## Priorities and Progress

<table>
<thead>
<tr>
<th>Student Success</th>
<th>Momentum &amp; Opportunity</th>
</tr>
</thead>
<tbody>
<tr>
<td>Inclusive Excellence</td>
<td>Awareness &amp; Engagement</td>
</tr>
<tr>
<td>Interdisciplinary &amp; Global</td>
<td>Foundation &amp; Growth</td>
</tr>
<tr>
<td>Innovation &amp; Entrepreneurship</td>
<td>Recognition &amp; Leadership</td>
</tr>
<tr>
<td>Intellectual &amp; Physical Capital</td>
<td>Support &amp; Achievement</td>
</tr>
</tbody>
</table>
Enhancing Student Success

Undergraduate Applications by Admission Year
(as of Dec. 10)

- Another ~12,000 applications expected by deadline in spring
- UD now accepts applications through Coalition for College
  - 140+ schools dedicated to access and affordability
Enhancing Student Success

**UD’s possible plan**

- Cover tuition and fees for families with AGI below a certain point
  - Median household income: $62,000
  - Median family income: $75,000
- Partial coverage for families with AGI up to about $100,000
- Include transfer students

- **Wisconsin (University of Wisconsin-Madison)**
  - $56,000 AGI or less

- **Michigan (University of Michigan)**
  - $65,000 AGI or less
  - $125,000 AGI or less

- **Illinois (University of Illinois)**
  - $61,000 AGI or less

- **Virginia (University of Virginia)**
  - Proposed: Family income of $80,000 or less
  - Also, free room and board for families below $30,000
Enhancing Student Success

- ROTC enrollment at record high
- Academic departments can now evaluate military credit for any course they offer
**Building an Environment of Inclusive Excellence**

Colored Conventions Transcribe-A-Thon in honor of Frederick Douglass’ 200th birthday

<table>
<thead>
<tr>
<th></th>
<th>Fall 2016</th>
<th>Fall 2017</th>
<th>Fall 2018</th>
<th>Fall 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>Underrepresented Minority Applicants by Admission Year (as of Dec. 10)</td>
<td>2,113</td>
<td>2,508</td>
<td>2,646</td>
<td>2,693</td>
</tr>
</tbody>
</table>

Applicants to Bachelor’s and Associate in Arts programs
Building an Environment of Inclusive Excellence

Spectrum Scholars

- College-to-career program for students with autism
- Support and career guidance
- Focusing on students in Computer & Information Science or Electrical & Computer Engineering
- Backed by 10-year grant from JPMorgan Chase
Building an Environment of Inclusive Excellence

“For Colored Girls Who Have Considered Politics”
Strengthening Interdisciplinary and Global Programs

Recruiting students from around the world

Cairo, Egypt  New Delhi, India  Suzhou City, China
Strengthening Interdisciplinary and Global Programs

Behavioral Health & Nutrition

ACCOUNTING AND MANAGEMENT INFORMATION SYSTEMS

Gathering, analyzing, evaluating, and reporting information for business and investment decisions.
Strengthening Interdisciplinary and Global Programs

Delaware Center for Translational Research-ACCEL

Five-year grant renewal

- $20M from NIH
- $5M from State
Strengthening Interdisciplinary and Global Programs

EPSCoR — Established Program to Stimulate Competitive Research

- Five-year grant renewal
- $19.2M from NSF
- $3.8M from State
- Help Delaware develop solutions to water issues related to human, economic and ecosystem health
Strengthening Interdisciplinary and Global Programs

Community Engagement Initiative helps connects UD to others
Fostering a Spirit of Innovation and Entrepreneurship
Fostering a Spirit of Innovation and Entrepreneurship

UD FastPass Award

Recognizing UD Inventors
Investing in Intellectual Capital

Full-Time Faculty

- 2016: 1,226
- 2017: 1,277
- 2018: 1,334
- 2019 (est.): 1,379

Bahira Sherif Trask, HDFS
Investing in Intellectual Capital

George Watson  
CAS

Babatunde Ogunnaike  
COE

Alan Brangman  
EVP

Chris Lucier  
VP, Enrollment Mgmt.
Investing in Intellectual Capital

Jose-Luis Riera
VP, Student Life

Wayne Guthrie
VP, Human Resources

Dean Levi Thompson
COE

Dean Carol Vukelich
CEHD
Investing in Physical Capital

Campus Master Plan

- Interviewed UD stakeholders to identify themes for the future
  - A Connected Campus
  - An Amplified Campus
  - A Translational Campus

Unify 3 campuses
Shorter distances
Investing in Physical Capital

Opportunity Zone Summit
Investing in Physical Capital

Chemours Discovery Hub

Ammon-Pinizzotto Biopharmaceutical Innovation Building
Investing in Physical Capital

McKinly Laboratory

- Models and mechanisms of human disease
- Science and technology of quantum materials
- Mind, brain and behavior
Investing in Intellectual and Physical Capital

FOCUS AREA: FINTECH

WHAT IS IT?: Fintech is a new financial industry that applies technology to improve financial activities.*

WHAT IS THE DEAL FLOW LIKE?
Venture equity into US fintech ($bil)

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>0.6</td>
<td>1.0</td>
<td>1.1</td>
<td>1.4</td>
<td>3.3</td>
<td>6.6</td>
<td>3.8</td>
<td>4.8</td>
</tr>
</tbody>
</table>

WHAT KIND OF SKILLS ARE NEEDED?

- Share of US jobs postings for fintech talent classified as Application Software Developer or Marketing Mgr.
- 30% of postings

Sources: Crunchbase, Gartner TalentNeuron, TIP Strategies.
Investing in Physical Capital

Whitney Athletic Center & Delaware Stadium — Groundbreaking Dec. 18
Delaware First

- Recognizing individuals who have contributed $1M or more
- Inaugural members include 114 individuals who have contributed a total of $258M
- President’s Scholarship Challenge has already created 35 new scholarships

Left to raise — $88,334,850

Raised as of Dec. 7 — $661,665,150
President Dennis Assanis

Board of Trustees
December 11, 2018