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Cover L to R clockwise: R. Tamara Konetzka, Professor of Public Health Sciences and Medicine (University of Chicago); Marshall Chin, Richard Parrillo Family Professor of Healthcare Ethics (University of Chicago); Hortensia Amaro, Distinguished University Professor (Florida International University); Elbert Huang (University of Chicago); Harold Pollack, Helen Ross Professor in the School of Social Service Administration (University of Chicago); Yinfei Kong, Assistant Professor of ISDS (California State University, Fullerton)

Page 2 L to R clockwise: Jeanne C. Marsh, George Herbert Jones Distinguished Service Professor in the School of Social Service Administration (University of Chicago) with Provost & David Lee Skillinglaw Distinguished Service Professor Ka Yee Lee (University of Chicago) at the CHAS 2016 Big Data in Health conference; GPHAP Faculty Director & SSA Professor Colleen Grogan presenting at 2019 workshop; the SSA building before Autumn colors on campus.
The Center for Health Administration Studies (CHAS) has been a leading health policy and services research center at The University of Chicago for nearly 80 years. Located in a graduate school of social work, CHAS is an intentionally interdisciplinary research center that both exploits and enriches the values and orientation of The University of Chicago. Building on its rich history, CHAS continues to (1) accelerate research, (2) steer innovation through knowledge dissemination, and (3) promote learning and teaching to foster quality health care for all. CHAS programming seeks to accelerate research and development through support of the research of CHAS Fellows and the CHAS Faculty Seed Grant Program. Health policy and services researchers from across The University of Chicago compete for CHAS Seed Grants designed to support pilot research. Additionally, CHAS accelerates research and innovation through its support for the Medicaid Working Group, an interdisciplinary group of University of Chicago faculty with shared interests in the use of Medicaid and Medicare claims data to address health policy and services questions.

A primary way in which CHAS steers innovation is through the Michael M. Davis Lecture Series. In response to the COVID-19 pandemic shutdown, the Michael M. Davis Lecture Series pivoted quickly to use Zoom webinars to produce an entire 2020 Spring Quarter series of “eLectures.” Another way in which CHAS steers innovation is through the development of strategic alliances with other health and social service organizations. In 2020, CHAS continued collaborating with a diverse set of stakeholders to support the production and dissemination of the National Academy of Sciences, Engineering and Medicine Consensus Report: Integrating Social Care into the Delivery of Health Care. The Consensus Report provides a set of recommendations for designing health care systems in order to increase the integration of health and social care.

Finally, CHAS seeks to advance learning and teaching through the innovative Graduate Program in Health Administration and Policy (GPHAP) as well as through Doctoral Student Research Stipends. GPHAP enables graduate and professional school students from throughout the University to earn a certificate in Health Administration and Policy with an optional concentration in Global Health. The CHAS Doctoral Stipend Program provides stipends to SSA PhD students to support their research and publication goals.

With the COVID-19 pandemic shutdown, this year has been a challenging one for all organizations and centers in the University. As all programming has gone virtual, the work of CHAS has continued unabated. During this period, we also welcomed Gina Samuels, Associate Professor at SSA, as a new CHAS Fellow and added two distinguished health policy and services researchers: Diane Lauderdale (Professor and Chair of the Department of Public Health Sciences) and Katherine Baiker (Dean and Emmett Dedmon Professor, Harris School of Public Policy) to our Advisory Committee. We look forward in the next year to continuing to provide support for faculty and students from across the University to explore new questions, identify knowledge gaps, and translate research to policy and practice focused on health care for the disadvantaged.

Jeanne C. Marsh, PhD, MSW
Director

Colleen Grogan, PhD
Co-Director

Harold Pollack, PhD
Co-Director
2020 BY THE NUMBERS

The University of Chicago CENTER FOR HEALTH ADMINISTRATION STUDIES fosters the interdisciplinary work needed to address the nation’s complex health care problems. Pandemic restrictions in 2020 did not deter CHAS from continuing to support research, steer innovative inquiry, and promote learning and teaching in health policy and services. In 2020, and proceeding into the 2021 academic year, the Center adapted to utilizing online and virtual resources to support key programming, including online workshops and committees, CHAS Seed Grants, Michael M. Davis eLectures and stipends to pre-doctoral students.
Faculty Seed Grants

Online Lectures

Doctoral Student Awards

New CHAS Fellow

Zoom calls

UPPER: Gender Disparities in OUD Treatment team members Yinfei Kong, Keith Brown, Erick Guerrero, Tenie Khachikian, Veronica Serret.

MIDDLE: Sciences Po and CHAS Policy Innovation and Reform Workshop planning committee: Jeanne Marsh, Keith Brown, Sonia Emprin, Henri Bergeron, Daniel Bounazoumig.

ACCELERATING RESEARCH AND INNOVATION

FACULTY SEED GRANTS

Pilot and feasibility research projects are supported each year through the CHAS Seed Grant Program. The program supports interdisciplinary research projects designed to lead to larger, more complex projects. The distinction of University of Chicago investigators and diversity of topics represented by the Seed Grants reflect the focus of CHAS on health access, cost, quality, behavioral health, and integrated services. Application dates and procedures are available on the CHAS website.

APPLYING FOR CHAS SEED FUNDING

Do you have a new start-up research project that needs financial budgeting to start or to advance the study? CHAS seed grants are awarded to University of Chicago faculty members for two-year durations, with July 1st start dates.

The application process opens annually early Spring Quarter, with Committee Review and funding decision before July 1st. Junior faculty are strongly encouraged to apply, but proposals are accepted from any UChicago appointed faculty member. For more details on applying, please refer to the CHAS website: http://chas.uchicago.edu/research/seed-grants

Page 6 L to R: Assistant Professor Angela S. Garcia (School of Social Service Administration) at a 2019 Michael M. Davis Lecture; Assistant Professor Gina Fedock (School of Social Service Administration) presenting during at her 2020 Michael M. Davis webinar.
2020 SEED AWARDS:

Marc G. Berman, PhD, MSE
Department of Psychology
“Prioritizing Urban Green Infrastructure (UGI) to Reduce Heat, Improve Human Self-control and Reduce Crime”

Gina Fedock, PhD
School of Social Service Administration
“Baby Talk in Prison: Examining Outcomes of a Home Visiting Program for Incarcerated Mothers”

Angela García, PhD, MA
School of Social Service Administration
“Hidden Inequalities: COVID-19 and the Well-Being of Poor and Racialized Chicagoans”

Valerie G. Press, MD, MPH
Department of Medicine
“Quality of Care of Hospitalized Patients with COPD Post HRRP”
ACCELERATING RESEARCH AND INNOVATION

MEDICAID WORKING GROUP
Following the 2016 BIG DATA IN HEALTH WORKSHOP, an interdisciplinary team of University of Chicago health services researchers, economists, political scientists, social workers, and physicians, identified an interest in collaborating on questions related to the health of vulnerable populations through access to public insurance claims data. Through Data Use Agreements (DUA), CHAS supported the acquisition of Medicaid Analytic eX-tract (MAX) files and T-MSIS Analytic Files (TAFs) for the DUA Principle Investigators (PIs) and DUA Custodians of the Medicaid Working Group (MWG) to continue to develop a repository at the University of Chicago for the use of Medicaid claims data and other large, complex public insurance data sets. The MWG researchers meet regularly to develop infrastructure, policies and procedures related to the use of these data sets. A number of funded projects have developed from this collaboration, including projects related to the expansion of the Affordable Care Act (ACA), the impact of integrated services in federally qualified health centers, and the effect of the expansion of the ACA for patients with opioid use disorder diagnosis. The “custodians” of the MWG are:

Marshall Chin, MD, MPH
Associate Chief and Director of Research, Department of Medicine; Director, Chicago Center for Diabetes Translation Research; Director, Finding Answers: Disparities Research for Change, Department of Medicine; Fellow, Center for Health Administration Studies

Colleen Grogan, PhD
Professor, School of Social Service Administration; Director, Graduate Program in Health Administration and Policy; Co-Director, Center for Health Administration Studies

Elbert Huang, MD, MPH
Associate Professor of Medicine; Director of the Center for Translational and Policy Research of Chronic Diseases; Associate Director of the Chicago Center for Diabetes Translation Research; Fellow, Center for Health Administration Studies

Tamara Konetzka, PhD
Professor (Health Services Research), Department of Public Health Sciences; Fellow, Center for Health Administration Studies

Jeanne Marsh, PhD, MSW
George Herbert Jones Distinguished Service Professor, School of Social Service Administration; Director, Center for Health Administration Studies; Co-Director, Graduate Program in Health Administration and Policy

Robert Nocon, PhD
Assistant Professor, Kaiser Permanente, Bernard J. Tyson School of Medicine

Harold Pollack, PhD
Helen Ross Professor, School of Social Service Administration; Co-Director, Center for Health Administration Studies; Faculty Co-Director, Health Lab; Faculty Co-Director, Crime Lab

Prachi Sanghavi, PhD
Assistant Professor (Health Services Research), Department of Public Health Sciences; Fellow, Center for Health Administration Studies

Phil Schumm, MA
Senior Biostatistician & Assistant Director, Biostatistics Laboratory Director, Research Computing Group, Department of Public Health Sciences

Sarah Sobotka, MD
Assistant Professor of Pediatrics, Developmental & Behavioral Pediatrics; Fellow, Center for Health Administration Studies

Debra Stulberg, MD, MAPP
Assistant Professor, Department of Family Medicine; Fellow, Center for Health Administration Studies
<table>
<thead>
<tr>
<th>PRIMARY CUSTODIAN</th>
<th>NAME</th>
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<tbody>
<tr>
<td>Allison Paulson (PhD Student)</td>
<td>Health Care Utilization and Mortality Trends among Dually Eligible Users of Medicare and Medicaid</td>
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<tr>
<td>Elbert Huang</td>
<td>Trends in the Medicaid Program After the Affordable Care Act</td>
</tr>
<tr>
<td>Elbert Huang</td>
<td>Health Center Financial Analysis Research Agenda</td>
</tr>
<tr>
<td>Prachi Sanghavi</td>
<td>Effects of Ambulance, Transport Distance, and Hospital Destination on Health Outcomes of Out-of-Hospital Medical Emergencies</td>
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<tr>
<td>Prachi Sanghavi</td>
<td>Assessing and Improving Patient Safety Measurement in Nursing Homes</td>
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<tr>
<td>Prachi Sanghavi</td>
<td>The Effects of Energy Extraction and Production on Health Outcomes</td>
</tr>
<tr>
<td>Shiyin Jiao (PhD Student)</td>
<td>Effects of Coverage Under Medicaid and Medicare on Continuity, Access, Quality, and Cost of Care</td>
</tr>
<tr>
<td>Tamara Konetzka</td>
<td>Effects of Care Setting on Persons with Alzheimer’s Disease and Their Spouses</td>
</tr>
</tbody>
</table>
The Michael M. Davis Lecture Series brings, to The University of Chicago, distinguished policy experts and researchers to explore the intersection of health policy and social services and the broad needs of vulnerable and disadvantaged populations. Early in 2020, once the pandemic shutdown started, CHAS prioritized the Series’ dissemination of the latest COVID-19 health policy and services research virtually as “eLecture” Zoom webinars. This year’s eLectures, as well as previous year in-person Lectures, can be streamed on the “Center for Health Administration Studies” YouTube Channel.
2020 MICHAEL M. DAVIS ELECTURES

SPRING 2020

“Pandemic as Politics: Indian Vaccination and American Empire”
Ruth Bloch Rubin, PhD, Assistant Professor, Department of Political Science, The University of Chicago.

“Suicidal Behaviors in Prisons: Examining Racial Differences in Suicidal Behaviors and Health Care Disparities in Prison Responses”
Gina Fedock, PhD, Assistant Professor, School of Social Service Administration, The University of Chicago.

“Quarantine and Economic Uncertainty: Historic Lessons from a Mid-Pacific Seaport”
Christopher Kindell, PhD, Postdoctoral Social Sciences Teaching Fellow, Department of History and The College, The University of Chicago.

“Your Money and Your Life: The Case for Medicaid Expansion During the Time of Coronavirus”
Benjamin Sommers, MD, PhD, Professor of Health Politics and Economics, Department of Health Policy and Management, Harvard T.H. Chan School of Public Health.

“What is it About Sleep? Population Research on Sleep Quality and Social Determinants”
Diane Lauderdale, PhD, Louis Block Professor of Public Health Sciences and the College; Department Chair, Department of Public Health Sciences, The University of Chicago.

AUTUMN 2020

“Unsanitized and Unfair: How COVID Bailout Funds Refuel Inequity in the US Health Care System”
Colleen Grogan, PhD, Professor, School of Social Service Administration; Academic Director for the Graduate Program in Health Administration and Policy (GPHAP).

“Gaps in Coverage for Opioid Use Disorder Treatment in Medicaid Managed Care”
Christina Andrews, PhD, MSW, Associate Professor of Health Service Policy and Management, Arnold School of Public Health, University of South Carolina.

“Chronic Absenteeism, School Improvement, and Systems of Care: A Research-Practice Partnership”
Susan Stone, PhD, Catherine Mary and Eileen Clare Hutto Professor of Social Services, School of Social Welfare, University of California, Berkeley.

“Assessment of Nursing Home Reporting of Major Injury Falls for Quality Measurement on Nursing Home Compare”
Prachi Sanghavi, PhD, Assistant Professor of Public Health Sciences, Biological Sciences Division, The University of Chicago.

“How Can Agent-Based Modeling Support Public Health Goals? Applications to Developing Interventions for Reducing Health Inequities”
Jonathan Ozik, PhD, Computational Scientist, Argonne National Laboratory; Senior Scientist in the Consortium for Advanced Science and Engineering (CASE), The University of Chicago.

“Effect of Income on Child Health and Development: Evidence from Minimum Wage Changes”
Robert Kaestner, PhD, Research Professor, Harris School of Public Policy, The University of Chicago.
In 2020 CHAS joined a set of health and social welfare institutions, organizations and social work educational programs to support the production and dissemination of the National Academy of Sciences, Engineering and Medicine Consensus Report: Integrating Social Care into the Delivery of Health Care. The Report was motivated by the growing evidence that improving social conditions is critical to improving health outcomes. The Report uses research showing that countries that spend more money on social care have better health care outcomes (see graph on page 13). It provides a set of recommendations for designing health care systems to increase the integration of health and social care. The recommendations include: 1) increasing awareness of social determinants of health; 2) increasing screening for social risk indicators, 3) developing effective interventions to connect patients to social care resources; 4) developing system-level partnerships between health care delivery organizations and social service delivery organizations; 5) addressing barriers to financing integrated services; 6) developing an interprofessional workforce capable of providing services across the continuum of clinical and community health settings.

Copies of the Report are available from the National Academies Press, 500 Fifth Street, NW, Keck 360, Washington, DC 20001, (800) 624-6242 or (202) 334-3313.
Learn how the 5As of social care can improve overall health.

nationalacademies.org/SocialCare

- Awareness
- Adjustment
- Assistance
- Alignment
- Advocacy

Higher social care to health care spending ratios improve health outcomes

nationalacademies.org/SocialCare
In 2020, the School of Social Service Administration’s (SSA’s) doctoral program celebrated its 100th year of preparing students for academic and research careers in social work and social welfare. SSA PhD students examine social issues through an interdisciplinary lens with rigorous qualitative and quantitative research methods. SSA doctoral program alumni engage in pathbreaking health policy and services research at universities and research institutes around the world.

Each year CHAS supports the health policy and services research of SSA PhD students through pre-doctoral stipends. The CHAS Doctoral Stipend Program provides funding for SSA PhD students collaborating with a faculty mentor on a health policy and services research project that is expected to result in a jointly authored publication. Recent jointly authored projects have been published in Journal of Substance Abuse Treatment, Health Affairs, Journal of Aging & Social Policy, The Milbank Quarterly, Journal of Health Politics, Policy and Law. For more details on applying for stipend support, please refer to the CHAS website.
SUPPORT FOR TEACHING AND LEARNING

GRADUATE PROGRAM IN HEALTH ADMINISTRATION AND POLICY (GPHAP)

CHAS supports an innovative health policy and services training program for graduate and professional students at the University of Chicago. The Graduate Program in Health Administration and Policy (GPHAP) is a unique health administration program that allows students to earn a Certificate in Health Administration and Policy, with an optional Concentration in Global Health. Accepted applicants are a diverse cross section of students earning a degree in one of the participating University of Chicago graduate professional schools: Booth School of Business, Harris School of Public Policy, Law School, Pritzker School of Medicine, and School of Social Service Administration.

APPLYING FOR GPHAP PROGRAM OF STUDY

The application deadline for master’s degree students entering in the Autumn Quarter is the beginning of September annually. Applications received by the deadline will be notified mid-to-late September.

For more details on applying, please refer to the GPHAP website: [http://gphap.uchicago.edu](http://gphap.uchicago.edu)
2020 BROWN FELLOWS
Vanessa Li (Harris)
Valerie Otti (Pritzker)
Nicole Villarreal (Booth)
Alexandrea Wilson (SSA)

2020 QUERN FELLOWS
Aubrey Biga (SSA)
Tania Escobedo (SSA)
John Hojek (SSA)
Caroline Kelly (SSA)
Allison Mobley (Pritzker)

2020 ERIKSON FELLOWS
Linh Dinh (Harris)
Meredith Hollender (Harris)
Emma Koch (Divinity)
Ruby Liu (SSA)
Kathryn Powell (Harris)
Anastasia Pozdnyakova (Booth/Pritzker)
Rosie Rogers (SSA)
Lee Thompson (SSA)

2020 GPHAP GRADUATES

SSA
Ryan Carr
Rich Gauthier
Ellie Plonsky
Denise Ponce-Gavarrete
Tamika Songster

SSA GLOBAL HEALTH
Indira Imantayeva
Yanwen Wang

HARRIS GLOBAL HEALTH
Angel Aliseda Alonso
Allison Collins
Jinglin Fu
Rebecca Gorges
Sol Lee
Jake Lichtenfeld
James Lott
Walter Palmer
Yeieun Park
Kris Vallecillo
Lucy Tianxiaoshan Yu

HARRIS GH
Ishan Banerjee
Yue Wang

BOOTH
Vanessa Buie
Max Lounds
Fritz Parker
Ariadne Souroutzidis

PRITZKER GLOBAL HEALTH
Keith Ameyaw
Ben Bowman

LAW
Sarah Gaskell
Brian Goodell
Catherine Pellerin

Above: GPHAP Capstone Poster event in 2018.
CENTER FOR HEALTH ADMINISTRATION STUDIES (CHAS) gives visibility to the work of the Center in several ways:

WEBINARS: To disseminate topics as diverse as the opioid epidemic, public health insurance, racial health inequities and the COVID-19 pandemic, CHAS sponsors and supports research conferences, and Zoom webinars, to bring evidence to bear on emerging trends and issues in health policy and services. These educational and training opportunities convene today’s leaders and prepare tomorrow’s to operate in multiple sectors including social service, business, law, medicine, and public policy.

CHAS ENEWS: Significant research findings from CHAS faculty and fellows are featured monthly in sections entitled POLICY BRIEFS and SERVICE INNOVATIONS. Please subscribe to the monthly eNews at https://chas.uchicago.edu/news/.

CHAS HISTORICAL DOCUMENTS AND PUBLICATIONS: Of interest to historical and health policy and services analysts are the books, articles and reports published since the founding of CHAS that are listed on the CHAS website and available through Regenstein Library Special Collections. Recent publications about the history and work of CHAS include:


SOCIAL MEDIA: CHAS strives to utilize latest technologies to bring educational content to stakeholders and the community. Most CHAS lectures and events are LIVESTREAMED and then archived on the CHAS YouTube Channel.

Please follow the CHAS accounts on social media to learn about future happenings:

- @CHASUChicago
- @UChicagoCHAS
- @CHASUChicago
## 2020 GOVERNANCE

### DIRECTORS
- Jeanne C. Marsh, PhD, MSW (Director)
  School of Social Service Administration
- Colleen Grogan, PhD (Co-Director)
  School of Social Service Administration
- Harald Pollack, PhD (Co-Director)
  School of Social Service Administration

### ADVISORY COMMITTEE
- Katherine Baicker, PhD
  Harris School of Public Policy
- Deborah Gorman-Smith, PhD
  School of Social Service Administration
- Diane Lauderdale, PhD
  Department of Public Health Sciences

## 2020 FINANCIALS

### FY20 Expenses

<table>
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<tr>
<th>Category</th>
<th>Amount</th>
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<tr>
<td>TOTAL</td>
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<td>Programmatic Spending</td>
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<td>SSA Seed Awards</td>
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<td>Medicaid Working Group</td>
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<td>Non-SSA Seed Awards</td>
<td>$10,000</td>
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### FY20 CHAS Expenditures

- Predoctoral Awards: 22%
- Medicaid Working Group: 21%
- SSA Seed Awards: 43%
- CHAS-SSA Conferences/Workshops: 4%
- Operations: 7%
- Davis Lecture Expenses: 3%
CHAS FELLOWS

Daniel Adelman, PhD, MSc  
Booth School of Business

Alida Bouris, PhD, MPhil, MSW  
School of Social Service Administration

Kathleen Cagney, PhD  
Department of Sociology

Marshall Chin, MD, MPH  
Department of Medicine

Matthew Epperson, PhD, MSW  
School of Social Service Administration

Angela S. García, PhD, MA  
School of Social Service Administration

Robert Gibbons, PhD  
Department of Public Health Sciences

Melissa Gilliam, MD, MPH  
Department of Medicine

Donald Hedeker, PhD  
Department of Public Health Sciences

Elbert Huang, MD, MPH  
Department of Medicine

Leyla Ismayilova, PhD, MSW, MSc  
School of Social Service Administration

Waloo H. Johnson, Jr., PhD, MSW  
School of Social Service Administration

Boaz Keysar, PhD, MA  
Department of Psychology

R. Tamara Konetzka, PhD  
Department of Public Health Sciences

Neda Laiteerapong, MD, MS, FACP  
Department of Medicine

Dianie Lauderdale, PhD  
Department of Public Health Sciences

Doriane Miller, MD  
Department of Medicine

Olufunmilayo Olopade, MD  
Department of Medicine

Sola Olopade, MD, MPH  
Center for Global Health

Monica Peek, MD, MPH  
Department of Medicine

Gina M. Samuels, PhD, MSSW  
School of Social Service Administration

Prachi Sanghavi, PhD  
Department of Public Health Sciences

John A. Schneider, PhD, MD  
Department of Public Health Sciences

Sarah Sobotka, MD, MSCP  
Department of Pediatrics

Julian Solway, MD  
Department of Medicine

Debra Stulberg, MD, MAPP  
Department of Family Medicine

Anna Volerman Beaser, MD  
Department of Medicine

Miwa Yasui, PhD  
School of Social Service Administration

Marcy Ybarra, PhD, MSW  
School of Social Service Administration

Alan Zarychta, PhD, MA  
School of Social Service Administration