all those in attendance.

Mr. Cochran requested a moment of silence in remembrance of friends of the University who had recently passed away. He then called on Ms. McDaniel for the Attendance Report and the Treasurer's Report.

On a motion made and seconded, the minutes of the Board's meetings of May 12, 2015 and November 18, 2015 were approved as presented in the Meeting Booklet.

#### REPORTS OF THE PRESIDENT AND PROVOST:

Acting President Nancy Targett welcomed trustees, faculty, administrators and community members while highlighting goals and accomplishments as she leads transition efforts to welcome Dennis Assanis, who will become the University's next president on July 1, 2016. Noting that the meeting marked her 161st day as acting president, Dr. Targett said the next several months should be just as busy as the fall semester. She highlighted progress and priorities including encouraging a diverse and welcoming community, constructing an innovation/entrepreneurial ecosystem, cultivating a strong development network and fostering relationships, both on and off campus.

Dr. Targett also discussed the confrontations and conversations about racial animosity and exclusion that have stirred students on the campuses of many prominent institutions of higher education during the past year, including UD. She noted that coming to terms with a centuries-old and complicated history of race in Delaware means that the entire University community needs to pull together and continue a dialog marked by engagement, purpose and respect. Dr. Targett discussed a recently released draft action plan to address diversity and inclusion at UD includes diversity education, a clear path for reporting bias or harassment and plans to develop more ways to recruit and retain minority students and faculty. She added that during the spring semester, UD expects to have a full synthesis of current diversity and inclusion efforts and how they are working, followed by a gap analysis of what else is needed and the additional resources necessary to support such recommendations.

Dr. Targett also discussed the University's commitment to continuing its role as an institution that creates leaders as it fosters and creates an innovation and entrepreneurial ecosystem that sets UD apart from its peers in the highly competitive world of 21st century academics. She noted the excellent resources at the Delaware Technology Park and the STAR Campus, and said that, regardless of students' majors or passions, the University is encouraging them to become the next generation of innovators, with support groups that include the Horn Program Advisory Council and the President's Leadership Council.

Dr. Targett also discussed re-engaging alumni and encouraging their continued support while cultivating the financial support of generous friends and dedicated UD faculty and staff, and engaging relationships encompassing the entire UD community.

University Provost Domenico Grasso updated trustees on faculty achievements, diversity efforts, infrastructure and research investment, and the scheduled rollout of the University's newest blueprint for the future, "Delaware Will Shine." Dr. Grasso noted that the plan does not exist as a silo unto itself, but rather sets a framework that informs everything the University does while setting a high bar of excellence. Dr. Grasso also noted the release of the draft of the University's blueprint to help integrate diversity and inclusion across areas of the UD campus titled 'Inclusive Excellence: An Action Plan for Diversity at UD.' He added that the document was issued out of the Office of the Provost by Carol Henderson, vice provost for diversity, who has been working with partners all across UD to build and refine the plan.

Dr. Grasso complimented the remarks made earlier in the meeting by Targett, and said the University needs to continue its efforts in creating a more welcoming, engaged and equitable campus community for everyone at UD.

Dr. Grasso noted the infrastructure and research investment efforts that included the opening of the new Caesar Rodney dining and residence hall, the grand opening of the JPMorgan Chase Innovation Center, and the nanofabrication facility housed in the Harker Interdisciplinary Science and Engineering Laboratory, which is slated for completion in January.

Dr. Grasso also cited award-winning achievements by faculty and researchers in each of UD's seven colleges.

#### SPECIAL PRESENTATION:

Erica Armstrong Dunbar, associate professor of Black American studies, women and gender studies and history, read from her newest book project, *Never Caught: The President's Runaway Slave Woman*.

The focus of the book is Ona Judges Staines, house slave to the nation's first president and his wife, George and Martha Washington.

The book will be published next year by Atria, an imprint of Simon and Schuster.

Armstrong Dunbar also introduced Michael Dickinson, a doctoral student in American history and a member of her research team. Mr. Dickinson received a bachelor of arts degree from UD in 2011.

#### TRUSTEE COMMITTEE ON STUDENT LIFE AND ATHLETICS:

Dr. Allen reported on the Committee's meeting of October 13, 2015.

Highlights included:

- An overview of the Fall 2015 opening events and the First Year Students' 1743 Welcome Days;
- Introduction of new staff members in the Career Services Center, Office of Equity and Inclusion, Athletics, and Sustainability;
- A robust Student Forum discussion with six invited students.

#### TRUSTEE COMMITTEE ON GROUNDS & BUILDINGS:

Mr. Burns reviewed the highlights of the Committee's meeting of October 13, 2015:

- Construction projects in progress;
- Projects in planning and design;
- Projects requiring action;
- A notification of an upcoming project for replacement of steam and condensate piping;
- A review of the Capital Projects Funding Plan;
- An update on the STAR Campus and projects related thereto.

#### TRUSTEE/FACULTY COMMITTEE ON HONORARY DEGREES AND AWARDS:

On behalf of Mr. Townsend, Mr. Cochran reviewed the highlights of the Committee's meeting of October 14, 2015:

- Review and discussion of candidates for the Honorary Degree Class of 2016;
- Strategic discussion of candidates for the Honorary Degree Class of 2017.

#### TRUSTEE COMMITTEE ON PUBLIC AFFAIRS AND ADVANCEMENT:

Mr. Grant reported on the Committee's meeting of October 15, 2015.

Highlights included:

- A report on local, state and federal government relations;
- A report from the Office of Communications and Public Affairs outlining efforts to heighten the University's digital presence;
- A report and update on development and alumni relations, including an update on the status of the planning for the public phase of the comprehensive campaign.

#### TRUSTEE COMMITTEE ON ACADEMIC AFFAIRS:

Mr. Borel presented the report on the Committee's meeting of October 16, 2015. Highlights included:

- Several updates from Provost Grasso including interim appointments and ongoing searches, an update on the implementation of a new budget model for academic units, and additional admissions options for first-year students;

- A report on proposed revisions to admissions standards and a proposed four-year pilot program for Delaware residents for which the submission of SAT or ACT scores is optional;
- An update on the implementation of the new strategic plan, “Delaware Will Shine;”
- A report on proposed revisions to the University’s Academic Program Review process.

#### TRUSTEE COMMITTEE ON FINANCE:

Dr. Puglisi presented a report on the Committee’s meeting of October 16, 2015. Highlights included:

- The recommendation of two resolutions amending position titles in prior banking resolutions;
- A report on the recent meeting of the Investment Visiting Committee and an update on the University’s endowment portfolio;
- A report on the University’s insurance coverages and rates;
- An overview of FY2015 financial performance;
- A review of accounts receivables delinquencies and accounts recommended for write-offs;
- A review of the Davis Trust distribution for FY2017;
- A recommendation for the establishment of the Edward C. Brown Trust to provide scholarships and fellowships in the College of Agriculture and Natural Resources.

#### NOMINATING COMMITTEE:

Ms. Kelly presented the report of the Nominating Committee. The Committee recommended the re-election of Irwin G. Burton III for a term of six years. On a motion made and seconded, the Board approved the recommendation as presented.

#### EXECUTIVE COMMITTEE:

Mr. Cochran noted that the Committee met on November 18, 2015, had reviewed all the reports of the Standing Committees, and had approved all resolutions as recommended, and as contained in the Consent Agenda.

#### CONSENT AGENDA:

Mr. Cochran then called for approval of the resolutions presented in the Consent Agenda. On a motion made and seconded, all resolutions were approved unanimously.

Mr. Cochran noted the additional resolution on faculty personnel actions, as provided for each of the trustees. On a motion made and seconded, the Board approved the resolution recognizing faculty personnel actions.

In addition, Mr. Cochran read into the record a special resolution honor Scott Douglass for his years of service to the University in the role of Executive Vice President and University Treasurer. Mr. Douglass expressed his appreciation for the Board's support during his tenure and Mr. Douglass received enthusiastic applause and a standing ovation from those assembled.

**ADJOURNMENT:**

With no further business, the meeting was adjourned at approximately 4:30 p.m.

Respectfully submitted:

A handwritten signature in black ink, appearing to read "Jeffrey W. Garland". The signature is stylized and cursive, with a prominent initial "J" and "G".

Jeffrey W. Garland  
Vice President and University Secretary

## RESOLUTIONS

**WHEREAS**, the following donors have generously given to the University of Delaware; and

Whereas these donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
Mrs. Patricia K. Robertson ('72/AS) and Dr. Charles W. Robertson, Jr. (FR)	\$ 3,000,000.00	Earth, Ocean and Environment	Patricia and Charles Robertson Distinguished Professor of Marine Science and Policy
Give Something Back Fdn., Inc. (CP) [Mr. Robert Carr (FR)]	\$ 3,000,000.00	University Wide	Give Something Back Foundation Scholarship
The Whiting-Turner Contracting Co. (CP)	\$ 2,000,000.00	Engineering	Construction Management Program in Engineering
Anonymous (FA)	\$ 2,000,000.00	University Wide	Burton A. Abrams Scholarship
H. Fletcher Brown Trust (OO)	\$ 1,011,559.76	University Wide	H. Fletcher Brown Trust
W. M. Keck Foundation (FP)	\$ 1,000,000.00	Engineering	W. M. Keck Foundation-Photon Ratchet: A New Paradigm for Photon Upconversion - Doty; W. M. Keck Foundation-Photon Ratchet: A New Paradigm for Photon Upconversion - BMEG; W. M. Keck Foundation-Photon Ratchet: A New Paradigm for Photon Upconversion - Zide; W. M. Keck Foundation-Photon Ratchet: A New Paradigm for Photon Upconversion - Kloxin
Mr. Arthur Layton ('69/AS) and Mrs. Anne T. Layton (FR)	\$ 750,000.00	Arts and Sciences; Health Sciences	Robert A. Layton Jr. History Scholarship; Robert A. Layton Jr. Exercise Science Scholarship; Robert A. Layton Jr. History Faculty Support Fund
Estate of Edward C. Brown (FR)	\$ 677,051.35	Agriculture and Natural Resources	Edward C. Brown Graduate Tuition Scholarship
Dr. Erwin M. Saniga (FS) and Mrs. Karen L. Saniga (FR)	\$ 600,000.00	University Wide	Erwin and Karen Saniga Scholarship
Estate of Hazell M. Smith (FR)	\$ 500,000.00	Earth, Ocean and Environment	Hazell M. Smith Marine Science and Policy Fund
IKEA Foundation (CP)	\$ 487,903.50	University Wide	Know Violence: A Global Learning Initiative to Build Better Lives for Boys and Girls
William and Muriel Elliott Fdn. (FP)	\$ 400,000.00	Business and Economics	William and Muriel Elliott Scholarship in Entrepreneurship
Mrs. Beverly J. Mills ('98/AS) and Dr. David L. Mills (RF)	\$ 350,000.00	Engineering	David L. Mills and Beverly J. C. Mills Career Development Chair
Anonymous (AA)	\$ 330,000.00	Morris Library	Anonymous Gift-in-Kind Collection
Mr. Edward Bryan Samuel (FR)	\$ 300,000.00	Engineering	Edward Bryan Samuel Engineering Fund
Estate of W. David Teter (RF)	\$ 250,000.00	Engineering	W. David and W. Corder Teter Civil Engineering Scholarship; W. David and W. Corder Teter Mechanical Engineering Scholarship
Mrs. Sandra S. Magers (FS), Mr. J. Christopher Magers (FR) and Mrs. Dorothy G. Magers (FR)	\$ 245,000.00	Earth, Ocean and Environment	Magers Family Fellowship
U of D Research Foundation (FP)	\$ 225,000.00	University Wide	UDRF Grant
William Penn Foundation (FF)	\$ 223,986.00	Arts and Sciences	Brandywine Christina Healthy Water Fund



## RESOLUTIONS

**WHEREAS**, the following donors have generously given to the University of Delaware; and

Whereas these donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
Dr. A. Lucille Meissner ('71/AS)	\$ 200,000.00	Morris Library; Arts and Sciences	University Libraries; Mathematics Teaching Training Program
Ruderman Family Foundation (CP)	\$ 200,000.00	Education and Human Development	Jewish Leadership Institute on Disabilities and Inclusion
ExxonMobil Foundation (CF)	\$ 190,925.00	Engineering; Business and Economics; University Wide; Arts and Sciences; Education and Human Development; Earth, Ocean and Environment; Agriculture and Natural Resources; Health Sciences	Department of Chemical and Biomolecular Engineering; Lerner College of Business and Economics; Dick Humphreys '61 Endowed Scholarship; Thomas B. Willing Chemical Engineering Scholarship; Micklin Family Scholarship Fund; John R. Eagle Scholarship; Schipper First Year Graduate Fellowship; College of Engineering; Jack Gerster Fund; Department of Chemistry; Albert Newton Raub Scholarship; Department of Geological Sciences; Interdisciplinary Science and Engineering Laboratory; University of Delaware Initiative Fund; School of Education; University of Delaware Energy Institute; Department of Chemistry and
Mr. William F. D'Alonzo (FR) and Mrs. Sarah C. D'Alonzo (FR)	\$ 150,000.00	Agriculture and Natural Resources	Turners Creek and Bombay Hook Farms Graduate Fellowship
Dr. Janice A. Seitz (XF)	\$ 150,000.00	Agriculture and Natural Resources	Dr. Janice A. Seitz Cooperative Extension Seed Fund
Estates of Paul F. Berry, Jr. ('51/EG) and Maryemma B. Berry (FR)	\$ 500,000.00	University Wide	Paul and Maryemma Berry Endowed Scholarship Fund
Dr. Amelia Augustus ('59/AS)	\$ 134,000.00	Arts and Sciences	Dr. Amelia Augustus Fund for the Department of Philosophy
Mr. W. Jay Meany ('81/ANR) and Mrs. Kathleen G. Meany (PP)	\$ 100,000.00	Agriculture and Natural Resources	Dr. U. Carl Toensmeyer Scholarship
The Robert Wood Johnson Foundation (FP)	\$ 100,000.00	University Wide	Know Violence: A Global Learning Initiative to Build Better Lives for Boys and Girls
Estates of Hudson E. Gruwell (TP) and Jean D. Gruwell (PP)	\$ 200,000.00	Agriculture and Natural Resources	Hudson and Jean Gruwell Scholarship Fund
Ms. Karen A. Fletcher ('81/EG)	\$ 100,000.00	Engineering	Thomas H. Chilton Centennial Fund
The Annie E. Casey Foundation, Inc. (FP)	\$ 100,000.00	Arts and Sciences	Annie E. Casey Foundation - Kids Count 2015

**NOW, THEREFORE BE IT RESOLVED**, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of these donors.

**WHEREAS**, the Board of Trustees wishes to acknowledge and celebrate faculty excellence, and to enter such acknowledgement into the formal record of Board proceedings;

**NOW, THEREFORE, BE IT RESOLVED**, that the Board of Trustees congratulates each of the individuals newly hired as faculty or recognized by the University of Delaware, as listed below:

**Rank of Assistant Professor:**

Benjamin Bagozzi, Political Science & International Relations  
Sabrin Beg, Economics  
Amy Biddle, Animal & Food Sciences  
Sunita Chandrasekaran, Computer & Information Sciences  
Mahya Ghandehari, Mathematical Sciences  
Dominique Guillot, Mathematical Sciences  
Jason Hill, Art History  
Jessica Horton, Art History  
M. Subaer Hossain, Mechanical Engineering  
Anderson Janotti, Materials Science  
Laura Lessard, Behavioral Health & Nutrition  
Sheng Lu, Fashion & Apparel Studies  
Lena Mashayekhy, Computer & Information Sciences  
Jasper Naylor, Geography  
Leah Palm-Forster, Applied Economics & Statistics  
Benjamin Parrell, Linguistics & Cognitive Science  
Freda Patterson, Behavioral Health & Nutrition  
Jing Qui, Statistics  
Douglas Rizzolo, Mathematical Sciences  
Shannon Robson, Behavioral Health & Nutrition  
Fabrizio Sergi, Biomedical Engineering  
Desmond Toohey, Economics  
Tara Trammel, Plant & Soil Science  
Gang Wang, Accounting & Management Information Systems  
Sarah Wasserman, English  
Melissa Witman, Kinesiology & Applied Physiology

**Rank of Associate Professor:**

William Chain, Chemistry & Biochemistry  
Fei Xie, Finance

**Rank of Professor:**

Ryan Arsenault, Animal & Food Sciences  
Kyle Emich, Business Administration  
Laura Field, Finance  
David Tulsy, Physical Therapy

**Named Professorships:**

Wei-Jun Cai, Mary A. S. Lighthipe Chair of Earth, Ocean and Environment  
Matthew Oliver, Patricia and Charles Robertson Distinguished Professor of Marine Science and Policy

**Faculty *Emeriti*:**

Jan Blits, Professor *Emeritus*, School of Education  
Susan Goodman, H. Fletcher Brown Chair of Humanities Professor *Emerita*, English  
Linda Gottfredson, Professor *Emerita*, School of Education  
Elizabeth Higginbotham, Professor *Emerita*, Sociology and Criminal Justice  
John Hurt, Professor *Emeritus*, History  
Carole Marks, Professor *Emerita*, Sociology and Criminal Justice  
Gary May, Professor *Emeritus*, History  
Joanne Nigg, Professor *Emerita*, Sociology and Criminal Justice  
Joseph Pika, James R. Soles Professor *Emeritus*, Political Science and International Relations  
Alvina Quintana, Associate Professor *Emerita*, Women and Gender Studies  
Cynthia Robbins, Professor *Emerita*, Sociology and Criminal Justice  
Erlinda Wheeler, Professor *Emerita*, School of Nursing



**TRUSTEE COMMITTEE  
on  
STUDENT LIFE AND ATHLETICS**

**April 12, 2016**

**Minutes**

The Trustee Committee on Student Life and Athletics met on April 12, 2016 beginning at 10 am in the Carpenter Club of the Bob Carpenter Center.

**COMMITTEE MEMBERS PARTICIPATING:**

Tony Allen, Chairman; Allison Burris Castellanos; Stuart Grant; Carey McDaniel (via phone); Michael Lynch; Mary Jane Willis; John R. Cochran and Nancy M. Targett

**MEMBERS EXCUSED:**

Niño Rosal

**ADMINISTRATORS AND OTHERS PRESENT:**

Charles Beale, Director, Center for Counseling and Student Development; Jen Becnel-Guzzo, Associate General Counsel; Alan Brangman, Interim EVP and University Treasurer; Nathan Elton, Director, Career Services Center; Jeff Garland, Vice President and University Secretary; Laura Gleason, Senior Business Administrator, Office of the VP for Student Life; Domenico Grasso, Provost; Sue Groff, Director, Institutional Diversity and Title IX, Office of Equity and Inclusion; Michele Kane, Associate Director, Residence Life and Housing; Kathleen Kerr, Executive Director, Residence Life and Housing; Deborah A. McCredie, Assistant University Secretary; Tim Morrissey, Director, Student Services for Athletes; Frank Newton, Acting VP and Chief of Staff; Marilyn Prime, Director, Student Centers; José Riera, Dean of Students; Matt Robinson, Interim Director of Athletics and Recreation Services; Dawn Thompson, Vice President for Student Life

**FACULTY AND STUDENT REPRESENTATIVES PRESENT:**

Aryana Alborzi, Giuls Lorusso, Cesar Caro, and Edward Marks

In addition, the following students were invited to participate in the meeting as part of a Student Panel: Naimisha Movva, Erin Currie, Christina Gulla, Jeffrey Attakorah, Lauren Weems, Zanieca Scott, Gabby Alaimo, Tim Lyons

**APPROVED ON MOTION MADE AND SECONDED:**

Minutes of the Committee's meeting of October 13, 2015

**RESOLUTIONS:**

On motions made and seconded, the following resolutions were approved:

1. **RESOLVED**, that, effective for fall 2016 the University dining plan rates will be increased an average of 2.0 percent.
2. **RESOLVED**, that, effective fall 2016, variable room rates for first-year students living in designated first-year residence halls be implemented at rates similar to rates used for upper division housing.
3. **RESOLVED**, that, effective fall 2016, the rate for University traditional residence hall rooms will be increased by an average of 2.0 percent.
4. **RESOLVED**, that, effective fall 2016, the student Comprehensive fee for full-time students remain at \$299 per semester and that the \$50 per semester fee for part-time students and the \$50 fee per winter and summer sessions for all students shall remain the same.
5. **RESOLVED**, that, effective fall 2016, the Student Health Services fee shall remain at \$227 per semester and that the \$88 Summer Session fee and the \$66 Winter Session shall remain the same.
6. **RESOLVED**, that, effective fall 2016, the University Student Centers fee shall remain at \$119 per semester.
7. **RESOLVED**, that, effective fall 2016, the graduate recreation fee shall remain at \$50 per semester for full-time graduate students and as an optional \$25 per semester fee for part-time graduate students.

**CALL TO ORDER:**

Dr. Allen convened the meeting at 10 a.m. and welcomed all in attendance.

**PRESENTATIONS:**

The Committee heard a presentation by Kathleen Kerr and Michelle Kane on Residence Life Living Learning Communities. A student panel with representatives of Living Learning Communities discussed their experiences and responded to questions from the Committee members.

The Committee also heard a presentation by Matt Robinson on “Blue Hens in the Community” and UD Student-Athletes volunteering in community service opportunities. Two student-athletes discussed their experiences and responded to questions from the Committee members.

#### APPROVAL OF RATES AND FEES:

The Committee received recommendations on rates and fees for the 2016-17 academic year. Following review and on motions made and seconded, the following rates and fees were approved as presented:

- University dining plan rates will be increased \$94 (2%) to \$4,752, effective fall 2016;
- Variable room rates were approved for first-year students living in designated first-year residence halls; implemented for fall 2016 at rates similar to rates used for upper division housing and will create a more equitable pricing structure based on residence hall amenities; double room (\$3,744 semester/\$7,488 year) and triple room (\$3,370 semester/\$6,740 year);
- University residence hall rates will be increased to \$7,316 for space in a traditional double room, an increase of 2.0%;
- Comprehensive fee for full-time students will remain at \$299 per semester; the \$50 per semester fee for part-time students and the \$50 fee per winter and summer sessions for all students will remain the same;
- Student Health Services Fee will remain at \$227 per semester and fees for Summer Session (\$88) and Winter Session (\$66) will also remain the same;
- University Centers Fee will remain the same at \$119 per semester;
- Graduate Student Recreation Fee will remain at \$50 per semester for full-time graduate students and as an optional \$25 per semester fee for part-time graduate students.

#### DEPARTMENT REPORTS:

Ms. Thompson reviewed highlights of several Student Life departments, highlighting UDance, a student-run philanthropy that has raised \$5.2 million over the last 10 years.

Ms. Thompson also noted that Provost Grasso has approved funding for a new position in Student Life to focus on multicultural issues, another step in efforts to bring greater diversity to UD. This individual will serve as a liaison between the UD administration and UD students.

#### FACILITIES:

The Committee received updates on the renovation of Russell Dining facility and continued work on the South Academy Street Residence Hall.

**INTERCOLLEGIATE ATHLETICS AND RECREATION SERVICES:**

Dr. Robinson provided highlights and updates in several areas of UD Athletics and Recreation Services. He noted that work has begun on a Title IX review of UD Athletics and is expected to continue through the summer and fall semester. A final report is due to President Assanis in January 2017.

**EQUITY AND INCLUSION:**

Dr. Groff provided an update on activities of the Office of Equity and Inclusion, noting that the on-line training for full-time UD employees is at 91% completion. The staff of the OEI is continuing with ongoing training and workshop opportunities throughout campus, as well as continued monitoring of the implementation of the sexual assault policy.

**ADJOURNMENT:**

With no further business, the meeting was adjourned at 12:15 p.m. for a brief Executive Session.

APPROVED:

A handwritten signature in black ink, appearing to read 'Tony Allen', with a long horizontal stroke extending to the right.

Tony Allen  
Chairman



**TRUSTEE COMMITTEE  
ON  
GROUNDS AND BUILDINGS**

**April 12, 2016**

**Minutes**

The Trustee Committee on Grounds and Buildings met on April 12, 2016 beginning at 1 p.m. in the Board Room of Hulliher Hall.

**COMMITTEE MEMBERS PARTICIPATING:**

Thomas J. Burns, Chair; Carol Ammon (via phone); I.G. Burton III; William J. DiMondi; Chai Gadde; Donald J. Puglisi; Sherman L. Townsend; John R. Cochran and Acting President Nancy M. Targett

**MEMBERS EXCUSED:**

None

**FACULTY REPRESENTATIVES:**

Dallas Hoover and Randy Wisser

**STUDENT REPRESENTATIVES:**

Joseph Brodie, Stijn Koshari, Tim D'Agostino

**ADMINISTRATORS AND OTHERS PRESENT:**

Jen Becnel-Guzzo, Associate VP and Deputy General Counsel; Sue Bogan, Director, Dining Services; Alan Brangman, Interim EVP and University Treasurer; Kathy Dettloff, Chief Budget Officer; Jeffrey Garland, Vice President and University Secretary; Domenico Grasso, Provost; Christina Hudson, Director, Planning and Operations, Office of the EVP; Peter Krawchyk, Interim VP for Facilities, Real Estate, Auxiliary Services; Deborah A. McCredie, Assistant University Secretary; Frank Newton, Acting VP and Chief of Staff; Greg Oler, VP for Finance and Deputy Treasurer; Charlie Riordan, Vice Provost for Research and Scholarship; Jeremy Sunkett, Director of Real Estate

**APPROVED ON A MOTION MADE AND SECONDED:**

Minutes of the Committee's meeting on February 5, 2016



**RESOLUTIONS:**

On motions made and seconded, the following resolutions were approved:

1. **RESOLVED**, that the University Administration is authorized to proceed with the Russell Dining Hall Renovations.
2. **RESOLVED**, that the University Administration is authorized to proceed with the McKinly 3rd Floor Renovations.

**CALL TO ORDER:**

Mr. Burns convened the meeting at 1 p.m. and welcomed all in attendance.

**INDICATORS:**

Mr. Burns reviewed the summaries of University-owned buildings and land, land and building inventory as of September 2015, all of which were outlined in the meeting booklet.

**STATE CAPITAL FUNDING:**

Mr. Burns reviewed Capital Appropriations, noting that UD received \$6 million in State Appropriations for FY2016. The Governor's recommendation for FY2017 is expected to be \$6 million.

**CONSTRUCTION PROJECT COMPLETED:**

Mr. Krawczyk reviewed the construction project recently completed:

- MRI Research Facility.

Dr. Riordan noted that the Grand Opening for the facility is planned for April 15, 2016.

**CONSTRUCTION PROJECTS IN PROGRESS:**

Mr. Krawczyk reviewed several projects in progress, including:

- Colburn Lab water infiltration repairs and roof replacement;
- Ewing Hall electrical infrastructure upgrades;
- Perkins to Public Safety steam and condensate piping installation;
- South Academy Street Residence Hall;
- Cannon Lab renovations;
- Christiana Towers – HVAC Renovation Phase I;
- Christiana Towers – Site Work Improvements and Tunnel Repair;
- Worrilow to Fischer Greenhouse steam and condensate piping replacement.

**PROJECTS REQUIRING ACTION:**

Mr. Krawchyk reviewed projects currently in planning and/or design, including:

- Russell Dining Hall renovations;
- McKinly Lab third floor renovations.

Mr. Krawchyk discussed the popularity of the new Caesar Rodney Dining Hall and the heavy demand on the venue since its opening last fall. The renovations planned for Russell Dining Hall will mirror many of the elements of the Caesar Rodney facility. He added that the 2008 renovations to Russell Dining Hall did not include updates to address kitchen and other facility needs, so those will be incorporated into this upcoming renovation project.

Following review of the project budgets and timeline, on a motion made and seconded, the Committee approved the two projects as outlined.

**PROJECTS IN PLANNING AND/OR DESIGN:**

Mr. Krawchyk reviewed projects currently in planning and/or design, including:

- Cyber Innovation Suite – Evans Hall.

**STAR CAMPUS:**

Mr. Krawchyk provided an update on the plans for additional space for the College of Health Sciences on the STAR Campus, noting that programming and design work has begun. He noted that there is a strong cooperative effort between UD and DelleDonne Associates on this project.

**OTHER MATTERS:**

There were no additional matters brought forward for the Committee's consideration.

**ADJOURNMENT:**

With no additional business, the meeting was adjourned at 1:55 p.m. for a brief Executive Session.

APPROVED:



Tom Burns  
Chairman



**TRUSTEE/FACULTY COMMITTEE  
on  
HONORARY DEGREES and AWARDS**

**April 13, 2016**

**Minutes**

A meeting of the Trustee/Faculty Committee on Honorary Degrees and Awards of the Board of Trustees was held on April 13, 2016, beginning at 10 a.m. in the Board Room of Hullahen Hall.

**MEMBERS PRESENT:**

Carol Ammon, Chair (via phone); Matthew Kinservik; John R. Cochran;  
Acting President Nancy M. Targett

**MEMBERS EXCUSED:**

P. Gabrielle Foreman; Michael Geltzeiler; Dawn Elliott

**ADMINISTRATORS AND OTHERS PRESENT:**

Jeffrey Garland, Vice President and University Secretary; Domenico Grasso, Provost; Deborah McCredie, Assistant University Secretary; Frank Newton, Acting VP and Chief of Staff; Monica Taylor Lotty, Vice President for University Development

**APPROVED ON A MOTION MADE AND SECONDED:**

Minutes of the Committee's meeting of October 14, 2015

**RESOLUTIONS:**

On motions made and seconded, the following resolutions were approved:

1. **RESOLVED**, that the following individuals are approved to receive UD Honorary Degrees during the 2016 Commencement ceremony on May 28, 2016: **Bryan A. Stevenson, Patrick T. Harker, The Honorable Ruth Ann Minner, and Dr. Nancy M. Targett.**

2. **RESOLVED**, that the University of Delaware Medal of Distinction be presented to Ms. Susan Brynteson.

**CALL TO ORDER:**

Ms. Ammon convened the meeting at 10 a.m. and welcomed all in attendance.

**APPROVAL OF CANDIDATES FOR HONORARY DEGREES:**

The Committee reviewed the individuals who had been previously considered as members of the Honorary Degree Class of 2016: Bryan A. Stevenson, the Honorary Ruth Ann Minner, Dr. Patrick T. Harker.

Mr. Cochran excused Dr. Targett from the next portion of the discussion. Mr. Cochran recommended that Dr. Targett be awarded a UD Honorary Degree in appreciation of her more than 30 years of dedicated service to the institution, and in particular, the work that she has done in the past year as Acting President.

On a motion made and seconded, the Committee voted to approve the Honorary Degree Class of 2016 as recommended.

**DEVELOPMENT OF THE HONORARY DEGREE CLASS OF 2017:**

The Committee discussed several individuals as possible members of the Honorary Degree Class of 2017. It was decided that the Committee should have three meetings each year, rather than two, to allow for more discussion and time to extend invitations to Honorary Degree candidates. A summer meeting of the Committee will be planned for the continuation of discussion of the HD Class of 2017, which will allow for input from President Assanis.

**MEDAL OF DISTINCTION:**

The Committee discussed additional potential candidates for the UD Medal of Distinction. It was the consensus of the Committee that an annual presentation of the Medal of Distinction be planned, perhaps in conjunction with one of the semi-annual meetings of the Board of Trustees.

Following review of candidates, on a motion made and seconded, the Committee approved a resolution to present the UD Medal of Distinction to Susan Brynteson, May Morris Librarian *Emerita*. The presentation will take place in May.

ADJOURNMENT:

With no additional business, the meeting was adjourned at 11:00 a.m.

APPROVED:

Carol Ammon  
Chair



**TRUSTEE COMMITTEE  
ON  
ACADEMIC AFFAIRS**

**April 14, 2016**

**Minutes**

The Trustee Committee on Academic Affairs met on April 14, 2016 beginning at 10 a.m. in the Board Room of Hulliher Hall.

**COMMITTEE MEMBERS PARTICIPATING:**

James C. Borel; Joan Coker; Stuart M. Grant; Teri Quinn Gray; Terri Kelly;  
John R. Cochran; Acting President Nancy M. Targett

Gil Sparks attended as a guest of the Committee

**MEMBERS EXCUSED:**

Mariah D. Calagione; William B. Chandler III; Claudia Peña Porretti

**ADMINISTRATORS AND OTHERS PRESENT:**

Ann Ardis, Senior Vice Provost for Graduate and Professional Education;  
Peggy Bottorff, Associate Provost and Chief of Staff, Provost's Office;  
Laure Ergin, VP and General Counsel; Jeffrey Garland, Vice President  
and University Secretary; Domenico Grasso, Provost (via phone); Matt  
Kinservik, Vice Provost for Faculty Affairs; Chris Lucier, Vice President for  
Enrollment Management; Deborah A. McCredie, Assistant University  
Secretary; Frank Newton, Acting VP and Chief of Staff; Lynn Okagaki,  
Interim Deputy Provost; Charlie Riordan, Vice Provost for Scholarship and  
Research

**FACULTY REPRESENTATIVES PRESENT:**

Prasad Dhurjati and Fred Hofstetter

**STUDENT REPRESENTATIVES PRESENT:**

Yiben Wang, Carrie Glenn, Aryana Alborzi, Giuliana Lorusso

**APPROVED ON A MOTION MADE AND SECONDED:**

Minutes of the Committee's meeting of October 16, 2015

RESOLUTIONS FOR APPROVAL:

On motions made and seconded, the following resolutions were approved:

1. **RESOLVED**, to recognize the personnel actions (faculty emeriti and promotions and tenure) presented in the April 14, 2016 meeting booklet of the Trustee Committee on Academic Affairs.
2. **WHEREAS**, the BS in Energy and Environmental Policy was given provisional approval in April, 2009, and thus needs to gain permanent status, and

**WHEREAS**, the Center for Energy and Environmental Policy has been offering the BS in Energy and Environmental Policy for Five years and the number of majors has grown from 1 to 48, and

**WHEREAS**, Energy and Environmental Policy is a truly interdisciplinary study that meets all of the goals of undergraduate education and fits the Path to Prominence, and

**WHEREAS**, students who have graduated with a BS in Energy and Environmental Policy have an excellent placement history in entry level positions and graduate school, and

**WHEREAS**, this program has received the full support of the ENEP Program Faculty, the Faculty Senate of the College of Arts and Sciences, the Dean of the College of Arts and Sciences and the Faculty Senate,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants approval for the permanent status of the BS in Energy and Environmental Policy.

3. **WHEREAS**, the Department of Hotel, Restaurant and Institutional Management (HRIM) offers the Hotel, Restaurant and Institutional Management (HRIM) major and the Hospitality Industry Management (HSIM) major; and a Master of Science in Hospitality Business Management, and

**WHEREAS**, the HRIM faculty and advisors found that prospective students were confused with the Department name being the same as one of the undergraduate major names – Hotel, Restaurant and Institutional Management major, and

**WHEREAS**, the proposed department name change, will provide an umbrella for the two undergraduate majors – Hotel, Restaurant

and Institutional Management and Hospitality Industry Management, and one Master of Science in Hospitality Business Management, so it better represents the department as a whole, and

**WHEREAS**, the Faculty Senate recommends that the Department of Hotel, Restaurant and Institutional Management become the Department of Hospitality Business Management,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to change the name of the Department of Hotel, Restaurant and Institutional Management to the Department of Hospitality Business Management.

4. **WHEREAS**, total enrollment for the B.S. in Environmental Soil Science program has been consistently low over the years, averaging about 3 students over the period 2010 through 2014; and

**WHEREAS**, there are currently no students enrolled in the major; and

**WHEREAS**, the College faculty have approved the disestablishment of this program (via electronic ballot, 12/18/15);

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to disestablish the B.S. degree in Environmental Soil Science.

5. **WHEREAS**, total enrollment for the B.S. in Plant Protection program has been consistently low over the years, averaging 1 or 2 students over the period 2010 through 2014; and

**WHEREAS**, there are currently two students enrolled in the major with an anticipated graduation semester of spring 2016 and no other students are enrolled; and

**WHEREAS**, no courses are being eliminated as a part of this change thus providing the two enrolled students with the opportunity to graduate on schedule; and

**WHEREAS**, the College faculty have approved the disestablishment of this program (via electronic ballot, 12/18/15),

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to disestablish the B.S. degree in Plant Protection.



6. **WHEREAS**, the term Mathematical Sciences is supposed to suggest Mathematics and related fields such as Statistics, Operations Research and areas of applications of mathematics; and

**WHEREAS**, the department now offers separate undergraduate degrees in areas of applications of mathematics such as Actuarial Sciences, Quantitative Biology, Applied Mathematics; and

**WHEREAS**, the B.A. in Mathematical Sciences does not require an area of application of mathematics; and

**WHEREAS**, the name change has the support of the Undergraduate Studies Committee and the Faculty Senate,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to a name change for the Bachelor of Arts in Mathematical Sciences of Bachelor of Arts in Mathematics.

7. **WHEREAS**, the M.S. Finance Program was provisionally approved on March 4, 2008; and

**WHEREAS**, at the end of the provisional period a departmental and college review recommended that the M.S. Finance Program be given permanent status; and

**WHEREAS**, student interest in the program has been demonstrated by the actual enrollment as compared to the project enrollment,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants the recommendation that the Master of Science in Finance (MS Finance) Program be granted permanent status.

8. **WHEREAS**, the BS in Health and Physical Education program has experienced a consistent decline in enrollment over the past decade, and

**WHEREAS**, despite efforts to address the decline, student applications and enrollment continued to decrease, and

**WHEREAS**, faculty expressed concern the enrollment trend would not provide the needed critical mass to effectively educate students, and

**WHEREAS**, other surrounding institutions of higher education can meet future Delaware Health and Physical Education needs, and

**WHEREAS**, BHAN faculty voted in favor of disestablishing the BS in Health and Physical Education program, and the Faculty Senate also recommends the disestablishment,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to disestablish the BS in Health and Physical Education Program.

9. **WHEREAS**, total enrollment for the BS in Environmental Soil Science program has been consistently low over the years, averaging about 3 students over the period 2010 through 2014, and

**WHEREAS**, there are currently no students enrolled in the major, and

**WHEREAS**, the College faculty have approved the disestablishment of this program (via electronic ballot, 12/18/15) and the Faculty Senate also recommends the disestablishment,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to disestablish the BS Degree in Environmental Soil Science.

10. **WHEREAS**, total enrollment for the BS in Plant Protection program has been consistently low over the years, averaging 1 or 2 students over the period 2010 through 2014, and

**WHEREAS**, there are currently two students enrolled in the major with an anticipated graduation semester of 2016S and no other students are enrolled, and

**WHEREAS**, no courses are being eliminated as a part of this change thus providing the two enrolled students with the opportunity to graduate on schedule, and

**WHEREAS**, the College faculty have approved the disestablishment of this program (via electronic ballot, 12/18/15), and the Faculty Senate also recommends the disestablishment,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to disestablish the BS Degree in Plant Protection.

**11. WHEREAS**, the term Mathematical Sciences is supposed to suggest Mathematics and related fields such as Statistics, Operations Research and areas of applications of mathematics; and

**WHEREAS**, the department now offers separate undergraduate degrees in areas of applications of mathematics such as Actuarial Sciences, Quantitative Biology, Applied Mathematics; and

**WHEREAS**, the BS in Mathematical Sciences does not require an area of application of mathematics; and

**WHEREAS**, the name change has the support of the Undergraduate Studies Committee and the recommendation of the Faculty Senate,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval that the name of the BS in Mathematical Sciences be changed to the BS in Mathematics, effective September 1, 2016.

**12. WHEREAS**, the MS Finance Program was provisionally approved on March 4, 2008, and

**WHEREAS**, at the end of the provisional period a departmental and college review recommended that the MS Finance Program be given permanent status, and

**WHEREAS**, student interest in the program has been demonstrated by the actual enrollment as compared to the projected enrollment, and

**WHEREAS**, the Faculty Senate recommends that the MS in Finance Program be granted permanent status,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to permanent status for the MS in Finance.

**13. WHEREAS**, an academic program review recommended the major in Animal and Food Sciences be revised to give it a stronger focus and identity, and

**WHEREAS**, students participating in a senior exit survey recommended that the major be more distinct from the major in pre-veterinarian medicine and animal biosciences, and

**WHEREAS**, the major has been significantly revised to remove the few food science courses and have a greater focus on the animal sciences; and

**WHEREAS**, the Faculty Senate recommends approval of a name change for the major in Animal and Food Sciences to the major in Animal Science, effective July 1, 2016,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to the name change.

- 14. WHEREAS**, an external academic program review recommended the major in Animal and Food Sciences be revised to give it a stronger focus and identity, and

**WHEREAS**, students participating in a senior exit survey recommended that the major be more distinct from the major in pre-veterinarian medicine and animal biosciences, and

**WHEREAS**, the major has been significantly revised to remove the few food science courses and have a greater focus on the animal sciences; and

**WHEREAS**, the Faculty Senate recommends approval of a name change for the Honors BS – Animal and Food Sciences to the Honors BS – Animal Science, effective July 1, 2016,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to the name change.

- 15. WHEREAS**, the Bachelors of Science: Landscape Architecture degree has been established by the Department of Plant and Soil Sciences, and

**WHEREAS**, the establishment of the Honors Bachelors of Science: Landscape Architecture degree would benefit students in the Department of Plant and Soil Sciences, and

**WHEREAS**, the establishment of the degree has been endorsed by the Honors Program, and

**WHEREAS**, establishment of such a major does not require the addition of any new courses or library resources, and

**WHEREAS**, the Faculty Senate recommends that an Honors Bachelors of Science degree be established in the Department of Plant and Soil Sciences,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to the establishment of an Honors Bachelors of Science degree in the Department of Plant and Soil Sciences.

**16. WHEREAS**, the Faculty Senate granted provisional approval for five years to the BS major in Hospitality Industry Management effective, September 2011, and

**WHEREAS**, the Hospitality Industry Management major has been successful in attracting excellent students, and

**WHEREAS**, the Hospitality Industry Management major meets the goals of undergraduate education and fits the *Delaware Will Shine* initiative, and

**WHEREAS**, the Faculty Senate recommends permanent approval of the BS in Hospitality Industry Management in the Alfred Lerner College of Business and Economics effective September 2016,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval of permanent status for the BS in Hospitality Industry Management.

**17. WHEREAS**, the Sport Management major within the Department of Business Administration within the Alfred Lerner College of Business and Economics; and

**WHEREAS**, the Sport Management major is a business major that has a focus on an industry within the realm of business; and

**WHEREAS**, the Department of Hotel, Restaurant and Institutional Management is a department that has a focus on an industry within the realm of business; and

**WHEREAS**, faculty in both departments have determined that the Sport Management major has a better academic fit within the Department of Hotel, Restaurant and Institutional Management based on undergraduate curriculum, student needs, and an industry focus; and

**WHEREAS**, the faculty in both departments voted unanimously in favor of the Sport Management major to move to the Hotel,

Restaurant and Institutional Management department, and the Faculty Senate approves of the move,

**NOW THEREFORE, BE IT RESOLVED** that the Board of Trustees grants its approval that the Sport Management major be moved to the Department of Hotel, Restaurant and Institutional Management.

**18. WHEREAS**, the BS in Marine Science was provisionally approved on February 7, 2011, and

**WHEREAS**, the School of Marine Science and Policy has been offering the BS in Marine Science for five years with continued increased enrollment, and

**WHEREAS**, student interest in the program has been demonstrated by the actual enrollment as compared to the projected enrollment, and

**WHEREAS**, the program has received full support of the SMSP faculty as well as the faculty in all programs affected by the curriculum, and

**WHEREAS**, at the end of the provisional period an external review team recommended that the BS in Marine Science be granted permanent status, and the Faculty Senate agrees,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval that the BS in Marine Science be granted permanent status effective September 1, 2016.

**19. WHEREAS**, the Department of Linguistics and Cognitive Sciences has been offering the BA in Linguistics for five years and the number of majors has grown from 8 to 18, and

**WHEREAS**, Linguistics is a scientific and humanistic study that meets all of the goals of undergraduate education and fits the *Delaware Will Shine* initiative, and

**WHEREAS**, most major universities in the area and the nation offer degrees in linguistics, and

**WHEREAS**, the curriculum for the BA in Linguistics also serves other programs such as the very large BS in Cognitive Science, and the Faculty Senate approves,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval that the BA in Linguistics be granted permanent status effective September 1, 2016.

**20. WHEREAS**, the Department of Music has offered, provisionally for five years, a major in Music History and Literature within the Bachelor of Music, and

**WHEREAS**, the Department of Music continues to have a growing number of students who choose to study Music History and Literature, and

**WHEREAS**, these students have been served well by a rigorous academic degree that prepares them for graduate study in Musicology, and

**WHEREAS**, the study of Music History and Literature adds an important element of interdisciplinary study in the area of music, and the Faculty Senate approves,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval that the major entitled Music History and Literature within the degree Bachelor of Music be granted permanent approval effective September 1, 2016.

**21. WHEREAS**, the composition of music is a vital activity that maintains our musical culture, and

**WHEREAS**, the study of Music Composition has previously been an integral part of the music program within the degree Bachelor of Music with a major in Music Theory and Composition, and

**WHEREAS**, the study of Music Composition represents an endeavor that blends the academic and artistic in ways that differ in emphasis from the study of Music Theory and Music History and Literature, and

**WHEREAS**, the Department of Music has offered provisionally, for five years, the degree program, Bachelor of Music with a major in Music Composition, and

**WHEREAS**, the major in Music Composition has been a highly successful program, graduating students that have gone on to prestigious graduate programs and successful careers, and the Faculty Senate approves,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval that the major entitled Music Composition within the degree Bachelor of Music, be granted permanent status effective September 1, 2016.

**22. WHEREAS**, the MS in Water Science and Policy was given provisional approval in September 1, 2011, and thus needs to gain permanent status, and

**WHEREAS**, the Water Science and Policy is a university-wide program supported by four colleges and the Delaware Environmental Institute and meets the goals of graduate education and fits the Path to Prominence, and

**WHEREAS**, Water Science and Policy program is a truly interdisciplinary program that prepares students to address water-related challenges that are not only scientifically sound, but economically viable, socially acceptable and environmentally sustainable, and

**WHEREAS**, the Water Science and Policy program has grown rapidly from zero to 20 graduate students in five years (including two that have graduated) and

**WHEREAS**, students who have graduated with a MS in Water Science and Policy have an excellent placement history in the environmental and water industry, and the Faculty Senate approves,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval that the MS in Water Science and Policy be granted permanent status effective September 1, 2016.

**23. WHEREAS**, the Advanced Practice Registered Nurse Consensus Guidelines (2008) have defined the standard, accepted population-focused nurse practitioner roles, and

**WHEREAS**, according to these guidelines, all Adult/Gerontology nurse practitioner programs are focused on either acute care or primary care and have specific certification exams, and

**WHEREAS**, the School of Nursing Adult/Gerontology program has a primary care focus, and the Faculty Senate approves,

**NOW THEREFORE, BE IT RESOLVED** that the Board of Trustees grants its approval that the name change of the Adult/Gerontology



program be changed to Adult/Gerontology Primary Care Nurse Practitioner Program.

**24. WHEREAS**, the Advanced Practice Registered Nurse Consensus Guidelines (2008) have defined the standard, accepted population-focused nurse practitioner roles, and

**WHEREAS**, the family nurse practitioner role is now referred to as Family/Individual Across the Lifespan, and the Faculty Senate approves,

**NOW THEREFORE, BE IT RESOLVED** that the Board of Trustees grants its approval that the School of Nursing Family Nurse Practitioner Program name be changed to Family/Individual Across the Lifespan Nurse Practitioner Program.

**CALL TO ORDER:**

Mr. Borel convened the meeting at 10 a.m. and welcomed all in attendance.

**UNDERGRADUATE ADMISSIONS REPORT:**

Mr. Lucier reported that the Office of Admissions is on pace to meet the enrollment goals for the fall 2016 incoming class, with a focus on recruiting academically talented and broadly diverse students. Of special note, the efforts in this recruitment cycle have yielded gains in international applications and strong gains in international admits. Strong numbers remain with respect to Delaware resident applicants, a group whose numbers reached an historic high last year.

The University is receiving about the same number of applications from underrepresented groups of students as it did last year which was a record year for diverse applicants to the University. However, the record is mixed; while the pool of African American applicants continues to grow, the Latina/o pool declined this year.

Mr. Lucier also reviewed highlights of:

- International recruitment efforts and improved servicing for international students;
- Applications by college;
- New strategies to increase domestic applications.

Mr. Lucier also outlined the continued success of the Delaware in DC and the World Scholars programs. New enrollment management initiatives for the year include **Get Ahead** and **Delaware Innovation Fellows (DIF)**. The Get Ahead program is open to all incoming first-year students and

gives them the opportunity to enroll in up to 8 credits of coursework in the summer, propelling them to advanced standing as they begin their first year. The DIF program is a four-year program that provides students from every discipline the opportunity to develop their entrepreneurial skills and talents, and includes a project-based internship.

#### PROMOTION AND TENURE:

Dr. Kinservik provided an overview of the University of Delaware promotion and tenure process, which is founded upon peer review and administrative evaluation, and is similar to nearly all other American colleges and universities. In spring 2014, Provost Grasso issued a letter to the faculty explaining his interpretation of the promotion and tenure standards (provided for the Committee's review).

Dr. Kinservik also reviewed the minimum standards for promotion as included in the Faculty Handbook's statement on promotion and tenure. As part of the campus-wide revision of promotion and tenure documents this year, departments are establishing a clear promotion path for non-tenure track faculty (minimum standard is excellence in teaching or service) and all departments have been encouraged to exceed the minimum standard for promotion on the tenure track established in the Faculty Handbook.

As is common at other schools, candidates create a dossier that documents their achievements in teaching, scholarship, and service. This dossier is sent to external reviewers, experts in the field who submit a confidential report on the strengths of the case. The dossier, including the external reviews, is then reviewed in this order: the department's P&T committee, the department chair, the college's P&T committee, the dean, the university's P&T committee, and then the provost. The Vice Provost for Faculty Affairs is responsible for overseeing the promotion and tenure process.

Dr. Kinservik noted that some aspects are unique to UD's process, such as every academic unit establishes its own guidelines and criteria for promotion, approved by the dean and the provost and published on the provost's Web page. Cases are to be judged against those guidelines. Unlike many other schools, at UD candidates receive a copy of the ruling at each level of review and they have the right to appeal at any (or every) level of review. Another uncommon feature is that candidates may add favorable material to the dossier at any (or every) level of review.

#### GRADUATE AND PROFESSIONAL EDUCATION:

Dr. Ardis provided an overview of UD's Graduate and Professional Education. The Carnegie Foundation for the Advancement of Teaching classifies the University of Delaware as a research university with very

high research activity—a designation accorded less than 3 percent of U.S. colleges and universities. UD also ranks among the nation's top 100 universities in federal research and development support for science and engineering.

Dr. Ardis noted that a signature feature of a research university's mission is the vertical integration of faculty research, scholarship and creativity activity into graduate and undergraduate education. To come to UD for graduate study is to be part of UD's research enterprise. As graduate students work side-by-side with and are mentored carefully by UD's faculty, they make significant contributions to the University's objectives of creating new knowledge and cultivating new and emerging fields of research, scholarship and artistic expression. They also benefit tremendously from our faculty's success in securing external research funding support from federal agencies, corporations and foundations.

Dr. Ardis added that UD is somewhat unusual as a research university with very high research activity with respect to the "intellectual density" of our student body—that is, the ratio of doctoral candidates to undergraduates. At UD, this intellectual density is very low, while the number of master's and doctoral candidates has historically been fairly equal. At most AAU institutions, ~25% of the total student enrollment is at the graduate level, whereas ~17% of UD's overall enrollment has historically been at the graduate level. Dr. Ardis noted that changing UD's intellectual density would require rethinking internal funding allocations and enhancing both development activities for graduate education and external grant-activity related to graduate education and research training.

Current inclusive excellence initiatives related to doctoral education are designed to: 1) strengthen ladders of access to the PhD; 2) improve future faculty preparation for undergraduate STEM teaching, and 3) enhance doctoral funding support while also addressing time-to-degree and career pathway issues.

#### REVIEW OF FACULTY AND PROFESSIONAL PERSONNEL ACTIONS:

The Committee reviewed the personnel actions outlined in the meeting booklet, including new tenurable appointments, emeritus appointments, and appointments to named professorships.

#### ACADEMIC PROGRAM RESOLUTIONS:

The Committee reviewed several academic program resolutions. Following review, on a motion made and seconded, the resolutions were approved as presented.

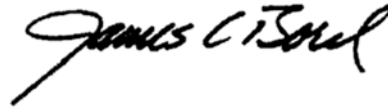
UPDATE ON PROPOSED REVISIONS TO UD BYLAWS ARTICLE 3:

Dr. Targett and Mr. Sparks reviewed the process, timeline, and proposed revisions to Article 3 of the University's bylaws. Dr. Hofstetter expressed appreciation to Dr. Targett and Mr. Sparks for the work they have done and for the openness with which the process has been conducted. Mr. Cochran in turn expressed appreciation to Dr. Hofstetter and members of the faculty who have been involved in this process. Dr. Targett and Mr. Sparks noted that the proposed revisions to Article 3 will be finalized and brought to the Executive Committee for further review at its May meeting.

ADJOURNMENT:

With no additional business, the meeting was adjourned at 11:40 a.m. for a brief Executive Session.

APPROVED:

A handwritten signature in black ink, appearing to read "James C. Borel". The signature is written in a cursive, flowing style.

James C. Borel  
Chair



**TRUSTEE COMMITTEE  
on  
PUBLIC AFFAIRS & ADVANCEMENT**

**April 14, 2016**

**Minutes**

The Trustee Committee on Public Affairs and Advancement met on April 14, 2016 beginning at 1 p.m. in the Board Room of Hullahen Hall.

**COMMITTEE MEMBERS PARTICIPATING:**

Stuart Grant, Chair; Joan Coker; Terri Kelly; Don Puglisi; John R. Cochran; Acting President Nancy M. Targett

**MEMBERS EXCUSED:**

Tony Allen; Mariah Calagione; Carey McDaniel; Claudia Peña Porretti

**ADMINISTRATORS AND OTHERS PRESENT:**

Angela Anderson, Federal Relations; Jen Becnel-Guzzo, Associate General Counsel; Beth Brand, Associate Vice President, University Development; John Brennan, Interim VP, Communications and Public Affairs; Meredith Chapman, Director, Digital Communications, OCPA; Rick Deadwyler, Director, Government Relations; April Doughty, Digital Project Manager, OCPA; Jeffrey Garland, Vice President and University Secretary; Deborah A. McCredie, Assistant University Secretary; Frank Newton, Acting VP and Chief of Staff; Charles Riordan, Deputy Provost, Research and Scholarship; Matt Robinson, Interim Director of Intercollegiate Athletics; Monica Taylor Lotty, Vice President, University Development

**FACULTY REPRESENTATIVE PRESENT:**

Mark Parcels

**STUDENT REPRESENTATIVES PRESENT:**

Tianhang Gao, Tim D'Agostino, Ellie Halfacre

**APPROVED ON A MOTION MADE AND SECONDED:**

Minutes of the Committee's meeting of October 15, 2015

**RESOLUTION FOR APPROVAL:**

On a motion made and seconded, the following resolution was approved:

**WHEREAS**, the following donors have generously given to the University of Delaware; and

*(details as contained in the listing provided in the Spring 2016 PA&A Committee meeting booklet and detailed in the listing included at the conclusion of these minutes)*

**NOW, THEREFORE BE IT RESOLVED**, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of these donors.

**CALL TO ORDER:**

Mr. Grant convened the meeting at 1 p.m. and welcomed all in attendance.

**REPORT ON GOVERNMENT RELATIONS:**

Mr. Deadwyler provided an update on state and local government relations, including:

- An update on the Delaware election landscape for state and local races;
- A review of the Legislative Monitoring Report and process for sharing critical information;
- A review of priority legislation in the 148<sup>th</sup> General Assembly;
- A review of UD Stakeholder Presence in Delaware;
- A review of Government Relations strategic direction;
- An overview of State Budget information.

Ms. Anderson presented a report on Federal government relations, with the following highlights:

- A review of appropriations process at UD;
- FY2017 appropriations;
- Upcoming legislation and related areas for monitoring;
- Update on efforts surrounding the Dow/DuPont merger;
- A review of upcoming Federal Relations events/opportunities.

REPORT FROM THE OFFICE OF COMMUNICATIONS AND PUBLIC AFFAIRS:

Mr. Brennan provided an overview of cooperative work carried out by the Office of Communications and Public Affairs with various departments throughout the institution, including the Provost's Office, Enrollment Management, Development and Alumni Relations. He noted that the staff is working cooperatively with various offices on the Presidential transition.

Ms. Chapman provided an update and review of the new UD website which is expected to be launched in the near future. She reviewed the various features of the website which will enhance the exchange of information between the University and its many constituencies.

REPORT AND UPDATE ON DEVELOPMENT AND ALUMNI RELATIONS  
(DAR):

Mrs. Taylor Lotty noted that the meeting materials included updates on the development efforts generally for the University and specifically for the Colleges and other focus areas. She encouraged the trustees to review the materials and to contact her team with any questions.

Mrs. Taylor Lotty discussed how DAR is actively engaged in efforts related to the Presidential transition and assisting Dr. Assanis with meeting alumni and donors as he prepares to take office this summer. She added that the Campaign Launch is being postponed to Spring or Fall of 2017 to allow Dr. Assanis to have input into the development priorities. She also reviewed notable Presidential events that are planned for the coming months.

RESOLUTION FOR APPROVAL:

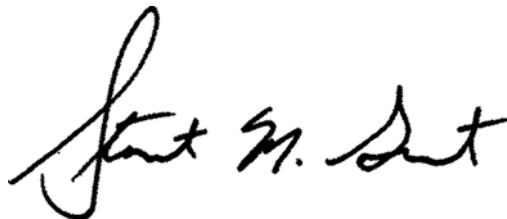
Mr. Grant called the Committee's attention to the resolution included in the Meeting Booklet to recognize the generosity of individual donors.

On a motion made and seconded, the Committee approved the resolution as presented.

ADJOURNMENT:

With no additional business, the meeting was adjourned at approximately 3:05 p.m.

APPROVED:

A handwritten signature in black ink, appearing to read "Stuart M. Grant". The signature is fluid and cursive, with the first name "Stuart" being the most prominent part.

Stuart M. Grant  
Chairman

Whereas the following donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
Unidel Foundation, Inc. (FP)	\$ 10,482,422.00	University Wide, Engineering, Arts and Sciences, Morris Library, Earth, Ocean and Environment, Agriculture and Natural Resources, Business and Economics	Unidel 80L E. Du Pont Memorial Scholars, Unidel A. Gilchrist Sparks III Faculty Chair in the Social Sciences, MRI Facility Academic Director: Research Support, Advancing Robotic Environmental Informatics Systems, Purchase Online Journals to Expand Scholarly Access and to Create Library Space, Ensuring UD's Future as a Leader in Material Culture Studies, Blue Hen Proof of Concept Fund, Building a 21st Century Design Studio for World-Class Prototyping, Post-Doctoral Innovation Fellows, UDairy Creamery Expansion: New Products, New Learning, Broadening Educational Opportunities to Accelerate the University's Transformation to a Culture of Innovation & Entrepreneurship, Interdisciplinary Environmental Graduate Fellowships, University of Delaware World Scholars Program, Student Group Study Rooms in the Morris Library, Telephone Counseling and Crisis Response, Spring Forward: First Year Student Mid-Year Activation
Dr. William H. Severns, Jr. ('50/EG) and Mrs. Jacqueline S. Severns (PP)	\$ 4,000,000.00	Engineering	William H. Severns Jr. Distinguished Chair of Chemical Engineering, William H. Severns Jr. Faculty Support Fund
Mr. Allan R. Ferguson ('65/EG) and Mrs. Myra C. Ferguson ('66/AS)	\$ 3,500,000.00	Engineering	Allan and Myra Ferguson Distinguished Chair of Chemical and Biomolecular Engineering, Allan and Myra Ferguson Professor of Chemical and Biomolecular Engineering
Friedkin, Thomas Dan (FR)	\$ 2,296,000.00	Earth, Ocean and Environment	Project Recover
Longwood Gardens, Inc. (CP)	\$ 675,000.00	Agriculture and Natural Resources	Longwood Graduate Program



Whereas the following donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
E.T. International Inc. (CP)	\$ 402,848.00	Engineering	Department of Electrical & Computer Engineering
Estate of Nancy du Pont Cooch (PP)	\$ 387,535.71	Arts and Sciences	Fine Arts
Estate of Mr. Frank S. Craig, Jr. ('50/BE) and Mrs. Jane Craig ('49/AS)	\$ 300,000.00	Arts and Sciences, Business and Economics	Elizabeth Jane Craig Endowed Fund to support the Department of Art, Frank S. Craig, Jr. Endowed Fund to support the College of Business & Economics
Mrs. Martina B. Hayward ('74/EHD) and Mr. Pierre du Pont Hayward (RF)	\$ 250,000.00	Arts and Sciences	Center for Political Communication Director's Fund
Mr. David R. Helwig ('73/EG) and Mrs. Constance A. Helwig ('73/BE)	\$ 250,000.00	Engineering	Helwig Mechanical Engineering Fellowship
Mr. William C. Allen ('72/AS) and Mr. W. Cannon Spotswood (FR)	\$ 132,000.00	Arts and Sciences	Allen & Spotswood CGA 2015 in support of Art History, History, the Center for Historic Architecture & Design, and the Winterthur Program in American Material Culture
Estate of Gladys M. Helm '41 '64M	\$ 113,388.08	Education and Human Development	Gladys S. Helm Fund to support the College of Education and Human Development
American Chemical Society - PRF (OO)	\$ 110,000.00	Arts and Sciences	Probing Iconic Liquid-Vapor Interface by Ambient Pressure X-ray Photoelectron Spectroscopy - ACS
The Carski Foundation, Inc. (CF) [Dr. Theodore H. Carski ('86/ANR) and Dr. Janet C. Ruhl ('92/AS)]	\$ 100,000.00	University Wide	The Carski Foundation DENIN Fellows Fund

<b>Whereas the following donors;</b>	<b>Have generously given the amount of;</b>	<b>To the benefit of the following school or unit;</b>	<b>Whereas the gift shall be allocated as follows;</b>
Mr. Wayne E. McCabe ('57/EG)	\$ 100,000.00	Engineering	Wayne E. McCabe CGA in support of Mechanical Engineering

**NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of these donors.**



**TRUSTEE COMMITTEE  
ON  
FINANCE**

**April 28, 2016**

**Minutes**

The Trustee Committee on Finance met at 1 p.m. on April 28, 2016 in the Board Room of Hulliher Hall.

**COMMITTEE MEMBERS PARTICIPATING:**

Donald J. Puglisi, Chair; Carol Ammon; Thomas J. Burns (via phone); Howard E. Cosgrove; A. Gilchrist Sparks III; Sherman L. Townsend; John R. Cochran; Acting President Nancy M. Targett

Stuart Grant attended as a guest of the Committee

**MEMBERS EXCUSED:**

Michael Geltzeiler; Terry Murphy; Kenneth C. Whitney

**ADMINISTRATORS AND OTHERS PRESENT:**

Alan Brangman, Interim EVP and University Treasurer; Amy Nelson-Connell, Controller; Kathy Dettloff, Chief Budget Officer; Laure Ergin, VP and General Counsel; Jeffrey Garland, Vice President and University Secretary; Domenico Grasso, Provost; Darcell Griffiths, Director, Classification and Compensation; Chris Hudson, Director, Planning and Operations, Office of the EVP; Peter Krawchyk, Interim VP, Facilities, Real Estate and Auxiliary Services; Tom LaPenta, Chief Human Resources Officer; Chris Lucier, Vice President for Enrollment Management; Mike Matthews, Director, Budget Office; Augie Maurelli, Assistant VP, Analysis and Operations, Office of the VP for Finance; Deborah A. McCredie, Assistant University Secretary; Frank Newton, Acting VP and Chief of Staff; Greg Oler, Vice President for Finance and Deputy Treasurer; Charlie Riordan, Vice Provost for Research and Scholarship; Keith Walter, Chief Investment Officer

**FACULTY REPRESENTATIVE:**

Chris Williams

STUDENT REPRESENTATIVES:  
Jane Wessel, Tim D'Agostino

APPROVED ON A MOTION MADE AND SECONDED:  
Minutes of Committee's meeting of October 16, 2015

RESOLUTIONS:

On motions made and seconded, the following resolutions were approved:

1. **WHEREAS**, prudence suggests that endowment policy consider the preservation of endowed principal along with spending needs of the University, and

**WHEREAS**, the University endowment spending policy guideline provides for an annual distribution in the range of 4 - 5% of the pooled endowment portfolio average market value over the twelve trailing quarters through December of the year prior to the new fiscal year,

**NOW, THEREFORE BE IT RESOLVED**, that the endowment pooled portfolio distribute \$3.90 per unit in Fiscal Year 2017 which represents 4.24% of the endowment pooled portfolio average market value over the twelve trailing quarters through December 31, 2015.

2. **WHEREAS**, it has been determined that the accounts of one student is uncollectible: (identified by student # in Appendix B of the Executive Session Meeting Booklets for security purposes);

**NOW, THEREFORE, BE IT RESOLVED**, that the write-off of this account in the total of \$20,103 be, and hereby is approved.

3. **RESOLVED**, that the Trustee Committee on Finance Committee Responsibility #4 be changed effectively immediately to read: "Review and approve accounts receivable write-offs in excess of \$100,000."

\* \* \* \* \*

CALL TO ORDER:

Dr. Puglisi convened the meeting at 1 p.m. and welcomed all in attendance.

BOND FINANCING UPDATE:

Mr. Oler provided an update on expected actions on the 2013C Variable Rate Revenue Bonds and the 2005 Variable Rate Demand Bonds. The update was provided for the Committee's information and no action was required.

#### 403(b) UPDATE:

Mr. LaPenta provided an update on the revisions to the 403(b) plan offered by the University. Aon Hewitt Investment Consulting was retained to evaluate the Plans' administrative service providers (TIAA and Fidelity) and the underlying investments. Aon also assisted in the formation of two Committees, the Retirement Plans Administrative Committee and the Retirement Plans Investment Committee to effectively and efficiently evaluate the plan.

Mr. LaPenta reviewed the recommendations of the two Committees, which include

- Moving to a single administrative service provider resulting in simplification of the plan;
- Providing a new "best in class" investment menu;
- A reduction in investment fees;
- Enhanced communication, education and advice services.

Mr. LaPenta noted that TIAA had been selected as the administrative service provider with implementation expected January 1, 2017. Benefits to plan participants and the University include:

- Enhancing participant enrollment experience;
- Simplifying the plan to assist employees in fund selection;
- Reducing participant fee structure;
- Creating administrative efficiencies;
- Improving plan compliance.

Mr. Townsend asked for reassurance that all new participants in the 403(b) plan are made aware of liquidity restrictions. Mr. LaPenta and Mr. Walter noted that the funds will be reviewed on a regular basis.

#### INVESTMENT VISITING COMMITTEE UPDATE:

Mr. Walter provided an update on the management and reporting oversight roles of the Investment Visiting Committee, as delegated by the Trustee Committee on Finance. Recent additions to the management oversight responsibilities are the University's 403(b) plan and the Intermediate Investment Pool.

Mr. Walter noted that as of March 31, 2016 the pooled investment portfolio had a market value of \$1.42 billion, which represents a decrease in market value due to the \$16 million distribution to the University in March 2016.

With respect to long-term performance, the endowment has achieved better returns while taking less risk than other endowments. The annualized performance results have exceeded the benchmark by 79bps

annually, and the endowment has better long-term risk-adjusted returns than both the benchmarks and peers.

Mr. Walter also discussed the challenging market environment, noting that the endowment is well-positioned for this type of market with a defensive bias relative to benchmark. Mr. Walter also reviewed allocations in the various asset classes.

#### ENDOWMENT SPENDING RATE RECOMMENDATION:

Mr. Oler reviewed the University's Endowment Spending principles, noting that the twelve trailing quarter average market value as of December 31, 2015 was \$94.00 per unit, a 3.70% increase from the prior year of \$90.64. The December market value per share was \$92.07 compared to the 2007 high of \$101.77. For FY 2016, the approved unit distribution is \$3.90 which is equal to 4.30% of the December 31, 2014 twelve trailing quarter average market value.

Mr. Oler stated that for FY 2017, management is recommending the proposed unit distribution to remain at \$3.90, which is 4.24% of the December 31, 2015 twelve trailing quarter average market value. This recommendation contemplates the current volatility in the market as well as a lower projected long-term rate of return of the pooled portfolio.

He added that the \$3.90 distribution rate is expected to provide approximately \$29.4 million for the FY 2017, unrestricted operating budget (\$29.4 million in FY2016, \$27.9 million in FY 2015) and \$22.5 million for restricted and designated purposes (\$22.5 million in FY 2016, \$21.3 million in FY 2015). In addition, Mr. Oler noted that these estimates do not include the effect on income created by additional gifts to the endowment.

The Committee engaged in a detailed discussion of the prudence of continuing to move the endowment payout rate toward the four percent (4%) level. Following discussion, and on a motion made and seconded, the Committee approved the resolution to maintain the proposed unit distribution rate at \$3.90 for FY 2017. Mr. Sparks requested that the record reflect that the Committee's discussion on this matter indicated a bias in terms of moving toward the level of four percent (4%) for next year and also requested a budget impact statement for FY 2018.

#### ACCOUNTS RECEIVABLE DELINQUENCIES:

Mr. Oler reviewed delinquencies over 90 days past due from tuition, room and board, library and parking fines, noting that all were fairly routine. He reviewed a summary of student accounts receivable write-offs and net bad debt expense since September 1, 2015, noting that the EVP had authorized the write-off of 56 uncollectible accounts aggregating \$198,228 and the President had authorized the write-off of three (3) uncollectible

accounts aggregating \$46,832. Mr. Oler also reviewed past due miscellaneous receivables, noting that since March 1, 2015, the EVP had authorized the write-off of seven (7) uncollectible accounts aggregating \$25,052.

Mr. Oler noted that there was one account recommended for write-off totaling \$20,103, an amount due from a second semester international Freshman who withdrew after the free drop/add period. The student has presumably returned to their home country making collection efforts unsuccessful.

Following review, on a motion made and seconded, the Committee approved the accompanying resolution for the write-off of this account in the total of \$20,103.

The Committee engaged in a discussion of the level of accounts receivable write-offs brought forward for consideration and approval. On a motion made and seconded, the Committee approved a change to the Committee's Responsibility #4 to provide for the Committee's review and approval of write-offs in excess of \$100,000.

#### STUDENT LOAN PROGRAM DEFAULT:

The Committee received information on default rates for Perkins Program loans, Nursing Program loans, and Federal Direct Loans. All relatively low compared to peers and national averages.

#### RESTRICTED GIFT CERTIFICATION:

The meeting materials included a report on Details of Gifts Received during the period of July 1, 2015 through December 2015. No gifts with undue financial obligations were noted.

#### ENDOWMENT MARKET VALUE VERSUS ORIGINAL GIFT VALUE:

Materials were provided to the Committee indicating that, as of January 31, 2016, income for zero accounts is being reinvested due to the Underwater Endowment Policy.

#### MORRIS SPECIAL PROJECTS ENDOWMENT REPORT:

Endowment income available in 2015-16 from the Morris Family Special Projects Fund is approximately \$658,000. The income in fiscal 2016 will be used to honor the Morris family by being applied toward support of the Cyber Security Initiative and also, in combination with other funds, to enhance special collections in the Morris Library.

The University has launched a Cyber Security Initiative, which includes developing educational programs for undergraduate and graduate students. Funds will provide partial support for the initiative.

The University has begun a planning process to increase the visibility of, and programming related to, our special collections. This will integrate with the University's strategic planning process. Funding for the enhancement of special collections in the Morris Library will be used in support of the forthcoming recommendations from that plan.

**PROPERTY PLANT AND EQUIPMENT INVENTORY:**

University policy calls for an annual physical inventory of equipment to be completed by each University unit.

A total of 148 items with an original cost value of \$4,495,355; accumulated depreciation of \$4,224,649 and a net book value of \$270,707 were removed from Property Records during FY 2015 at an average original cost of \$30,374 per item. There were 17 items with original cost of \$50,000 or more. The items written-off were primarily scientific equipment, computer equipment and vehicles. The total write-offs at original cost represent less than one percent (1%) of the total cost value of the equipment inventory. The write-offs at net book value represent less than one percent (1%) of the equipment inventory's net book value. A complete detailed physical inventory was performed in FY2015 by the responsible unit administrators.

**ADJOURNMENT:**

With no additional business, the meeting was adjourned at 1:50 p.m. for an Executive Session.

APPROVED:



Donald J. Puglisi  
Chair





## **Report of the Nominating Committee**

**Spring 2016**

### **Recommended for Re-Election to a six year term:**

- **William B. Chandler III**

### **Recommended for Election to a six-year term:**

- **David W. Spartin**

*Mr. Spartin is now retired from MBNA America Bank, the largest credit card company in the world, where he was Senior Vice Chairman, Director of Communications, Assistant to the Chairman, and Corporate Secretary. Mr. Spartin spent 25 years with MBNA and its former parent company, MNC Financial.*

*Mr. Spartin earned his Bachelor of Arts in Business and Economics at Lafayette College in Easton, Pa. in 1979. He went on to earn a Masters Degree in Finance and Investments from George Washington University in Washington, DC. He also studied at the London School of Economics.*

*He is active in the local community, serving or having served on the Boards of YMCA of Delaware, The Tatnall School, Christiana Hospital, The Grand Opera House, Delaware Symphony, Opera Delaware, The Urban League of Delaware, and Read Aloud Delaware.*

*Mr. Spartin is a member of the University's Audit Visiting Committee.*

### **Slate of Officers for 2016-17:**

- John R. Cochran, Chair
- William B. Chander III, Vice Chair
- Terri L. Kelly, Vice Chair
- Mary Jane Willis, Secretary/Treasurer



**EXECUTIVE COMMITTEE  
May 10, 2016**

**Minutes**

A meeting of the Executive Committee of the Board of Trustees was held on May 10, 2016 beginning at 10 a.m. in the Board Room of Hullahen Hall.

**TRUSTEES PRESENT:**

John R. Cochran, Chair; Tony Allen; Carol Ammon; James C. Borel (via phone); Thomas J. Burns; William B. Chandler III; Howard E. Cosgrove; Stuart Grant; Donald J. Puglisi; A. Gilchrist Sparks III; Mary Jane Willis (via phone); Acting President Nancy M. Targett

**TRUSTEES EXCUSED:**

Terri Kelly; Kenneth C. Whitney

**FACULTY REPRESENTATIVES PRESENT:**

Robert Opila and Prasad Dhurjati

**STUDENT REPRESENTATIVES PRESENT:**

Joseph Brodie, Cesar Caro, Rebecca Jaeger, Aryana Alborzi

**ADMINISTRATORS AND OTHERS PRESENT:**

Alan Brangman, Interim EVP and University Treasurer; Kathy Dettloff, Chief Budget Officer; Laure Ergin, VP and General Counsel; Jeff Garland, VP and University Secretary; Domenico Grasso, Provost; Skip Homiak, Executive Director, Campus Security and Public Safety; Calvin Keeler, Professor, Animal and Food Sciences; Peter Krawchyk, Interim VP for Facilities, Real Estate and Auxiliary Services; Deborah McCredie, Assistant University Secretary; Frank Newton, Acting VP and Chief of Staff; Greg Oler, Vice President for Finance and Deputy Treasurer

**APPROVED ON A MOTION MADE AND SECONDED:**

Minutes of the Committee's meeting of February 17, 2016

**RESOLUTIONS:**

The following resolutions were approved on motions made and seconded:

1. **RESOLVED**, that, effective for fall 2016 the University dining plan rates will be increased an average of 2.0 percent.
2. **RESOLVED**, that, effective fall 2016, variable room rates for first-year students living in designated first-year residence halls be implemented at rates similar to rates used for upper division housing.
3. **RESOLVED**, that, effective fall 2016, the rate for University traditional residence hall rooms will be increased by an average of 2.0 percent.
4. **RESOLVED**, that, effective fall 2016, the student Comprehensive fee for full-time students remain at \$299 per semester and that the \$50 per semester fee for part-time students and the \$50 fee per winter and summer sessions for all students shall remain the same.
5. **RESOLVED**, that, effective fall 2016, the Student Health Services fee shall remain at \$227 per semester and that the \$88 Summer Session fee and the \$66 Winter Session shall remain the same.
6. **RESOLVED**, that, effective fall 2016, the University Student Centers fee shall remain at \$119 per semester.
7. **RESOLVED**, that, effective fall 2016, the graduate recreation fee shall remain at \$50 per semester for full-time graduate students and as an optional \$25 per semester fee for part-time graduate students.
8. **RESOLVED**, that the University Administration is authorized to proceed with the Russell Dining Hall Renovations.
9. **RESOLVED**, that the University Administration is authorized to proceed with the McKinly 3rd Floor Renovations.
10. **RESOLVED**, that the following individuals are approved to receive UD Honorary Degrees during the 2016 Commencement ceremony on May 28, 2016: **Bryan A. Stevenson, Patrick T. Harker, The Honorable Ruth Ann Minner, and Dr. Nancy M. Targett.**
11. **RESOLVED**, that the University of Delaware Medal of Distinction be presented to Ms. Susan Brynteson.

**12. RESOLVED**, to recognize the personnel actions (faculty emeriti and promotions and tenure) presented in the April 14, 2016 meeting booklet of the Trustee Committee on Academic Affairs.

**13. WHEREAS**, the BS in Energy and Environmental Policy was given provisional approval in April, 2009, and thus needs to gain permanent status, and

**WHEREAS**, the Center for Energy and Environmental Policy has been offering the BS in Energy and Environmental Policy for Five years and the number of majors has grown from 1 to 48, and

**WHEREAS**, Energy and Environmental Policy is a truly interdisciplinary study that meets all of the goals of undergraduate education and fits the Path to Prominence, and

**WHEREAS**, students who have graduated with a BS in Energy and Environmental Policy have an excellent placement history in entry level positions and graduate school, and

**WHEREAS**, this program has received the full support of the ENEP Program Faculty, the Faculty Senate of the College of Arts and Sciences, the Dean of the College of Arts and Sciences and the Faculty Senate,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants approval for the permanent status of the BS in Energy and Environmental Policy.

**14. WHEREAS**, the Department of Hotel, Restaurant and Institutional Management (HRIM) offers the Hotel, Restaurant and Institutional Management (HRIM) major and the Hospitality Industry Management (HSIM) major; and a Master of Science in Hospitality Business Management, and

**WHEREAS**, the HRIM faculty and advisors found that prospective students were confused with the Department name being the same as one of the undergraduate major names – Hotel, Restaurant and Institutional Management major, and

**WHEREAS**, the proposed department name change, will provide an umbrella for the two undergraduate majors – Hotel, Restaurant and Institutional Management and Hospitality Industry Management, and one Master of Science in Hospitality Business Management, so it better represents the department as a whole, and

**WHEREAS**, the Faculty Senate recommends that the Department of Hotel, Restaurant and Institutional Management become the Department of Hospitality Business Management,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to change the name of the Department of Hotel, Restaurant and Institutional Management to the Department of Hospitality Business Management.

- 15. WHEREAS**, total enrollment for the B.S. in Environmental Soil Science program has been consistently low over the years, averaging about 3 students over the period 2010 through 2014; and

**WHEREAS**, there are currently no students enrolled in the major; and

**WHEREAS**, the College faculty have approved the disestablishment of this program (via electronic ballot, 12/18/15);

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to disestablish the B.S. degree in Environmental Soil Science.

- 16. WHEREAS**, total enrollment for the B.S. in Plant Protection program has been consistently low over the years, averaging 1 or 2 students over the period 2010 through 2014; and

**WHEREAS**, there are currently two students enrolled in the major with an anticipated graduation semester of spring 2016 and no other students are enrolled; and

**WHEREAS**, no courses are being eliminated as a part of this change thus providing the two enrolled students with the opportunity to graduate on schedule; and

**WHEREAS**, the College faculty have approved the disestablishment of this program (via electronic ballot, 12/18/15),

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to disestablish the B.S. degree in Plant Protection.

- 17. WHEREAS**, the term Mathematical Sciences is supposed to suggest Mathematics and related fields such as Statistics, Operations Research and areas of applications of mathematics; and

**WHEREAS**, the department now offers separate undergraduate degrees in areas of applications of mathematics such as Actuarial Sciences, Quantitative Biology, Applied Mathematics; and

**WHEREAS**, the B.A. in Mathematical Sciences does not require an area of application of mathematics; and

**WHEREAS**, the name change has the support of the Undergraduate Studies Committee and the Faculty Senate,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to a name change for the Bachelor of Arts in Mathematical Sciences of Bachelor of Arts in Mathematics.

**18. WHEREAS**, the M.S. Finance Program was provisionally approved on March 4, 2008; and

**WHEREAS**, at the end of the provisional period a departmental and college review recommended that the M.S. Finance Program be given permanent status; and

**WHEREAS**, student interest in the program has been demonstrated by the actual enrollment as compared to the project enrollment,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants the recommendation that the Master of Science in Finance (MS Finance) Program be granted permanent status.

**19. WHEREAS**, the BS in Health and Physical Education program has experienced a consistent decline in enrollment over the past decade, and

**WHEREAS**, despite efforts to address the decline, student applications and enrollment continued to decrease, and

**WHEREAS**, faculty expressed concern the enrollment trend would not provide the needed critical mass to effectively educate students, and

**WHEREAS**, other surrounding institutions of higher education can meet future Delaware Health and Physical Education needs, and

**WHEREAS**, BHAN faculty voted in favor of disestablishing the BS in Health and Physical Education program, and the Faculty Senate also recommends the disestablishment,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to disestablish the BS in Health and Physical Education Program.

**20. WHEREAS**, total enrollment for the BS in Environmental Soil Science program has been consistently low over the years, averaging about 3 students over the period 2010 through 2014, and

**WHEREAS**, there are currently no students enrolled in the major, and

**WHEREAS**, the College faculty have approved the disestablishment of this program (via electronic ballot, 12/18/15) and the Faculty Senate also recommends the disestablishment,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to disestablish the BS Degree in Environmental Soil Science.

**21. WHEREAS**, total enrollment for the BS in Plant Protection program has been consistently low over the years, averaging 1 or 2 students over the period 2010 through 2014, and

**WHEREAS**, there are currently two students enrolled in the major with an anticipated graduation semester of 2016S and no other students are enrolled, and

**WHEREAS**, no courses are being eliminated as a part of this change thus providing the two enrolled students with the opportunity to graduate on schedule, and

**WHEREAS**, the College faculty have approved the disestablishment of this program (via electronic ballot, 12/18/15), and the Faculty Senate also recommends the disestablishment,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to disestablish the BS Degree in Plant Protection.

**22. WHEREAS**, the term Mathematical Sciences is supposed to suggest Mathematics and related fields such as Statistics, Operations Research and areas of applications of mathematics; and

**WHEREAS**, the department now offers separate undergraduate degrees in areas of applications of mathematics such as Actuarial Sciences, Quantitative Biology, Applied Mathematics; and

**WHEREAS**, the BS in Mathematical Sciences does not require an area of application of mathematics; and

**WHEREAS**, the name change has the support of the Undergraduate Studies Committee and the recommendation of the Faculty Senate,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval that the name of the BS in Mathematical Sciences be changed to the BS in Mathematics, effective September 1, 2016.

**23. WHEREAS**, the MS Finance Program was provisionally approved on March 4, 2008, and

**WHEREAS**, at the end of the provisional period a departmental and college review recommended that the MS Finance Program be given permanent status, and

**WHEREAS**, student interest in the program has been demonstrated by the actual enrollment as compared to the projected enrollment, and

**WHEREAS**, the Faculty Senate recommends that the MS in Finance Program be granted permanent status,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to permanent status for the MS in Finance.

**24. WHEREAS**, an academic program review recommended the major in Animal and Food Sciences be revised to give it a stronger focus and identity, and

**WHEREAS**, students participating in a senior exit survey recommended that the major be more distinct from the major in pre-veterinarian medicine and animal biosciences, and

**WHEREAS**, the major has been significantly revised to remove the few food science courses and have a greater focus on the animal sciences; and

**WHEREAS**, the Faculty Senate recommends approval of a name change for the major in Animal and Food Sciences to the major in Animal Science, effective July 1, 2016,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to the name change.



**25. WHEREAS**, an external academic program review recommended the major in Animal and Food Sciences be revised to give it a stronger focus and identity, and

**WHEREAS**, students participating in a senior exit survey recommended that the major be more distinct from the major in pre-veterinarian medicine and animal biosciences, and

**WHEREAS**, the major has been significantly revised to remove the few food science courses and have a greater focus on the animal sciences; and

**WHEREAS**, the Faculty Senate recommends approval of a name change for the Honors BS – Animal and Food Sciences to the Honors BS – Animal Science, effective July 1, 2016,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to the name change.

**26. WHEREAS**, the Bachelors of Science: Landscape Architecture degree has been established by the Department of Plant and Soil Sciences, and

**WHEREAS**, the establishment of the Honors Bachelors of Science: Landscape Architecture degree would benefit students in the Department of Plant and Soil Sciences, and

**WHEREAS**, the establishment of the degree has been endorsed by the Honors Program, and

**WHEREAS**, establishment of such a major does not require the addition of any new courses or library resources, and

**WHEREAS**, the Faculty Senate recommends that an Honors Bachelors of Science degree be established in the Department of Plant and Soil Sciences,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to the establishment of an Honors Bachelors of Science degree in the Department of Plant and Soil Sciences.

**27. WHEREAS**, the Faculty Senate granted provisional approval for five years to the BS major in Hospitality Industry Management effective, September 2011, and

**WHEREAS**, the Hospitality Industry Management major has been successful in attracting excellent students, and

**WHEREAS**, the Hospitality Industry Management major meets the goals of undergraduate education and fits the *Delaware Will Shine* initiative, and

**WHEREAS**, the Faculty Senate recommends permanent approval of the BS in Hospitality Industry Management in the Alfred Lerner College of Business and Economics effective September 2016,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval of permanent status for the BS in Hospitality Industry Management.

**28. WHEREAS**, the Sport Management major within the Department of Business Administration within the Alfred Lerner College of Business and Economics; and

**WHEREAS**, the Sport Management major is a business major that has a focus on an industry within the realm of business; and

**WHEREAS**, the Department of Hotel, Restaurant and Institutional Management is a department that has a focus on an industry within the realm of business; and

**WHEREAS**, faculty in both departments have determined that the Sport Management major has a better academic fit within the Department of Hotel, Restaurant and Institutional Management based on undergraduate curriculum, student needs, and an industry focus; and

**WHEREAS**, the faculty in both departments voted unanimously in favor of the Sport Management major to move to the Hotel, Restaurant and Institutional Management department, and the Faculty Senate approves of the move,

**NOW THEREFORE, BE IT RESOLVED** that the Board of Trustees grants its approval that the Sport Management major be moved to the Department of Hotel, Restaurant and Institutional Management.

**29. WHEREAS**, the BS in Marine Science was provisionally approved on February 7, 2011, and

**WHEREAS**, the School of Marine Science and Policy has been offering the BS in Marine Science for five years with continued increased enrollment, and

**WHEREAS**, student interest in the program has been demonstrated by the actual enrollment as compared to the projected enrollment, and

**WHEREAS**, the program has received full support of the SMSP faculty as well as the faculty in all programs affected by the curriculum, and

**WHEREAS**, at the end of the provisional period an external review team recommended that the BS in Marine Science be granted permanent status, and the Faculty Senate agrees,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval that the BS in Marine Science be granted permanent status effective September 1, 2016.

- 30. WHEREAS**, the Department of Linguistics and Cognitive Sciences has been offering the BA in Linguistics for five years and the number of majors has grown from 8 to 18, and

**WHEREAS**, Linguistics is a scientific and humanistic study that meets all of the goals of undergraduate education and fits the *Delaware Will Shine* initiative, and

**WHEREAS**, most major universities in the area and the nation offer degrees in linguistics, and

**WHEREAS**, the curriculum for the BA in Linguistics also serves other programs such as the very large BS in Cognitive Science, and the Faculty Senate approves,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval that the BA in Linguistics be granted permanent status effective September 1, 2016.

- 31. WHEREAS**, the Department of Music has offered, provisionally for five years, a major in Music History and Literature within the Bachelor of Music, and

**WHEREAS**, the Department of Music continues to have a growing number of students who choose to study Music History and Literature, and

**WHEREAS**, these students have been served well by a rigorous academic degree that prepares them for graduate study in Musicology, and

**WHEREAS**, the study of Music History and Literature adds an important element of interdisciplinary study in the area of music, and the Faculty Senate approves,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval that the major entitled Music History and Literature within the degree Bachelor of Music be granted permanent approval effective September 1, 2016.

**32. WHEREAS**, the composition of music is a vital activity that maintains our musical culture, and

**WHEREAS**, the study of Music Composition has previously been an integral part of the music program within the degree Bachelor of Music with a major in Music Theory and Composition, and

**WHEREAS**, the study of Music Composition represents an endeavor that blends the academic and artistic in ways that differ in emphasis from the study of Music Theory and Music History and Literature, and

**WHEREAS**, the Department of Music has offered provisionally, for five years, the degree program, Bachelor of Music with a major in Music Composition, and

**WHEREAS**, the major in Music Composition has been a highly successful program, graduating students that have gone on to prestigious graduate programs and successful careers, and the Faculty Senate approves,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval that the major entitled Music Composition within the degree Bachelor of Music, be granted permanent status effective September 1, 2016.

**33. WHEREAS**, the MS in Water Science and Policy was given provisional approval in September 1, 2011, and thus needs to gain permanent status, and

**WHEREAS**, the Water Science and Policy is a university-wide program supported by four colleges and the Delaware Environmental Institute and meets the goals of graduate education and fits the Path to Prominence, and

**WHEREAS**, Water Science and Policy program is a truly interdisciplinary program that prepares students to address water-related challenges that

are not only scientifically sound, but economically viable, socially acceptable and environmentally sustainable, and

**WHEREAS**, the Water Science and Policy program has grown rapidly from zero to 20 graduate students in five years (including two that have graduated) and

**WHEREAS**, students who have graduated with a MS in Water Science and Policy have an excellent placement history in the environmental and water industry, and the Faculty Senate approves,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval that the MS in Water Science and Policy be granted permanent status effective September 1, 2016.

**34. WHEREAS**, the Advanced Practice Registered Nurse Consensus Guidelines (2008) have defined the standard, accepted population-focused nurse practitioner roles, and

**WHEREAS**, according to these guidelines, all Adult/Gerontology nurse practitioner programs are focused on either acute care or primary care and have specific certification exams, and

**WHEREAS**, the School of Nursing Adult/Gerontology program has a primary care focus, and the Faculty Senate approves,

**NOW THEREFORE, BE IT RESOLVED** that the Board of Trustees grants its approval that the name change of the Adult/Gerontology program be changed to Adult/Gerontology Primary Care Nurse Practitioner Program.

**35. WHEREAS**, the Advanced Practice Registered Nurse Consensus Guidelines (2008) have defined the standard, accepted population-focused nurse practitioner roles, and

**WHEREAS**, the family nurse practitioner role is now referred to as Family/Individual Across the Lifespan, and the Faculty Senate approves,

**NOW THEREFORE, BE IT RESOLVED** that the Board of Trustees grants its approval that the School of Nursing Family Nurse Practitioner Program name be changed to Family/Individual Across the Lifespan Nurse Practitioner Program.

**36. WHEREAS**, the following donors have generously given to the University of Delaware; and

*(details as contained in the listing provided in the Spring 2016 PA&A Committee meeting booklet and detailed in the listing included at the conclusion of these minutes)*

**NOW, THEREFORE BE IT RESOLVED**, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of these donors.

**37. WHEREAS**, prudence suggests that endowment policy consider the preservation of endowed principal along with spending needs of the University, and

**WHEREAS**, the University endowment spending policy guideline provides for an annual distribution in the range of 4 - 5% of the pooled endowment portfolio average market value over the twelve trailing quarters through December of the year prior to the new fiscal year,

**NOW, THEREFORE BE IT RESOLVED**, that the endowment pooled portfolio distribute \$3.90 per unit in Fiscal Year 2017 which represents 4.24% of the endowment pooled portfolio average market value over the twelve trailing quarters through December 31, 2015.

**38. WHEREAS**, it has been determined that the accounts of one student is uncollectible: (identified by student # in Appendix B of the Executive Session Meeting Booklets for security purposes);

**NOW, THEREFORE, BE IT RESOLVED**, that the write-off of this account in the total of \$20,103 be, and hereby is approved.

**39. RESOLVED**, that the Trustee Committee on Finance Committee Responsibility #4 be changed effectively immediately to read: "Review and approve accounts receivable write-offs in excess of \$100,000."

\*\*\*\*\*

**CALL TO ORDER:**

Mr. Cochran called the meeting to order at 10 a.m. and welcomed all in attendance.

**REPORTS AND RECOMMENDATIONS OF THE STANDING COMMITTEES:**

Mr. Cochran noted that the Committees of the Board had reviewed several important matters in their recent meetings, and he asked each Committee Chair to present a brief report to the Executive Committee.

#### TRUSTEE COMMITTEE ON STUDENT LIFE AND ATHLETICS:

Dr. Allen reported on the Committee's meeting of April 12, 2016.

Highlights included:

- Presentations and student panel discussions on UD's Living Learning Communities and Blue Hens in the Community – UD's Student-Athletes in Community Service;
- Approval of rates and fees for the 2016-17 academic year;
- Department reports;
- Updates on facilities projects, intercollegiate athletics and recreation services;
- A report from the Office of Equity and Inclusion.

Dr. Allen reviewed the resolutions approved by the Committee and recommended to the Executive Committee for approval.

#### TRUSTEE COMMITTEE ON GROUNDS & BUILDINGS:

Mr. Burns reviewed the highlights of the Committee's meeting of October 13, 2015:

- Construction project completed;
- Construction projects in progress;
- Projects in planning and design;
- Projects requiring action;
- An update on the STAR Campus and the additional space request from the College of Health Sciences.

Mr. Burns reviewed the resolutions approved by the Committee and recommended to the Executive Committee for approval.

#### TRUSTEE/FACULTY COMMITTEE ON HONORARY DEGREES AND AWARDS:

Ms. Ammon reported on the Committee's meeting of April 13, 2016.

Highlights included:

- Review and approval of candidates for the Honorary Degree Class of 2016;
- Strategic discussion of candidates for the Honorary Degree Class of 2017;
- Approval of a UD Medal of Distinction for Susan Brynteson.

Ms. Ammon reviewed the resolutions approved by the Committee and recommended to the Executive Committee for approval.

**AUDIT VISITING COMMITTEE:**

Mr. Sparks provided a report of the Committee's meeting on April 13, 2016. Highlights included:

- A review of KPMG fees;
- A report from KPMG and work plans for the next year;
- A review of staffing, budget and work plans for Internal Auditing;
- An update on Enterprise Risk Management.

There were no resolutions for the Committee's approval.

**TRUSTEE COMMITTEE ON ACADEMIC AFFAIRS:**

Mr. Borel presented the report on the Committee's meeting of April 14, 2016. Highlights included:

- An update on undergraduate admissions;
- An overview on promotion and tenure process and procedures;
- An overview of graduate and professional education;
- A review of faculty and professional personnel actions;
- A review of several academic program resolutions;
- An update on proposed revisions to Article 3 of the University's bylaws.

Mr. Borel reviewed the resolutions approved by the Committee and recommended to the Executive Committee for approval.

**TRUSTEE COMMITTEE ON PUBLIC AFFAIRS AND ADVANCEMENT:**

Mr. Grant reported on the Committee's meeting of April 14, 2016.

Highlights included:

- A report on local, state and federal government relations;
- A report from the Office of Communications and Public Affairs on collaborative efforts with various departments throughout the institution;
- A report on the new UD website and plans for launch;
- A report and update on development and alumni relations, including an update on the status of the planning for the public phase of the comprehensive campaign and presidential transition activities.

Mr. Grant reviewed the resolutions approved by the Committee and recommended to the Executive Committee for approval.



**TRUSTEE COMMITTEE ON FINANCE:**

Dr. Puglisi presented a report on the Committee's meeting of April 28, 2016. Highlights included:

- An update on upcoming bond financing actions;
- An update on the review and update to the University's 403(b) plan;
- A report of the Investment Visiting Committee and an update on the University's endowment portfolio;
- A discussion and recommendation for the endowment spending rate for FY 2017;
- A review of accounts receivables delinquencies and accounts recommended for write-offs;
- An update on the Morris Special Projects Endowment.

Dr. Puglisi reviewed the resolutions approved by the Committee and recommended to the Executive Committee for approval.

**EXECUTIVE COMMITTEE APPROVALS:**

Following the presentation of the Committee reports, Mr. Cochran called for approval of the resolutions presented by each of the Committees. On a motion made and seconded, the resolutions were all approved as presented.

**ADJOURNMENT:**

Mr. Cochran expressed appreciation to Dr. Targett for her service as Acting President this past academic year. She received enthusiastic applause from all those assembled.

With no further business, the regular meeting was adjourned at 11 a.m. for an Executive Session\*.

Respectfully submitted:



Jeffrey W. Garland  
Vice President & University Secretary

\*In Executive Session on May 10, 2016, the Executive Committee approved the recommended revisions to Article 3 of the University Bylaws. This matter will be advanced to the full Board of Trustees for consideration/action at its semi-annual meeting on May 17, 2016.

Whereas the following donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
Unidel Foundation, Inc. (FP)	\$ 10,482,422.00	University Wide, Engineering, Arts and Sciences, Morris Library, Earth, Ocean and Environment, Agriculture and Natural Resources, Business and Economics	Unidel 80L E. Du Pont Memorial Scholars, Unidel A. Gilchrist Sparks III Faculty Chair in the Social Sciences, MRI Facility Academic Director: Research Support, Advancing Robotic Environmental Informatics Systems, Purchase Online Journals to Expand Scholarly Access and to Create Library Space, Ensuring UD's Future as a Leader in Material Culture Studies, Blue Hen Proof of Concept Fund, Building a 21st Century Design Studio for World-Class Prototyping, Post-Doctoral Innovation Fellows, UDairy Creamery Expansion: New Products, New Learning, Broadening Educational Opportunities to Accelerate the University's Transformation to a Culture of Innovation & Entrepreneurship, Interdisciplinary Environmental Graduate Fellowships, University of Delaware World Scholars Program, Student Group Study Rooms in the Morris Library, Telephone Counseling and Crisis Response, Spring Forward: First Year Student Mid-Year Activation
Dr. William H. Severns, Jr. ('50/EG) and Mrs. Jacqueline S. Severns (PP)	\$ 4,000,000.00	Engineering	William H. Severns Jr. Distinguished Chair of Chemical Engineering, William H. Severns Jr. Faculty Support Fund
Mr. Allan R. Ferguson ('65/EG) and Mrs. Myra C. Ferguson ('66/AS)	\$ 3,500,000.00	Engineering	Allan and Myra Ferguson Distinguished Chair of Chemical and Biomolecular Engineering, Allan and Myra Ferguson Professor of Chemical and Biomolecular Engineering
Friedkin, Thomas Dan (FR)	\$ 2,296,000.00	Earth, Ocean and Environment	Project Recover

Whereas the following donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
Longwood Gardens, Inc. (CP)	\$ 675,000.00	Agriculture and Natural Resources	Longwood Graduate Program
E.T. International Inc. (CP)	\$ 402,848.00	Engineering	Department of Electrical & Computer Engineering
Estate of Nancy du Pont Cooch (PP)	\$ 387,535.71	Arts and Sciences	Fine Arts
Estate of Mr. Frank S. Craig, Jr. ('50/BE) and Mrs. Jane Craig ('49/AS)	\$ 300,000.00	Arts and Sciences, Business and Economics	Elizabeth Jane Craig Endowed Fund to support the Department of Art, Frank S. Craig, Jr. Endowed Fund to support the College of Business & Economics
Mrs. Martina B. Hayward ('74/EHD) and Mr. Pierre du Pont Hayward (RF)	\$ 250,000.00	Arts and Sciences	Center for Political Communication Director's Fund
Mr. David R. Helwig ('73/EG) and Mrs. Constance A. Helwig ('73/BE)	\$ 250,000.00	Engineering	Helwig Mechanical Engineering Fellowship
Mr. William C. Allen ('72/AS) and Mr. W. Cannon Spotswood (FR)	\$ 132,000.00	Arts and Sciences	Allen & Spotswood CGA 2015 in support of Art History, History, the Center for Historic Architecture & Design, and the Winterthur Program in American Material Culture
Estate of Gladys M. Helm '41 '64M	\$ 113,388.08	Education and Human Development	Gladys S. Helm Fund to support the College of Education and Human Development
American Chemical Society - PRF (OO)	\$ 110,000.00	Arts and Sciences	Probing Iconic Liquid-Vapor Interface by Ambient Pressure X-ray Photoelectron Spectroscopy - ACS

Whereas the following donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
The Carski Foundation, Inc. (CF) [Dr. Theodore H. Carski ('86/ANR) and Dr. Janet C. Ruhl ('92/AS)]	\$ 100,000.00	University Wide	The Carski Foundation DENIN Fellows Fund
Mr. Wayne E. McCabe ('57/EG)	\$ 100,000.00	Engineering	Wayne E. McCabe CGA in support of Mechanical Engineering

**NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of these donors.**

## VIII. CONSENT AGENDA

The following resolutions, having originated with, and having been recommended for approval on motions made and seconded by the appropriate standing committees, and subsequently recommended by the Executive Committee for approval by the full Board, or approved by the Executive Committee, are hereby submitted to the Board for approval or ratification.

1. **RESOLVED**, that, effective for fall 2016 the University dining plan rates will be increased an average of 2.0 percent.
2. **RESOLVED**, that, effective fall 2016, variable room rates for first-year students living in designated first-year residence halls be implemented at rates similar to rates used for upper division housing.
3. **RESOLVED**, that, effective fall 2016, the rate for University traditional residence hall rooms will be increased by an average of 2.0 percent.
4. **RESOLVED**, that, effective fall 2016, the student Comprehensive fee for full-time students remain at \$299 per semester and that the \$50 per semester fee for part-time students and the \$50 fee per winter and summer sessions for all students shall remain the same.
5. **RESOLVED**, that, effective fall 2016, the Student Health Services fee shall remain at \$227 per semester and that the \$88 Summer Session fee and the \$66 Winter Session shall remain the same.
6. **RESOLVED**, that, effective fall 2016, the University Student Centers fee shall remain at \$119 per semester.
7. **RESOLVED**, that, effective fall 2016, the graduate recreation fee shall remain at \$50 per semester for full-time graduate students and as an optional \$25 per semester fee for part-time graduate students.
8. **RESOLVED**, that the University Administration is authorized to proceed with the Russell Dining Hall Renovations.
9. **RESOLVED**, that the University Administration is authorized to proceed with the McKinly 3rd Floor Renovations.
10. **RESOLVED**, that the following individuals are approved to receive UD Honorary Degrees during the 2016 Commencement ceremony on May 28, 2016: **Bryan A. Stevenson, Patrick T. Harker, The Honorable Ruth Ann Minner, and Dr. Nancy M. Targett.**

11. **RESOLVED**, that the University of Delaware Medal of Distinction be presented to Ms. Susan Brynteson.
12. **RESOLVED**, to recognize the personnel actions (faculty emeriti and promotions and tenure) presented in the April 14, 2016 meeting booklet of the Trustee Committee on Academic Affairs.

13. **WHEREAS**, the BS in Energy and Environmental Policy was given provisional approval in April, 2009, and thus needs to gain permanent status, and

**WHEREAS**, the Center for Energy and Environmental Policy has been offering the BS in Energy and Environmental Policy for Five years and the number of majors has grown from 1 to 48, and

**WHEREAS**, Energy and Environmental Policy is a truly interdisciplinary study that meets all of the goals of undergraduate education and fits the Path to Prominence, and

**WHEREAS**, students who have graduated with a BS in Energy and Environmental Policy have an excellent placement history in entry level positions and graduate school, and

**WHEREAS**, this program has received the full support of the ENEP Program Faculty, the Faculty Senate of the College of Arts and Sciences, the Dean of the College of Arts and Sciences and the Faculty Senate,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants approval for the permanent status of the BS in Energy and Environmental Policy.

14. **WHEREAS**, the Department of Hotel, Restaurant and Institutional Management (HRIM) offers the Hotel, Restaurant and Institutional Management (HRIM) major and the Hospitality Industry Management (HSIM) major; and a Master of Science in Hospitality Business Management, and

**WHEREAS**, the HRIM faculty and advisors found that prospective students were confused with the Department name being the same as one of the undergraduate major names – Hotel, Restaurant and Institutional Management major, and

**WHEREAS**, the proposed department name change, will provide an umbrella for the two undergraduate majors – Hotel, Restaurant and Institutional Management and Hospitality Industry Management, and one Master of Science in Hospitality Business Management, so it better represents the department as a whole, and

**WHEREAS**, the Faculty Senate recommends that the Department of Hotel, Restaurant and Institutional Management become the Department of Hospitality Business Management,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to change the name of the Department of Hotel, Restaurant and Institutional Management to the Department of Hospitality Business Management.

15. **WHEREAS**, total enrollment for the B.S. in Environmental Soil Science program has been consistently low over the years, averaging about 3 students over the period 2010 through 2014; and

**WHEREAS**, there are currently no students enrolled in the major; and

**WHEREAS**, the College faculty have approved the disestablishment of this program (via electronic ballot, 12/18/15);

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to disestablish the B.S. degree in Environmental Soil Science.

16. **WHEREAS**, total enrollment for the B.S. in Plant Protection program has been consistently low over the years, averaging 1 or 2 students over the period 2010 through 2014; and

**WHEREAS**, there are currently two students enrolled in the major with an anticipated graduation semester of spring 2016 and no other students are enrolled; and

**WHEREAS**, no courses are being eliminated as a part of this change thus providing the two enrolled students with the opportunity to graduate on schedule; and

**WHEREAS**, the College faculty have approved the disestablishment of this program (via electronic ballot, 12/18/15),

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to disestablish the B.S. degree in Plant Protection.

17. **WHEREAS**, the term Mathematical Sciences is supposed to suggest Mathematics and related fields such as Statistics, Operations Research and areas of applications of mathematics; and

**WHEREAS**, the department now offers separate undergraduate degrees in areas of applications of mathematics such as Actuarial Sciences, Quantitative Biology, Applied Mathematics; and



**WHEREAS**, the B.A. in Mathematical Sciences does not require an area of application of mathematics; and

**WHEREAS**, the name change has the support of the Undergraduate Studies Committee and the Faculty Senate,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to a name change for the Bachelor of Arts in Mathematical Sciences of Bachelor of Arts in Mathematics.

18. **WHEREAS**, the M.S. Finance Program was provisionally approved on March 4, 2008; and

**WHEREAS**, at the end of the provisional period a departmental and college review recommended that the M.S. Finance Program be given permanent status; and

**WHEREAS**, student interest in the program has been demonstrated by the actual enrollment as compared to the project enrollment,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants the recommendation that the Master of Science in Finance (MS Finance) Program be granted permanent status.

19. **WHEREAS**, the BS in Health and Physical Education program has experienced a consistent decline in enrollment over the past decade, and

**WHEREAS**, despite efforts to address the decline, student applications and enrollment continued to decrease, and

**WHEREAS**, faculty expressed concern the enrollment trend would not provide the needed critical mass to effectively educate students, and

**WHEREAS**, other surrounding institutions of higher education can meet future Delaware Health and Physical Education needs, and

**WHEREAS**, BHAN faculty voted in favor of disestablishing the BS in Health and Physical Education program, and the Faculty Senate also recommends the disestablishment,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to disestablish the BS in Health and Physical Education Program.

20. **WHEREAS**, total enrollment for the BS in Environmental Soil Science program has been consistently low over the years, averaging about 3 students over the period 2010 through 2014, and

**WHEREAS**, there are currently no students enrolled in the major, and

**WHEREAS**, the College faculty have approved the disestablishment of this program (via electronic ballot, 12/18/15) and the Faculty Senate also recommends the disestablishment,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to disestablish the BS Degree in Environmental Soil Science.

21. **WHEREAS**, total enrollment for the BS in Plant Protection program has been consistently low over the years, averaging 1 or 2 students over the period 2010 through 2014, and

**WHEREAS**, there are currently two students enrolled in the major with an anticipated graduation semester of 2016S and no other students are enrolled, and

**WHEREAS**, no courses are being eliminated as a part of this change thus providing the two enrolled students with the opportunity to graduate on schedule, and

**WHEREAS**, the College faculty have approved the disestablishment of this program (via electronic ballot, 12/18/15), and the Faculty Senate also recommends the disestablishment,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to disestablish the BS Degree in Plant Protection.

22. **WHEREAS**, the term Mathematical Sciences is supposed to suggest Mathematics and related fields such as Statistics, Operations Research and areas of applications of mathematics; and

**WHEREAS**, the department now offers separate undergraduate degrees in areas of applications of mathematics such as Actuarial Sciences, Quantitative Biology, Applied Mathematics; and

**WHEREAS**, the BS in Mathematical Sciences does not require an area of application of mathematics; and

**WHEREAS**, the name change has the support of the Undergraduate Studies Committee and the recommendation of the Faculty Senate,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval that the name of the BS in Mathematical Sciences be changed to the BS in Mathematics, effective September 1, 2016.

23. **WHEREAS**, the MS Finance Program was provisionally approved on March 4, 2008, and

**WHEREAS**, at the end of the provisional period a departmental and college review recommended that the MS Finance Program be given permanent status, and

**WHEREAS**, student interest in the program has been demonstrated by the actual enrollment as compared to the projected enrollment, and

**WHEREAS**, the Faculty Senate recommends that the MS in Finance Program be granted permanent status,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to permanent status for the MS in Finance.

24. **WHEREAS**, an academic program review recommended the major in Animal and Food Sciences be revised to give it a stronger focus and identity, and

**WHEREAS**, students participating in a senior exit survey recommended that the major be more distinct from the major in pre-veterinarian medicine and animal biosciences, and

**WHEREAS**, the major has been significantly revised to remove the few food science courses and have a greater focus on the animal sciences; and

**WHEREAS**, the Faculty Senate recommends approval of a name change for the major in Animal and Food Sciences to the major in Animal Science, effective July 1, 2016,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to the name change.

25. **WHEREAS**, an external academic program review recommended the major in Animal and Food Sciences be revised to give it a stronger focus and identity, and

**WHEREAS**, students participating in a senior exit survey recommended that the major be more distinct from the major in pre-veterinarian medicine and animal biosciences, and

**WHEREAS**, the major has been significantly revised to remove the few food

science courses and have a greater focus on the animal sciences; and

**WHEREAS**, the Faculty Senate recommends approval of a name change for the Honors BS – Animal and Food Sciences to the Honors BS – Animal Science, effective July 1, 2016,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to the name change.

26. **WHEREAS**, the Bachelors of Science: Landscape Architecture degree has been established by the Department of Plant and Soil Sciences, and

**WHEREAS**, the establishment of the Honors Bachelors of Science: Landscape Architecture degree would benefit students in the Department of Plant and Soil Sciences, and

**WHEREAS**, the establishment of the degree has been endorsed by the Honors Program, and

**WHEREAS**, establishment of such a major does not require the addition of any new courses or library resources, and

**WHEREAS**, the Faculty Senate recommends that an Honors Bachelors of Science degree be established in the Department of Plant and Soil Sciences,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval to the establishment of an Honors Bachelors of Science degree in the Department of Plant and Soil Sciences.

27. **WHEREAS**, the Faculty Senate granted provisional approval for five years to the BS major in Hospitality Industry Management effective, September 2011, and

**WHEREAS**, the Hospitality Industry Management major has been successful in attracting excellent students, and

**WHEREAS**, the Hospitality Industry Management major meets the goals of undergraduate education and fits the *Delaware Will Shine* initiative, and

**WHEREAS**, the Faculty Senate recommends permanent approval of the BS in Hospitality Industry Management in the Alfred Lerner College of Business and Economics effective September 2016,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval of permanent status for the BS in Hospitality Industry Management.

28. **WHEREAS**, the Sport Management major within the Department of Business Administration within the Alfred Lerner College of Business and Economics;  
and

**WHEREAS**, the Sport Management major is a business major that has a focus on an industry within the realm of business; and

**WHEREAS**, the Department of Hotel, Restaurant and Institutional Management is a department that has a focus on an industry within the realm of business; and

**WHEREAS**, faculty in both departments have determined that the Sport Management major has a better academic fit within the Department of Hotel, Restaurant and Institutional Management based on undergraduate curriculum, student needs, and an industry focus; and

**WHEREAS**, the faculty in both departments voted unanimously in favor of the Sport Management major to move to the Hotel, Restaurant and Institutional Management department, and the Faculty Senate approves of the move,

**NOW THEREFORE, BE IT RESOLVED** that the Board of Trustees grants its approval that the Sport Management major be moved to the Department of Hotel, Restaurant and Institutional Management.

29. **WHEREAS**, the BS in Marine Science was provisionally approved on February 7, 2011, and

**WHEREAS**, the School of Marine Science and Policy has been offering the BS in Marine Science for five years with continued increased enrollment, and

**WHEREAS**, student interest in the program has been demonstrated by the actual enrollment as compared to the projected enrollment, and

**WHEREAS**, the program has received full support of the SMSP faculty as well as the faculty in all programs affected by the curriculum, and

**WHEREAS**, at the end of the provisional period an external review team recommended that the BS in Marine Science be granted permanent status, and the Faculty Senate agrees,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval that the BS in Marine Science be granted permanent status effective September 1, 2016.

30. **WHEREAS**, the Department of Linguistics and Cognitive Sciences has been offering the BA in Linguistics for five years and the number of majors has grown from 8 to 18, and

**WHEREAS**, Linguistics is a scientific and humanistic study that meets all of the goals of undergraduate education and fits the *Delaware Will Shine* initiative, and

**WHEREAS**, most major universities in the area and the nation offer degrees in linguistics, and

**WHEREAS**, the curriculum for the BA in Linguistics also serves other programs such as the very large BS in Cognitive Science, and the Faculty Senate approves,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval that the BA in Linguistics be granted permanent status effective September 1, 2016.

31. **WHEREAS**, the Department of Music has offered, provisionally for five years, a major in Music History and Literature within the Bachelor of Music, and

**WHEREAS**, the Department of Music continues to have a growing number of students who choose to study Music History and Literature, and

**WHEREAS**, these students have been served well by a rigorous academic degree that prepares them for graduate study in Musicology, and

**WHEREAS**, the study of Music History and Literature adds an important element of interdisciplinary study in the area of music, and the Faculty Senate approves,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval that the major entitled Music History and Literature within the degree Bachelor of Music be granted permanent approval effective September 1, 2016.

32. **WHEREAS**, the composition of music is a vital activity that maintains our musical culture, and

**WHEREAS**, the study of Music Composition has previously been an integral part of the music program within the degree Bachelor of Music with a major in Music Theory and Composition, and

**WHEREAS**, the study of Music Composition represents an endeavor that blends the academic and artistic in ways that differ in emphasis from the

study of Music Theory and Music History and Literature, and

**WHEREAS**, the Department of Music has offered provisionally, for five years, the degree program, Bachelor of Music with a major in Music Composition, and

**WHEREAS**, the major in Music Composition has been a highly successful program, graduating students that have gone on to prestigious graduate programs and successful careers, and the Faculty Senate approves,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval that the major entitled Music Composition within the degree Bachelor of Music, be granted permanent status effective September 1, 2016.

33. **WHEREAS**, the MS in Water Science and Policy was given provisional approval in September 1, 2011, and thus needs to gain permanent status, and

**WHEREAS**, the Water Science and Policy is a university-wide program supported by four colleges and the Delaware Environmental Institute and meets the goals of graduate education and fits the Path to Prominence, and

**WHEREAS**, Water Science and Policy program is a truly interdisciplinary program that prepares students to address water-related challenges that are not only scientifically sound, but economically viable, socially acceptable and environmentally sustainable, and

**WHEREAS**, the Water Science and Policy program has grown rapidly from zero to 20 graduate students in five years (including two that have graduated) and

**WHEREAS**, students who have graduated with a MS in Water Science and Policy have an excellent placement history in the environmental and water industry, and the Faculty Senate approves,

**NOW THEREFORE, BE IT RESOLVED**, that the Board of Trustees grants its approval that the MS in Water Science and Policy be granted permanent status effective September 1, 2016.

34. **WHEREAS**, the Advanced Practice Registered Nurse Consensus Guidelines (2008) have defined the standard, accepted population-focused nurse practitioner roles, and

**WHEREAS**, according to these guidelines, all Adult/Gerontology nurse practitioner programs are focused on either acute care or primary care and have specific certification exams, and

**WHEREAS**, the School of Nursing Adult/Gerontology program has a primary care focus, and the Faculty Senate approves,

**NOW THEREFORE, BE IT RESOLVED** that the Board of Trustees grants its approval that the name change of the Adult/Gerontology program be changed to Adult/Gerontology Primary Care Nurse Practitioner Program.

35. **WHEREAS**, the Advanced Practice Registered Nurse Consensus Guidelines (2008) have defined the standard, accepted population-focused nurse practitioner roles, and

**WHEREAS**, the family nurse practitioner role is now referred to as Family/Individual Across the Lifespan, and the Faculty Senate approves,

**NOW THEREFORE, BE IT RESOLVED** that the Board of Trustees grants its approval that the School of Nursing Family Nurse Practitioner Program name be changed to Family/Individual Across the Lifespan Nurse Practitioner Program.

36. **WHEREAS**, the following donors have generously given to the University of Delaware; and

*(details as contained in the listing provided in the Spring 2016 PA&A Committee meeting booklet and detailed in the listing included at the conclusion of these minutes)*

**NOW, THEREFORE BE IT RESOLVED**, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of these donors.

37. **WHEREAS**, prudence suggests that endowment policy consider the preservation of endowed principal along with spending needs of the University, and

**WHEREAS**, the University endowment spending policy guideline provides for an annual distribution in the range of 4 - 5% of the pooled endowment portfolio average market value over the twelve trailing quarters through December of the year prior to the new fiscal year,

**NOW, THEREFORE BE IT RESOLVED**, that the endowment pooled portfolio distribute \$3.90 per unit in Fiscal Year 2017 which represents 4.24% of the endowment pooled portfolio average market value over the twelve trailing quarters through December 31, 2015.



38. **WHEREAS**, it has been determined that the accounts of one student is uncollectible: (identified by student # in Appendix B of the Executive Session Meeting Booklets for security purposes);

**NOW, THEREFORE, BE IT RESOLVED**, that the write-off of this account in the total of \$20,103 be, and hereby is approved.

39. **RESOLVED**, that the Trustee Committee on Finance Committee Responsibility #4 be changed effectively immediately to read: “Review and approve accounts receivable write-offs in excess of \$100,000.”

40. **RESOLVED**, that the Board of Trustees approves the revisions, as recommended, for Article 3 of the University of Delaware Bylaws.

41. **RESOLVED**, that authorization be, and hereby is, given to the President of the University to confer degrees on May 28, 2016, on such students as shall have completed by that time all the requirements pertaining to such degrees.

Whereas the following donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
Unidel Foundation, Inc. (FP)	\$ 10,482,422.00	University Wide, Engineering, Arts and Sciences, Morris Library, Earth, Ocean and Environment, Agriculture and Natural Resources, Business and Economics	Unidel 80L E. Du Pont Memorial Scholars, Unidel A. Gilchrist Sparks III Faculty Chair in the Social Sciences, MRI Facility Academic Director: Research Support, Advancing Robotic Environmental Informatics Systems, Purchase Online Journals to Expand Scholarly Access and to Create Library Space, Ensuring UD's Future as a Leader in Material Culture Studies, Blue Hen Proof of Concept Fund, Building a 21st Century Design Studio for World-Class Prototyping, Post-Doctoral Innovation Fellows, UDairy Creamery Expansion: New Products, New Learning, Broadening Educational Opportunities to Accelerate the University's Transformation to a Culture of Innovation & Entrepreneurship, Interdisciplinary Environmental Graduate Fellowships, University of Delaware World Scholars Program, Student Group Study Rooms in the Morris Library, Telephone Counseling and Crisis Response, Spring Forward: First Year Student Mid-Year Activation
Dr. William H. Severns, Jr. ('50/EG) and Mrs. Jacqueline S. Severns (PP)	\$ 4,000,000.00	Engineering	William H. Severns Jr. Distinguished Chair of Chemical Engineering, William H. Severns Jr. Faculty Support Fund
Mr. Allan R. Ferguson ('65/EG) and Mrs. Myra C. Ferguson ('66/AS)	\$ 3,500,000.00	Engineering	Allan and Myra Ferguson Distinguished Chair of Chemical and Biomolecular Engineering, Allan and Myra Ferguson Professor of Chemical and Biomolecular Engineering
Friedkin, Thomas Dan (FR)	\$ 2,296,000.00	Earth, Ocean and Environment	Project Recover
Longwood Gardens, Inc. (CP)	\$ 675,000.00	Agriculture and Natural Resources	Longwood Graduate Program

Whereas the following donors;	Have generously given the amount of;	To the benefit of the following school or unit;	Whereas the gift shall be allocated as follows;
E.T. International Inc. (CP)	\$ 402,848.00	Engineering	Department of Electrical & Computer Engineering
Estate of Nancy du Pont Cooch (PP)	\$ 387,535.71	Arts and Sciences	Fine Arts
Estate of Mr. Frank S. Craig, Jr. ('50/BE) and Mrs. Jane Craig ('49/AS)	\$ 300,000.00	Arts and Sciences, Business and Economics	Elizabeth Jane Craig Endowed Fund to support the Department of Art, Frank S. Craig, Jr. Endowed Fund to support the College of Business & Economics
Mrs. Martina B. Hayward ('74/EHD) and Mr. Pierre du Pont Hayward (RF)	\$ 250,000.00	Arts and Sciences	Center for Political Communication Director's Fund
Mr. David R. Helwig ('73/EG) and Mrs. Constance A. Helwig ('73/BE)	\$ 250,000.00	Engineering	Helwig Mechanical Engineering Fellowship
Mr. William C. Allen ('72/AS) and Mr. W. Cannon Spotswood (FR)	\$ 132,000.00	Arts and Sciences	Allen & Spotswood CGA 2015 in support of Art History, History, the Center for Historic Architecture & Design, and the Winterthur Program in American Material Culture
Estate of Gladys M. Helm '41 '64M	\$ 113,388.08	Education and Human Development	Gladys S. Helm Fund to support the College of Education and Human Development
American Chemical Society - PRF (OO)	\$ 110,000.00	Arts and Sciences	Probing Iconic Liquid-Vapor Interface by Ambient Pressure X-ray Photoelectron Spectroscopy - ACS
The Carski Foundation, Inc. (CF) [Dr. Theodore H. Carski ('86/ANR) and Dr. Janet C. Ruhl ('92/AS)]	\$ 100,000.00	University Wide	The Carski Foundation DENIN Fellows Fund

<b>Whereas the following donors;</b>	<b>Have generously given the amount of;</b>	<b>To the benefit of the following school or unit;</b>	<b>Whereas the gift shall be allocated as follows;</b>
Mr. Wayne E. McCabe ('57/EG)	\$ 100,000.00	Engineering	Wayne E. McCabe CGA in support of Mechanical Engineering

**NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees hereby expresses its sincere gratitude for the generosity of these donors.**

IX. AGENDA

Should it be necessary, additional action items will be brought before the Board at the meeting.

1  
2  
3  
4  
5  
6 **REVISED ARTICLE 3: THE FACULTY AND OFFICERS OF THE UNIVERSITY**  
7

8 **SECTION 3.1. EDUCATIONAL SUBDIVISIONS OF THE UNIVERSITY**  
9

10 SECTION 3.1.1. *Educational Organization; Colleges.* Until otherwise ordered by the Board, the  
11 University shall have seven colleges, each headed by a dean: Agriculture and Natural  
12 Resources; Arts and Sciences; the Lerner College of Business and Economics; Earth, Ocean,  
13 and Environment; Education and Human Development; Engineering; and Health Sciences.  
14

15 SECTION 3.1.2. *Changes to Educational Organization.* Recommended changes in the educational  
16 organization of the University shall come to the Board through the President of the University.  
17

18 **SECTION 3.2. THE FACULTY**  
19

20 SECTION 3.2.1. *Role of the Faculty.* Until otherwise ordered by the Board, **and to the**  
21 **extent provided in these Bylaws,** authority is hereby delegated to the University Faculty  
22 to formulate and administer the academic and educational policies of the University in  
23 accordance with the Charter of the University ~~and these Bylaws.~~, **provided that any**  
24 **changes in academic and educational policies having a material financial impact upon the**  
25 **University shall require approval of the Board.**  
26

27 SECTION 3.2.2. *Membership in the Faculty.*  
28

29 SECTION 3.2.2.1. The voting membership shall consist of the following: the President of  
30 the University; ~~academic administrators holding a faculty rank; the Provost, Vice~~  
31 ~~Provosts, Associate Provosts, and Assistant Provosts; the Vice Presidents, Associate~~  
32 ~~Vice Presidents, and Assistant Vice Presidents; the Academic Deans, Associate Deans,~~  
33 ~~and Assistant Deans; Directors of Educational Divisions;~~ full-time professors, associate  
34 professors, assistant professors, **and** instructors, ~~and lecturers;~~ and such other  
35 members of the administrative and professional staff as may be approved by the  
36 Trustees.  
37

38 ~~SECTION 3.2.2.2. The following members of the University's administrative and~~  
39 ~~professional staff, not elsewhere so designated, are voting members of the University~~  
40 ~~faculty: the Directors of the Cooperative Extension Service, Libraries, Residence Life,~~  
41 ~~and Housing and Conference Services. Also included are the University Registrar,~~  
42 ~~University Physicians, and the full-time staff of the Center for Counseling and Student~~  
43 ~~Development.~~  
44

45 ~~SECTION 3.2.2.3. The University faculty may elect either to voting or non-voting~~  
46 ~~membership any other member of the University body whom it deems advisable.~~

47  
48 ~~SECTION 3.2.2.4. The University faculty may invite other members of the University~~  
49 ~~body to participate in its deliberations without voting privileges.~~

50  
51 SECTION 3.2.2.52. The University faculty may elect to honorary membership persons who  
52 have rendered meritorious service to the University.

53  
54 SECTION 3.2.3. *Faculty Senate*. There exists a Faculty Senate, formed by the University Faculty  
55 through its Constitution, which shall function as the standing executive committee of the  
56 faculty, and that shall, except during regular and special meetings of the University Faculty,  
57 exercise all the powers vested in the faculty of the University of Delaware by the Board of  
58 Trustees, and that shall be empowered to determine the duties that it will delegate to the  
59 faculty committees. The Senate shall have the power to adopt and to amend Senate Bylaws  
60 governing its composition, organization, and procedures. The Senate Bylaws shall provide for  
61 such standing and special committees as may be needed.

62  
63 SECTION 3.2.3.1. The Faculty Handbook shall contain the major academic and  
64 educational policies and regulations of the University and shall be maintained jointly  
65 by the Faculty Senate and the Provost's Office. Changes to the Faculty Handbook  
66 (excluding the section on Personnel Benefits) may be proposed by the Faculty Senate,  
67 University Faculty or the Provost. Changes initiated through and approved by the  
68 Faculty Senate or University Faculty require approval of the Provost. Changes initiated  
69 by the Provost require approval of the Faculty Senate or University Faculty.  
70 Disapproval by either shall occur only for reasons that are communicated in writing.  
71 The parties then shall have the opportunity for further consideration. Conflicts  
72 between the Faculty Senate or University Faculty and the Provost, whether with  
73 respect to policies proposed by the Provost or originated by the Faculty Senate or  
74 University Faculty, shall be resolved by the President after transmittal of their  
75 respective views.

76  
77 SECTION 3.2.34. *The President as Member of the Faculty*. The President of the University shall be  
78 the presiding officer of the University faculty.

79  
80 SECTION 3.2.45. *Responsibilities of the Faculty*. The faculty, ordinarily acting through the  
81 Faculty Senate, except when the faculty act through a University Faculty meeting (to be held  
82 upon call of the President of the University, a majority vote of the Faculty Senate, or a  
83 petition by fifteen percent of the voting members of the University faculty), shall:

84  
85 SECTION 3.2.45.1. ~~Formulate~~ Make recommendations on the rules and regulations for  
86 the government and discipline of the student body.

87

88 SECTION 3.2.45.2. Provide for the establishment of the curricula and courses at the  
89 University.

90  
91 SECTION 3.2.45.3. ~~Provide for the establishment of a~~ Consult with the appropriate  
92 unit(s) and make recommendations for programs of extra-curricular education for  
93 students.

94  
95 SECTION 3.2.45.4. ~~Determine~~ Consult with the appropriate unit(s) and make  
96 recommendations on educational and academic policies of admission.

97  
98 SECTION 3.2.45.5. Determine the requirements for academic degrees and  
99 recommend candidates for diplomas, academic degrees and academic  
100 certificates, which shall be conferred by the President of the University under  
101 the authority of the Board.

102  
103 SECTION 3.2.45.6. Recommend policies concerning awards, prizes, and scholarships.

104  
105 SECTION 3.2.45.7. Recommend policies relating to the administration of the University  
106 Library.

107  
108 SECTION 3.2.45.8. Make recommendations for the conduct of formal academic  
109 exercises and public functions held under the auspices of the University.

110  
111 SECTION 3.2.45.9. Adopt regulations governing its own procedures with authority to  
112 enact, amend, and repeal its Constitution and Faculty Senate Bylaws.

113  
114 SECTION 3.2.45.10. Determine the duties that it will delegate to Faculty Senate  
115 committees and to the faculties of the several colleges and divisions of the University.

116  
117 SECTION 3.2.45.11. Make recommendations concerning the establishment of any  
118 degree program or the disestablishment of any degree program.

119  
120 SECTION 3.2.45.12. Consider and make recommendations for proposed changes in  
121 University organization. Changes in University organization shall include the  
122 establishment or abolition of academic departments, colleges or divisions; the transfer  
123 of a department or division from one college to another; and the establishment or  
124 abolition of administrative offices that are directly concerned with academic matters.

125  
126 SECTION 3.2.56. *Privileges of the Faculty.* It shall be the privilege of the faculty:

127  
128 SECTION 3.2.56.1. To consider matters of general interest to the University and make  
129 recommendations thereupon to the President for transmission to the Board.



130 SECTION 3.2.~~56~~.2. To make recommendations to the President **or the President's**  
131 **designee**, for transmission to the Board, concerning the formation of policies  
132 governing **academic** appointments, and faculty promotions, tenure, dismissals, and  
133 salaries.

134  
135 SECTION 3.2.~~56~~.3. To propose to the President, for transmission to the Board,  
136 amendments to these Bylaws, *provided that* any such proposed amendment is  
137 proposed in writing at the preceding regular meeting of the University Faculty.

138  
139 SECTION 3.2.~~67~~. *President and Faculty*. **The Faculty and Administrative Officers of the**  
140 **University shall administer the academic and educational policies of the University in a**  
141 **collaborative manner**. All matters of conflicting jurisdiction as to the exercise of powers by  
142 the several colleges and divisions shall be decided by the President of the University in his or  
143 her sole discretion.

### 144 **SECTION 3.3. ADMINISTRATIVE OFFICERS OF THE UNIVERSITY**

145  
146 SECTION 3.3.1. *Administrative Officers of the University*. The administrative officers of the  
147 University shall be the President of the University; the Provost; the Executive Vice President  
148 and Treasurer; the Vice President and University Secretary; and such University officers  
149 holding the rank of Vice President and such other administrative officers as the Board, by  
150 resolution, shall from time to time establish.

151  
152  
153 SECTION 3.3.2. *President of the University*.

154  
155 SECTION 3.3.2.1. The President of the University is appointed by the Board and serves  
156 at the pleasure of the Board.

157  
158 SECTION 3.3.2.2. In the event of a prospective or existing vacancy in the office of  
159 President, the Chair of the Board shall appoint a special committee, the members of  
160 which need not all be Trustees, that, pursuant to policies and procedures adopted by  
161 the Board, shall seek and evaluate candidates for the office. To be elected, a nominee  
162 must receive the affirmative vote of at least a majority of the voting members of the  
163 Board then in office.

164  
165 SECTION 3.3.2.3. The President shall be removable from office only upon the  
166 affirmative vote of a majority of the voting members of the Board then in office.

167  
168 SECTION 3.3.2.4. The President, as the executive agent of the Board and the chief  
169 executive officer of the University shall have general supervision of the affairs of the  
170 University.

171

172 SECTION 3.3.2.5. In the event of a vacancy in the office of the President, an Acting  
173 President shall be chosen by the Board to serve at the pleasure of the Board.  
174

175 SECTION 3.3.2.6. Subject to confirmation by the Board, the President shall appoint the  
176 Provost, the Executive Vice President and Treasurer, the Vice President and  
177 University Secretary, the Vice Presidents of the University, and other officers of the  
178 University; and subject to approval by the Provost and confirmation by the Trustees,  
179 the President shall appoint the Deans.  
180

181 SECTION 3.3.3. *The Provost.*

182  
183 SECTION 3.3.3.1. The Provost shall be the chief academic officer of the University next  
184 in authority to the President of the University. The Provost shall report to the  
185 President and, in addition to the powers and duties specified in this Bylaw, shall have  
186 such additional powers and duties as shall be assigned from time to time by the  
187 President. ~~be a member of all University-wide councils and agencies and perform  
188 such other duties and responsibilities as the President of the University may assign,  
189 having in all matters a general responsibility to the President of the University.~~

190  
191 SECTION 3.3.3.2. As chief academic officer, the Provost shall be responsible for  
192 proposing academic and educational policies to the Faculty Senate and for reviewing  
193 and approving, prior to implementation, all academic and educational policies of the  
194 University which are initiated and approved by the Faculty Senate or University  
195 faculty. Disapproval by the Provost of policies approved by the Faculty Senate or  
196 University Faculty shall occur only for reasons that are communicated in writing to  
197 the Faculty Senate or University Faculty by the Provost. The Faculty Senate or  
198 University Faculty then shall have the opportunity for further consideration. Conflicts  
199 between the Faculty Senate or University Faculty and the Provost, whether with  
200 respect to policies proposed by the Provost or originated by the Faculty Senate or  
201 University Faculty, shall be resolved by the President after transmittal of their  
202 respective views.

203  
204 SECTION 3.3.3.3. The Provost, subject to the authority of the President, shall have  
205 responsibility for overall academic, educational, research, student life, and outreach  
206 operations of the university, including the following: review and approve  
207 appointments and promotions of faculty; exercise strategic, academic, and  
208 budgetary oversight and authority for all colleges, departments, centers and other  
209 academic units; in partnership with the Executive Vice President and other  
210 responsible parties, develop and administer the university budget; develop and  
211 administer policies and operating procedures for enrollment services including  
212 admissions, registration, records, and scheduling; develop and administer services of  
213 the university libraries and other learning resources; and as the university's chief

214 academic officer, coordinate all matters administratively assigned to the other vice  
215 presidents of the university that relate to the academic program of the university.

216  
217 SECTION 3.3.3.4. The Provost shall receive through the Faculty Senate or University  
218 Faculty recommendations developed by the faculty and educational officers for  
219 consideration and recommendation to the President and Board of Trustees.

220  
221 SECTION 3.3.3.25. In case of a temporary absence or disability of the President, the  
222 Provost shall perform the duties of the President, unless the Board of Trustees shall  
223 direct otherwise.

224  
225 SECTION 3.3.4. *The Executive Vice President and Treasurer.* Under the direction of the President,  
226 the Executive Vice President and Treasurer is the chief administrative and financial officer of  
227 the University. The Executive Vice President and Treasurer shall be responsible for the annual  
228 budget process and budget office, administration, information technologies, administrative  
229 services, facilities, facilities planning and construction, purchasing, occupational health and  
230 safety, and such other duties and responsibilities as the President of the University may  
231 assign.

232  
233 SECTION 3.3.5. *The Vice President and University Secretary.*

234  
235 SECTION 3.3.5.1. Under the direction of the President and the Board, the Vice  
236 President and University Secretary is responsible for the administration of matters  
237 related to the Board, its standing, special, and visiting committees, including the  
238 official record of actions considered and taken by the Board and its committees, and  
239 providing staff support for the Board and its committees. The Vice President and  
240 University Secretary is the liaison between the Board and the University  
241 administration.

242  
243 SECTION 3.3.5.2. The Vice President and University Secretary shall prepare the ~~meeting~~  
244 ~~booklet materials~~ to be considered at regular meetings of the Board and meetings of  
245 the several standing, special, and visiting committees and shall forward such ~~meeting~~  
246 ~~booklet materials~~ and supporting exhibits to each member of the committee at least  
247 three days before the scheduled meeting thereof. The ~~meeting-booklet materials~~ for  
248 the semi-annual meetings of the Executive Committee shall include the semi-annual  
249 reports of the standing committees of the Board and the resolutions that are to be  
250 presented at the meeting of the Board immediately following; *provided, however,* that  
251 this section of these Bylaws shall not be applied so as to limit the consideration of any  
252 matter that may properly come before the Board or its standing committees.

253  
254 SECTION 3.3.5.3. The Vice President and University Secretary shall be responsible for  
255 the records management and archives operations, and such other duties and  
256 responsibilities as may be assigned.

257

258 SECTION 3.3.5.4. The Vice President and University Secretary shall affix the seal of the  
259 University to such documents as may require it.  
260

261 **SECTION 3.4. ACADEMIC DEANS OF THE UNIVERSITY**

262  
263 SECTION 3.4.1. *Deans of Colleges.* Under the direction of the Provost, each of the University's  
264 colleges shall be managed and directed by a dean, who shall be appointed as provided in  
265 Section 3.3.2.6.  
266

267 SECTION 3.4.2. *Duties of Deans.* The dean of any college, in addition to other duties, shall  
268 have ~~immediate charge of~~ responsibility for supervising and coordinating all research,  
269 instructional, ~~and~~ educational, ~~budgeting, and outreach~~ activities of that college.  
270

271 **SECTION 3.5. CHAIRS/DIRECTORS OF ACADEMIC DEPARTMENTS/SCHOOLS**

272  
273 SECTION 3.5.1. *Appointments of Chairs/Directors of Academic Departments/Schools.*  
274 Department chairs/~~School directors~~ shall be appointed by the President of the University,  
275 upon the recommendation of the appropriate deans and the Provost, ~~for a term of five years~~  
276 ~~subject to renewal~~, with the President having the authority to replace a department chair at  
277 any time ~~within a five-year term~~ if, in the opinion of the President, Provost, ~~and~~ or the  
278 appropriate dean, such action shall be desirable.  
279

280 Section 3.5.2. ~~Academic Departments Eligible to Have Chairs. A Department chair may be~~  
281 ~~appointed for those departments that have at least one associate or full professor and two~~  
282 ~~other full time faculty members. Duties of Chairs/Directors.~~ The chair/director of any  
283 department/school, in addition to other duties, shall have immediate charge of supervising and  
284 coordinating all research, instructional, educational, and outreach activities of that  
285 department/school.  
286