

ANNUAL REPORT 2017

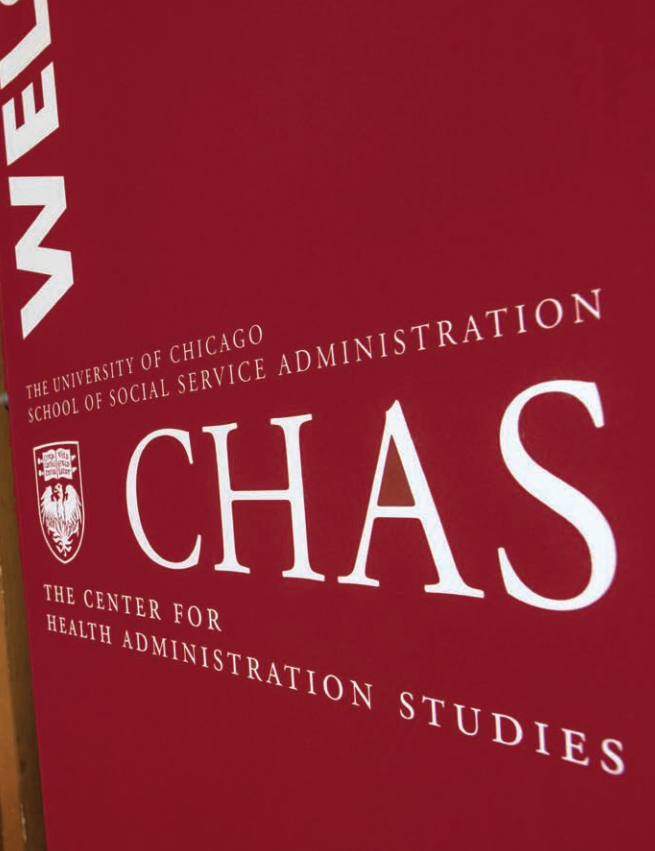
School of Social Service Administration



THE UNIVERSITY OF CHICAGO
CHAS
THE CENTER FOR HEALTH ADMINISTRATION STUDIES



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R to L clockwise: Ronald Manderscheid, Association of Behavioral Health Directors; Rebecca Gorges, Dept. of Public Health Sciences PhD candidate, Samantha Yoh, SSA graduate student, Holly Tu, Booth School of Business graduate student; Linda Diamond Shapiro, Planned Parenthood of Illinois, and Marjorie Sable, University of Missouri; Colleen Grogan, CHAS Co-Director and GPHAP Faculty Director; Harold Pollack, CHAS faculty member, CHAS Advisory Member and Crime Lab Co-Director; John Cacioppo, Director of the Center for Cognitive and Social Neuroscience

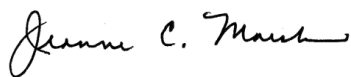
LETTER FROM CHAS DIRECTORSHIP

The CENTER OF HEALTH ADMINISTRATION STUDIES (CHAS) has been a leading health policy and services research center at the University of Chicago for over 75 years. The work of CHAS continues to build on the rich tradition described by health policy visionary and CHAS founder Odin W. Anderson: That all people should have equal access to health services regardless of financial status. The passage of the Affordable Care Act (ACA) in 2010 was a realization of this vision and the result of over 50 years of research and advocacy by CHAS and a number of other research centers and institutions. The most significant health and welfare policy reform since the New Deal, the ACA has resulted in over 20 million uninsured individuals who have gained health insurance coverage and continues as a salient topic for political debate in the U.S.

Anderson's historic vision can be found in all aspects of the work of CHAS. Programs to support faculty research, promote interdisciplinary inquiry, disseminate research, as well as promote student learning. CHAS-supported research enables researchers from across the University of Chicago to explore new questions, identify knowledge gaps, translate research to policy and practice focused on health care for the disadvantaged.

Innovative health policy and services research was supported again this year through the CHAS Seed Grant Program. The 2016-17 program supported research on health system reform in Honduras; on the feasibility of a family-strengthening intervention to prevent mental health problems among institutionalized children; on the implications of delayed treatment seeking, on mental health service utilization and engagement. This year, the CHAS-sponsored Michael Davis Lecture Series brought distinguished health policy and services researchers to the University to address topics including Medicaid expansion in the heart of the opioid epidemic; reducing health disparities in racial and ethnic minority communities; and design-based research for adolescent sexual health. Finally, through partnerships and co-sponsorships, CHAS supported a series of important workshops and conferences, including the *National Academy of Science, Engineering and Medicine Consensus Study Planning Committee on Health and Social Care*; the *Booth School's Healthcare Group's annual conference*; and the *Chronic Disease Center's Annual Research Symposium*.

An intentionally interdisciplinary health policy and services research center located in a graduate school of social work is a unique institutional form that both exploits and enriches the values and orientation of the University of Chicago. We are proud that, in 2016, we engaged CHAS faculty and fellows, along with health policy and services researchers from across the University of Chicago and around the world, to engage in and advance innovative health policy and services research. Building on its rich tradition, CHAS continues to support and advance research, disseminate knowledge and promote learning and teaching to promote quality health care for all.



Jeanne C. Marsh, PhD, MSW
Director

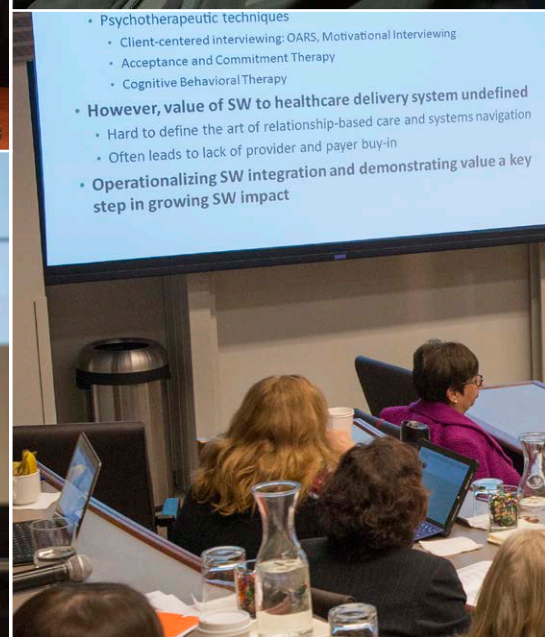


Colleen Grogan, PhD
Co-Director



2017 HIGHLIGHTS

The CENTER FOR HEALTH ADMINISTRATION STUDIES at The University of Chicago fosters the interdisciplinary teamwork needed to address the nation's complex health care problems. In order to steer innovative inquiry, support collaborations and disseminate relevant health policy and services research, CHAS implements key programming, such as the CHAS Seed Grants, the Michael M. Davis Lecture Series, CHAS Health Policy & Services stipends to pre-doctoral students as well as workshops and conferences.



R to L clockwise: Emeran Mayer, UCLA; 2017 Social Work & Health Convening attendees; Robert Nocon, Senior Health Services Researcher; Fay Lomax Cook, National Science Foundation; Julie Darnell, Loyola University Chicago



8
Faculty
Seed Grants

13
Davis
Lectures

6
Doctoral
Students Awards

3
Workshops
& Conferences

2
Visiting
Government
Agencies

Top: Colleen Grogan, CHAS
Co-Director and GPHAP Director;
Marshall Chin, Director of the
Chicago Center for Diabetes
Translation Research; Elbert
Huang, Director of the Center for
Translational and Policy Research
of Chronic Diseases

Middle: Thomas D'Aunno, NYU

Bottom: Robyn Golden, Rush
University Medical Center



STEERING INNOVATION

FACULTY SEED GRANTS

Research is supported each year through the CENTER OF HEALTH ADMINISTRATION STUDIES Seed Grant Program. The program supports interdisciplinary research projects designed to lead to larger, more complex projects. The distinction of University of Chicago investigators and diversity of topics represented by the Seed Grants reflect the focus of CHAS on health access, cost, quality, behavioral health and integrated services.

Right: 2017 CHAS Seed Grant recipient, Alan Zarychta, CHAS Fellow and SSA faculty member



APPLYING FOR CHAS SEED FUNDING

Do you have a new start-up research project that needs financial budgeting to start or to advance the study? CHAS seed grants are awarded for July 1 start dates. The application process opens early Spring, with Committee Review and funding decision before July 1. For more details on applying, please refer to the CHAS website: chas.uchicago.edu/research/seed-grants

2017 SEED GRANT AWARDEES

"Feasibility Testing of a Family-Focused Mental Health Prevention Program for Families of Institutionalized Children in Azerbaijan"
Leyla Ismayilova, PhD, School of Social Service Administration

"Examining Cultural Thresholds of Mental Health Need Among Asian American and Immigrant Children and Families"
Miwa Yasui, PhD, School of Social Service Administration

"Temporal Dynamics of Health System Reform: A Pilot Study in Honduras"
Alan Zarychta, PhD, School of Social Service Administration

NATIONAL SCIENCE FOUNDATION VISITS UCHICAGO

With the coordination of the Social Sciences Division and the Office of the Research, Innovation and National Laboratories, CHAS invited Fay Lomax Cook, PhD, the Assistant Director at the National Science Foundation's (NSF) Directorate for Social, Behavioral, and Economic Sciences, to the University of Chicago campus on May 4, 2017 to advise University of Chicago researchers on funding opportunities underway at the NSF. In her presentation titled, *"Work at the Human-Technology Frontier: One of NSF's Big Ideas for Future Investment,"* Dr. Cook described the NSF's mission, current external funding priorities and emphasized "Big Idea" research questions at NSF. Dr. Cook held private group meetings with faculty research teams across the University to cultivate opportunities for funding.



CHAS PHD STUDENT SUPPORT

Each year the CENTER FOR HEALTH ADMINISTRATION STUDIES (CHAS) supports independent health policy and services research of SSA PhD students through pre-doctoral stipends. SSA PhD students are engaged in path breaking health policy and services research and go on to conduct research at universities and research institutions around the world. Funding typically begins at the start of the academic calendar. For more details on applying, please refer to the CHAS website: chas.uchicago.edu/research/doctoral-research-stipend-program/

CHAS PRE-DOC STIPEND AWARDEES

Mary Bunn, MA, LCSW

PhD Student & Adjunct Faculty, School of Social Service Administration; Mental Health Technical Advisor, Heartland Alliance International; Clinical consultant, Cross Cultural Foundation, Bangkok, Thailand

Yu-An Lin, MSW

PhD Candidate, School of Social Service Administration

Hannah MacDougall, MSW, LGSW

PhD Student, School of Social Service Administration

Sunggeun "Ethan" Park, MSW

PhD Candidate, School of Social Service Administration

Keunhye Park, MSW

PhD Student, School of Social Service Administration

Tonie Sadler, AM

PhD Student, School of Social Service Administration

SUPPORTING INTERDISCIPLINARY ALLIANCES



MEDICAID (MAX) WORKING GROUP

The CENTER FOR HEALTH ADMINISTRATION STUDIES recognizes that although Medicaid is the largest single health care insurer in the United States, the Medicaid program is largely understudied. Last year, CHAS organized the *Medicaid MAX Working Group*, an interdisciplinary team of University of Chicago health services researchers, economists, political scientists and clinicians, to bring to the University of Chicago the most recent Centers for Medicare & Medicaid Services' eXtract (MAX) files and to work with experts in big data analytics. The Working Group seeks to use the data to discover processes of disease prevalence and service utilization that are uniquely detectable using Medicaid data. The Working Group's findings will allow state Medicaid programs and federal policymakers to understand how shifts in the external policy environment are impacting the care of Medicaid beneficiaries, and will facilitate efforts to improve the coordination of resources for the growing Medicaid population. Some long-term research goals include examining trends in the quality of care delivered to pediatric and adult Medicaid beneficiaries in the inpatient, outpatient, and long-term care settings, and comparing health care utilization and expenditures in fee-for-service and managed care environments.

Access and utilization of these big data files will require leveraging new and existing University computing resources (e.g., the high-performance computing cluster and the Protected Data Cloud) and new developments in computing or the analysis and sharing of large datasets (e.g., those making parallel computing, high-performance data visualization and collaborative research more accessible). Bringing these resources to the analysis of claims datasets will revolutionize the way this type of research is done, benefitting not only researchers of large, complex claims data but also program beneficiaries. To learn the latest or more information about the Medicaid Working Group, please refer to chas.uchicago.edu/research/medicaidmax.

CURRENT WORKING GROUP MEMBERS

Marshall Chin, MD, MPH

Associate Chief and Director of Research, Department of Medicine; Director, Chicago Center for Diabetes Translation Research; Director, Finding Answers: Disparities Research for Change, Department of Medicine; Fellow, Center for Health Administration Studies

Rena Conti, PhD

Assistant Professor, Departments of Pediatrics & Public Health Sciences (Health Services Research); Fellow, Center for Health Administration Studies

Colleen Grogan, PhD

Professor, School of Social Service Administration; Director, Graduate Program in Health Administration and Policy; Co-Director, Center for Health Administration Studies

Elbert Huang, MD, MPH

Associate Professor of Medicine; Director of the Center for Translational and Policy Research of Chronic Diseases; Associate Director of the Chicago Center for Diabetes Translation Research; Fellow, Center for Health Administration Studies

R. Tamara Konetzka, PhD

Professor (Health Services Research), Department of Public Health Sciences; Fellow, Center for Health Administration Studies; Fellow, Center for Health Administration Studies

Jeanne Marsh, PhD, MSW

George Herbert Jones Distinguished Service Professor, School of Social Service Administration; Director, Center for Health Administration Studies; Co-Director, Graduate Program in Health Administration and Policy

Robert Nocon

Senior Health Services Researcher, Section of General Internal Medicine, Department of Medicine

Harold Pollack, PhD

Helen Ross Professor, School of Social Service Administration and Crime Lab; Affiliate Professor Biological Sciences Collegiate Division & Department of Public Health Sciences

Prachi Sanghavi, PhD

Assistant Professor (Health Services Research), Department of Public Health Sciences

Debra Stulberg, MD, MAPP

Assistant Professor, Department of Family Medicine

2017 RESDAC WORKSHOP

On November 13, 2017, CHAS hosted GERALYN BAROSSO, RD, MPH, MS, a representative from the Research Data Assistance Center (ResDAC) to provide a training workshop for the University of Chicago Medicaid (MAX) Working Group. ResDAC, a Centers for Medicare & Medicaid Services (CMS) contracted organization, provides free assistance to academic and non-profit researchers interested in CMS Medicaid and Medicare data for research. ResDAC is a consortium of faculty and staff from the University of Minnesota, Boston University, Dartmouth Medical School, and the Morehouse School of Medicine. The workshop covered a vast array of data research topics, including Medicaid Managed Care and dual eligible patient data. CHAS will host an additional workshop in Spring 2018, more focused upon pharmaceutical claims data and will provide new workgroup investigators with an opportunity to gain invaluable training exposure from CMS experts. These workshops are open to all University faculty and students with interested in working with CMS Medicaid and Medicare data for research. For more information on these workshops or the Working Group, please contact chas@ssa.uchicago.edu.



SUPPORTING INTERDISCIPLINARY ALLIANCES



L to R: 2017 Social Work and Health Convening attendees

2017 SOCIAL WORK & HEALTH CONVENING: STATE OF OUR KNOWLEDGE, STATE OF OUR TRAINING

Social workers have a long history of providing social needs care and partnering with health care organizations to address health disparities and to improve the quality of care for vulnerable populations. They are familiar with complex and overlapping health and social service systems and are well-positioned to address the social, psychological, and economic needs of patients and families to promote positive health outcomes. To bring together social work researchers and practitioners working to advance knowledge in the integration of health and social services that address social needs and social determinants of health, CHAS – in partnership with several other organizations – held the Social Work and Health Convening on January 9, 2017 in downtown Chicago at The University of Chicago’s Gleacher Center. Social Work and Health Convening 2017 convened a diverse set of participants from social work research, education, policy, and practice who are involved in building the capacity of social work to address issues of health care access, quality and cost. The Convening was organized to address the following goals:

- 1** To review and assess the state of social work knowledge, practice and educational models in health policy and practice;
- 2** To identify emerging models of service delivery addressing social determinants of health and optimizing health and social service integration;
- 3** To contribute to ongoing efforts to increase capacity of health social work to contribute to improving the Nation’s health.



NATIONAL ACADEMY OF SCIENCES – CONSENSUS STUDY: INTEGRATING SOCIAL NEEDS CARE INTO THE DELIVERY OF HEALTH CARE TO IMPROVE THE NATION’S HEALTH

In response to a request from several leadership groups within the social work field, the National Academies of Sciences, Engineering and Medicine approved plans for a study that will examine more closely the care models and workforce needed for the healthcare system to adequately address “social needs” – the psychosocial, economic and environment factors influencing health outcomes. National Academies leadership estimate the study will take 18 months to complete and will cost \$1.2 million to carry out. As of December 2017, approximately 75% of necessary funds had been raised by a broad coalition of philanthropic, educational and research organizations, including CHAS.

The study, entitled “Integrating Social Needs Care into the Delivery of Health Care to Improve the Nation’s Health,” will examine the potential for integrating services addressing social needs and the social determinants of health into health care delivery systems to achieve better health outcomes. The committee will review current research describing (1) the approaches currently being taken by health care providers and systems and new or emerging approaches and opportunities; (2) the current roles of different disciplines and organization and new or emerging roles and types of providers; and (3) current and emerging efforts to inform the design of an effective and efficient care system that improves the national health and reduces health disparities.

To learn more about the Consensus Study, please contact Bonnie Ewald (Bonnie_Ewald@rush.edu), who is organizing efforts to build the funding coalition.



TEACHING AND LEARNING



Sarah Lewis, Harris School of Public Policy graduate student

GPHAP, GRADUATE PROGRAM IN HEALTH ADMINISTRATION AND POLICY

The CENTER FOR HEALTH ADMINISTRATION STUDIES (CHAS) supports an innovative health policy and research training program for graduate professional students at the University of Chicago. The Graduate Program in Health Administration and Policy (GPHAP) is unique among health administration programs in the United States as it allows students to earn a Certificate in Health Administration and Policy (GPHAP) or a Certificate in Health Administration and Policy with a Concentration in Global Health, while earning a degree in one of the participating University of Chicago graduate professional schools: Booth School of Business, Harris School of Public Policy, Law School, Pritzker School of Medicine, and School of Social Service Administration.

APPLYING FOR GPHAP

The application deadline for master's degree students entering in the Autumn Quarter is the beginning of September annually. Applications received by the deadline will be notified mid to late September. For more details on applying, please refer to the GPHAP website: www.ssa.uchicago.edu/gphap/

GPHAP STUDENTS

SSA

1st Year

Jacqueline Buente
Michael Dunn
Shaniqua Ford
Stephanie Gallardo
Christine Head
Nina Medoff
(SSA/Harris)
Christine Nowicki
Jennifer Nudo
Nina Pieroni

2nd Year

Nora Bergman
Jazzmin Cooper
James Crowe
Brandi Green
Isabel Hickerson
Therese Nelson
Xavier Ramirez
Kathryn West
Samantha Yoh

Global Health

1st Year
Emma Heidorn
Emily Peterson
Pimmasone
Vongkhamchanh

2nd Year

Marci Kirchberg
Ariel Maschke
Emilie Weisser

BOOTH

1st Year

William Aubin
Kathryn D'Amico
Joseph Dang
Elizabeth Gannett
Rachael Mazzella
Zak Randall
Robert Rein
Holly Tu

2nd Year

Cameron Hansen
Sue Kim
Andrew Ward

3rd Year

Rebecca FitzSimons
Janos Pasztor
Prashanta Tamragouri

Global Health

1st Year
Siyang Chen

HARRIS

1st Year

Sarah Chung
Samuel Fuchs
Andrea Magana
Riddhima Mishra
Aubrey Thrane
(Harris/Booth)
Andrew Yaspan

2nd Year

Rebecca Gorges
He (Karen) Guo

Janelle Highland
Sarah Lewis
Mauricio Lopez
Tadelech Mengesha
Sarah Vogel
Melissa Whitney

Pediatric Health Policy Fellows

Joseph Bokem Lee
Walter Palmer

Global Health

1st Year
Liang Zhang

2nd Year

Richard Han
Kopal Mathur

3rd Year

Jared Reynolds
(Harris/SSA)

PRITZKER

Global Health Track

1st Year

Keith Ameyaw
Ben Bowman
Michael Gwede
Kellie Schueler

2nd Year

Monica Matsumoto
Ellen Richmond
Olga Sinyavskaya

3rd Year

Miriam Alaka

Lea Hoefer
Kat Palmer

4th Year

Vishan Dhamsania
Nick Graves
Hannah Roth

LAW

1st Year

Christopher Parker

2nd Year

Dylan Cowart



L to R: Kathryn West, SSA graduate student, and Isabel Hickerson, SSA graduate student with poster session guests; Andrew Ward, Booth School of Business graduate student and Therese Nelson, SSA graduate student

GPHAP AWARDEES

2017 Mary H. Bachmeyer

Award:

Sarah Lewis (Harris)

2017 Ray E Brown Fellows:

Rachael Mazzella (Booth)

Christine Head (SSA)

Riddhima Mishra (Harris)

Ben Bowman (Pritzker)

2017 George Bugbee Awards:

Janos Paztor (Booth)

Kathryn West (SSA)

Tadelech Mengesha (Harris)

Richard Han (Harris) & Kopal Mathur
(Harris) – Global Health

2017 Carl A Erickson Fellows:

Jackie Buente (SSA)

Andrea Magana (Harris)

Nina Medoff (Harris/SSA)

Riddhima Mishra (Harris)

Emily Peterson (SSA)

Nina Pieroni (SSA)

Pimmasone Vongkhamchanh (SSA)

2017 Arthur Quern Fellows:

Michael Dunn (SSA)

Shaniqua Ford (SSA)

DIFFUSION OF HEALTH POLICY AND SERVICES RESEARCH



Michael M. Davis lecture perspective

Co-Sponsorships: The CENTER FOR HEALTH ADMINISTRATION STUDIES (CHAS) continues to support and promote collaborative centers and programs across campus. On April 26, 2017, CHAS co-sponsored bringing gastroenterologist and *The Mind-Gut Connection* author, Dr. Emeran Mayer, to campus as a visiting lecturer. CHAS also supported the 5th Annual Research Symposium held by the Center for Translational and Policy Research of Chronic Diseases, which was themed 'Reforming Medicaid.' CHAS continued supporting the Smart Decarceration Initiative by co-sponsoring the SDI's 2nd Annual National Conference on November 2-4, 2017.

CHAS Archives – Michael M. Davis lectures media and CHAS Historical Documents: The Michael M. Davis Lecture Series brings distinguished policy experts and researchers to the University to explore the intersection of health policy and services and the broad needs of vulnerable and disadvantaged populations. CHAS hosts a repository of podcasts, videos and slide presentations from the lecture series that can be found on the CHAS website. Of interest to historians and health policy and service analysts are the books, articles and reports published since the founding of CHAS that are listed in on the CHAS website and available through Regenstein Library Special Collections.

CHAS live content: CHAS utilizes latest technologies to bring educational content to stakeholders and the community. Most lectures and events hosted by or co-sponsored by CHAS are livestreamed on the internet, podcasted and provided live interaction/update opportunities by "live tweeting" as events happen.

CHAS eNews: On topics as diverse as social work's role in implementing the Affordable Care Act to a comparative analysis of health care reform in France and the U.S., CHAS sponsors and supports research conferences to bring evidence to bear on emerging trends and issues in health policy and services. These educational and training opportunities convene today's leaders and prepare tomorrow's to operate in multiple sectors including social service, business, law, medicine, and public policy.

Significant research findings from CHAS affiliated faculty researchers are featured monthly in sections entitled POLICY BRIEFS and SERVICE INNOVATIONS.

CHAS eNews: September 2017
School of Social Service Administration

POLICY BRIEFS

Physicians Influenced by Medical Technology Markets
Previous studies have shown a positive correlation between consulting relationships and utilization of various medical technology products. Such data has led many to believe that financial conflicts of interest lead to bias in utilization by physicians. Nevertheless, a study by CHAS Fellow **Fabrice Smellie** provides some of the first causal evidence relating to conflicts of interest on medical practice. He concludes his research discussion with policy suggestions, including the regulation of financial relationships between medical technology industry and medical practitioners.
Health Economics

Identifying Standardized Competencies for Global Health Professionals
Based on the 2008 inaugural meeting of the Consortium of Universities for Global Health (CUGH), this article, which is co-authored by CHAS Fellow **Brian Calander**, discusses the need for standardized competencies in the rapidly expanding field of global health programs. It identifies a common definition for "global health" and ultimately proposes structure to two levels of competency: a Global Citizen Level and a Basic Operational Program-Oriented Level. Each proposed level contains 13 and 39 competencies respectively.
Annals of Global Health

UPCOMING EVENTS

MICHAEL M. DAVIS LECTURE SERIES
Elizabeth Dowling Root, PhD
Ohio State University
October 3, 2017

Sarah Miller, PhD
University of Michigan
October 10, 2017

Rebekah Ges, MD, MPH
Secretary of the Louisiana State Department of Health
October 17, 2017

Marc G. Brennan, PhD
The University of Chicago
October 24, 2017

October 31, 2017: No Davis lecture - please attend the annual **Chronic Disease Symposium**

Brendan Sahner, PhD
Johns Hopkins Bloomberg

2017 FINANCIALS

	FY17 Expenses
Programmatic Spending	\$ 192,463
Operations	\$ 159,617
TOTAL	\$ 352,080
<i>Programmatic Spending for SSA</i>	
SSA Seed Awards	\$ 60,000
Davis Lecture expenses	\$ 20,168
Predoctoral Awards	\$ 18,000
SSA Co-Sponsorships	\$ 3,500
Statistical Support	\$ 30,000
<i>Supporting UChicago</i>	
Non-SSA Co-Sponsorships	\$ 250
Non-SSA Seed Awards	\$ 30,000
Non-SSA Conferences/Workshops	\$ 30,545

2017 GOVERNANCE

DIRECTORS

Jeanne C. Marsh, PhD, MSN, Director
School of Social Service Administration

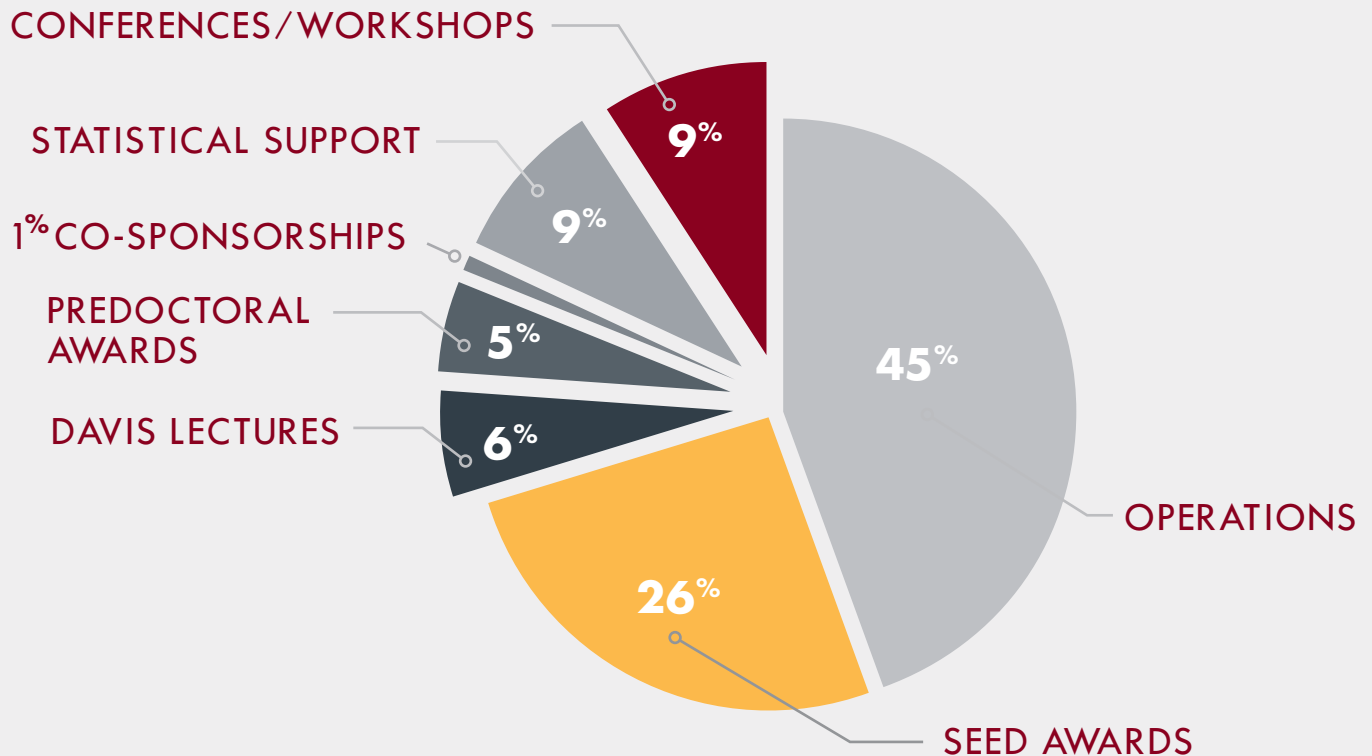
Colleen Grogan, PhD, Co-Director
School of Social Service Administration

ADVISORY COMMITTEE

Deborah Gorman-Smith, PhD
School of Social Service Administration

Harold Pollack, PhD
School of Social Service Administration

FY17 CHAS Expenditures



CHAS FELLOWS

Daniel Adelman, PhD, MSc
Booth School of Business

Alida Bouris, PhD, MPhil, MSW
School of Social Service Administration

Kathleen Cagney, PhD
Department of Public Health Sciences

Brian Callender, MD, MA
Section of Hospital Medicine,
Department of Medicine

Marshall Chin, MD, MPH
Department of Medicine

Rena Conti, PhD
Department of Public Health Sciences

Matthew Epperson, PhD, MSW
School of Social Service Administration

Angela Garcia, PhD, MA
School of Social Service Administration

Robert Gibbons, PhD
Department of Public Health Sciences

Donald Hedeker, PhD
Department of Public Health Sciences

Elbert Huang, MD, MPH
Department of Medicine

Waldo E. Johnson, Jr., PhD, MSW
School of Social Service Administration

Leyla Ismayilova, PhD, MSW
School of Social Service Administration

Tamara Konetzka, PhD
Department of Public Health Sciences

Diane Lauderdale, PhD
Department of Public Health Sciences

Anup Malani, PhD, JD
The Law School

Doriane Miller, MD
Department of Medicine

Olufunmilayo Olopade, MD
Department of Medicine

Sola Olopade, MD, MPH
Department of Family Medicine

John Schneider, PhD, MD
Department of Public Health Sciences

Fabrice Smieliauskas, PhD
Department of Public Health Sciences

Prachi Sanghavi, PhD
Department of Public Health Sciences

Julian Solway, MD
Department of Medicine

Debra Stulberg, MD
Department of Family Medicine

Dexter Voisin, PhD, MSW
School of Social Service Administration

Marci Ybarra, PhD, MSW
School of Social Service Administration

Alan Zarychta, PhD
School of Social Service Administration



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