LEARNING FROM THE PAST:
BUILDING A MODEL FOR SUSTAINABLE INTERNATIONAL DEVELOPMENT
POVERTY REDUCTION PROGRAMS IN THE CENTRAL AFRICAN REGION

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Class 622: Nonprofit Data Analysis Capstone
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INTRODUCTION

RESEARCH QUESTIONS

Are International Development poverty reduction programs that are implemented by foreign organizations in the Central African Region effective in ensuring participants maintain self-sufficiency for 5 years or more after the organizations leave?

What are organizations doing to ensure the effectiveness of their programs?

How are organizations planning for the long-term sustainability of the outcomes of their programs?

Is successful international development possible when it is guided or aided by foreign organizations?
## OBJECTIVES & VALUES

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<td>Build a comprehensive model</td>
<td>Address problems of unsuccessful or unethical programs</td>
<td>Move toward a future of collaboration and equity with a life with dignity for all</td>
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METHOD AND APPROACH

- Comparative Research
  - Literature Review Analysis
  - Collaborative Research
  - Expert Interviews
- Comparative Research
- FINAL PRODUCT
- Experiences
LITERATURE REVIEW

**EMPOWERMENT**

- Are We Messing with People’s Resilience? Analysing the Impact of External Interventions on Community Intrinsic Resilience by Christophe Béné

- Business Models for Building Refugee Resilience by Selena Victo and Jessica Davis Pleuss

**LOGISTICS**

- Perceptions of Final Beneficiaries about the Performance of Cross-Sector Partnerships: A Case Study Applied to the 2008 Zaragoza International Exhibition on Water and Sustainable Development by José Maria Agudo-Valiente, Pilar Gargallo-Valero, and Manuel Salvador-Figuera

- Promoting the Sustainability of Development Institutions: A Framework for Strategy by Derick W. Brinkerhoff, and Arthur A. Goldsmith

- When Funders Move On by Jidran Cekan

**PARTNERSHIP**

- Local Institutions and Participation for Sustainable Development by Norman Uphoff

- Adapting Life-Cycle Thinking Tools to Evaluate Project Sustainability in International Water and Sanitation Development Work by Jennifer R. McConville and James R. Mihelcic
LITERATURE REVIEW

SUCCESS

Success

= Sustainability
- Indicators used as a guide
- But ultimately lasting impact is key

INDICATORS

- Attitude, behavior, mindset, landscape change
- Information sharing, resource sharing
- Lowered MDPI
- Sustained effects 1-5 years after graduation
EXPERT INTERVIEWS

Interview 1 // Director of Programs
- Emphasis on program as a whole
- Saturation, graduation, evaluation

Interview 2 // Country Director
- Emphasis on methodology of the program
- Timeline, capacity, impact, collaboration

Interview 3 // Monitoring & Evaluation Officer
- Emphasis on follow through
- Attribution, raw data, continued evaluation
COMPREHENSIVE MODEL

Need-Based Assessment
Equity

Indigenous Leadership
Diversity

Evaluation
Belonging

Implementation
Inclusion
COMPREHENSIVE MODEL

Fibonacci Spiral
RECOMMENDATIONS

Impact Size
Doing this right may not be doing this fast and large

Consider Capacity
Governments, communities, and programs all have a limited capacity. Don’t assume the party can do things it may not have the capacity to do

Adaptability Not Replicability
Every community is different and as such the program implemented must be as well.

Indigenous Leadership
This is not necessarily a recommendation but I cannot stress the importance of empowerment enough.
REFERENCES


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Amelia Ashley, MNA - Master of Nonprofit Administration - Capstone Project

SUMMARY
This project works to consolidate information from a variety of sources including literature and expert interviews in order to build a model for international development programs. This model is built using information from poverty reduction programs based in the Central African Region the model is comprehensive enough to be adapted for programs and projects. The main components in this model are: needs-based assessment, indigenous leadership, deliberate implementation, and extensive evaluation.

PURPOSE
- In the nonprofit sector, we are working to advance change and we want that change to be beneficial and lasting. This project is working to ensure that international development projects are increasingly so.
- As it is such a large field international development projects have a wide range of methodologies and success rates, this model is not an attempt for all projects to abide by a singular methodology but instead encourages organizations to have specific components included in each program.

RESEARCH
At a base level what this project works to understand is what makes International Development poverty reduction programs that are implemented by foreign organizations in the Central African Region effective in ensuring participants maintain.

METHODS
- LITERATURE REVIEW: The literature review provided the backbone for the paper and the foundation of the model.
- From existing studies and analysis this project glean what makes programs successful vs what makes programs unsuccessful and uses that information to discern the basic necessary components in a program.
- EXPERT INTERVIEWS: The interviews and data analysis portion served as the verification, test, and cross reference for the model.
- Through discussion with three experts about their experience and understanding of successful programs, this project is able to discern what components would be included in a model and cross reference that with the new model created, adapting and improving the model to include those components.

LITERATURE REVIEW

EMPOWERMENT
- Are We Messing with People's Resilience? Analyzing the impact of External Interventions on Community Intrinsic Resilience by Christophe Bena
- Business Models for Building Refugee Resilience by Selena Victor and Jessica Pleuss

LOGISTICS
- Promoting the Sustainability of Development: A Framework for Strategy by Derick W. Brinkerhoff, and Arthur A. Goldsmith

PARTNERSHIP
- Local Introductions and Participation for Sustainable Development by Norman Uphoff
- Adapting Life-Cycle Thinking Tools to Evaluate Project Sustainability in International Water and Sanitation Development Work by Jennifer R. McConville and James R. Mihelcic

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COMPREHENSIVE MODEL

Need-Based Assessment
Indigenous Leadership
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Diversity
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Belonging
Implementation
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RECOMMENDATIONS
1. Impact Size: Doing this right may not be doing this fast and large
2. Adaptability not replicability: Every community is different and as such the program implemented must be as well.
3. Consider capacity: Governments, communities, and programs all have a limited capacity. Don’t assume the group can do things it may not have the capacity to do
4. Indigenous Leadership: This is not necessarily a recommendation but I cannot stress the importance empowerment enough.

REFERENCES

SU11143860
https://doi.org/10.1089/ees.2006.0225
https://ssir.org/
THANK YOU

Questions?